

**Environment and Sustainable
Communities Overview and
Scrutiny Committee**



6th January 2012

**Management Options Appraisal
Phase 1**

**Joint report of Corporate Director, Neighbourhood Services,
Corporate Director, Adults, Wellbeing and Health, Corporate
Director, Children and Young Peoples Services and Assistant
Chief Executive**

1. Purpose of the Report

- 1.1 To provide Members of the Environment and Sustainable Communities Overview and Scrutiny Committee with supporting information in advance of the presentation on the Management Options Appraisal Phase 1.

2. Background

- 2.1 Members of the Council's Overview and Scrutiny Management Board at their meeting on 27th September 2011 considered the Council's Forward Plan of Key Decisions and have requested that an overview of the Management Options Appraisal should be given to Overview and Scrutiny, prior to a decision being made by Cabinet.
- 2.2 In accordance with this decision, arrangements have been made for Stephen Howell, Head of Sports and Leisure to attend the January meeting of the Committee to give a presentation.

3. Management Options Appraisal

- 3.1 The presentation will cover the following:

- Project objectives
- The services and facilities included in the review
- The key criteria for the way forward
- Possible delivery options:
 - In house or status quo
 - Outsourcing to private contractor with or without hybrid trust (VCT)
 - Outsourcing to existing non profit distributing organisation (NPDO)
 - Newly created local NPDO managing part of the portfolio
 - Newly created local NPDO managing all of the portfolio
 - Social enterprise (community interest company)
 - Mixed economy
- Findings/analysis of options
- Key legal and practical issues

4. Recommendation

- 4.1 It is recommended that the Environment and Sustainable Communities Overview and Scrutiny Committee considers the information within the overview presentation and comments accordingly.

Background Papers

Forward Plan of Key Decisions

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Appendix 1: Implications

Finance – Financial implications considered as part of the appraisal

Staffing - Staffing implications considered as part of the appraisal

Risk – A key criteria for the way forward was to provide a sustainable, robust business model which is more risk free for DCC

Equality and Diversity / Public Sector Equality Duty – It is expected that an Equality Impact Assessment will be undertaken

Accommodation – Property issues considered as part of the appraisal

Crime and Disorder – None

Human Rights – None

Consultation – The appraisal involved interviews and discussions with directors, service heads and Portfolio holders

Procurement – Approach to procurement considered as part of the appraisal

Disability Issues – None

Legal Implications – Key legal and practical issues formed part of appraisal