

Performance against Best Value Performance and Local Indicators

Development and Building Control

Indicator	Description	Target	Performance		Achievement 2005/06				Variance from target / comment	
			2003/4 %	2004/5 %	Q-1 %	Q-2 %	Q-3 %	Q-4 %		
BV109 (a)	Major applications determined within 13 weeks.	60	63	59	44	83			Achieved	😊
BV109 (b)	Minor applications determined within 8 weeks.	65	78	57	65	69			Achieved	😊
BV109 (c)	All other applications determined within 8 weeks.	80	90	73	92	93			Achieved	😊
BV111	Percentage of applicants/agents satisfied with the service received.	Top quartile	90	No survey undertaken	Responses still being received	66			Continuing high levels of satisfaction	😞
BV204	% of appeals allowed against the authority's decision to refuse planning applications		38	46	38	100%				
BV205	Quality of service check list			15/18					New indicator for 2005/6	
LP-R51	Percentage of householder applications determined within 8 weeks	Existing target 75% to progress to 85% by 2006	92	77	94	94			Achieved	😊
LP-R8	Percentage of industrial/economic applications determined within 8 weeks	Target 80%	64	65	75	91			Achieved	😊
LPI 6	Percentage of applications vetted and approved within 5 weeks	Target progress to 75% by 2006	61	56	41	45			Not achieved	😞
LPI 7	Percentage of inspections undertaken in 1 working day	Target 100%	100	100	100	100			Achieved	😊
LP-R11	Percentage of alleged breaches of planning control acknowledged within 3 days	Target 80%	61	50	100	100			Achieved	😊
LP-R12	Percentage of alleged breaches responded to within 15 working days	Target 100%	45	69	100	100			Achieved	😊

Economic Regeneration

Indicator	Description	Target	Performance		Achievement 2005/06				Variance from target / comment	
			2003/4 %	2004/5 %	Q-1 %	Q-2 %	Q-3 %	Q-4 %		
BV-EC2	Proportion of the working population who are unemployed and claiming benefit	3%	3.4%	3.15	-	-			Reviewed annually	
BV-EC17(a)	Total number of investment enquiries dealt with per annum	120	108	107	43	45				😊
BV-EC17(b)	Number of re-locations and re-investments annually as a result of "inward investment"	8	6	8	0	0			N.B. see para no. 16 of report.	😐
BV-EC17(c)	Number of jobs created and safeguarded from firms moving to or re-locating within the area following "inward investment" enquiries.	50	202	37	0	0			N.B. see para no. 16 of report.	😐
BV-EC19	Number of new business start-ups assisted/receiving financial assistance	14	10	8	2	11				😊
LPI 1	Respond to workspace enquiries within 3 working days	90%	83%	90%	100%	100%				😊
LPI 2	Process grant applications within 8 weeks	100%	100%	100%	100%	100%				😊
LPI 3	Jobs created through business grants and other assistance	50	214	110	21.5	14				😐
LPI 4	Occupancy rates of WVDC (or jointly owned) factory units & Workshops	85%	70%	85%	85%	80				😊
LPI 5	Issue at least 10 press releases	15	12	16	7	6				😊

Planning and Environmental Policy

Indicator	Description	Target	Performance		Achievement 2005/06				Variance from target / comment	
			2003/4 %	2004/5 %	Q-1 %	Q-2 %	Q-3 %	Q-4 %		
BV64	Number of private sector dwellings that have been vacant for more than six months as at 1 st April 2005 that are returned to occupation during 2005/06 as a direct result of action by the local authority.	60	24	59	11	17			Reviewed annually	
BV106	Percentage of new homes built on previously developed land.	60%	41.27%	48.5%	58.6%	33.3%				😊
BV200 (a)	Local Plan: has local plan been adopted in last 5 years or proposals on deposit to adopt in next 3 years?	Yes	-	No	No	No			New indicator 2005/06	
BV200 (b)	If 200(a) is 'no' are there proposals on deposit for an alteration or replacement, with a published timetable for adopting those alterations or the replacement plan within three years?					No			New indicator 2005/06	
BV200 (c)	Did the local planning authority publish an annual monitoring report by December of the least year?								New indicator 2005/06	

Indicator	Description	Target	Performance		Achievement 2005/06				Variance from target / comment	
			2003/4 %	2004/5 %	Q-1 %	Q-2 %	Q-3 %	Q-4 %		
BV216 (a)	Number of 'sites of potential concern' within the local authority area, with respect to land contamination.				Survey currently being undertaken				New indicator 2005/06	
BV216 (b)	Number of sites for which sufficient detailed information is available to decide whether remediation of the land is necessary, as a percentage of all "sites of potential concern".				Survey currently being undertaken				New indicator 2005/06	
BV219 (a)	Total number of conservation areas in the local authority area.								New indicator 2005/06	
BV219 (b)	Percentage of conservation areas in district with an up-to-date character appraisal.								New indicator 2005/06	
BV219 (c)	Percentage of conservation areas with published management proposals.								New indicator 2005/06	
LP-ES9	Private sector housing adaptation expenditure as at 31 March 2005 as a proportion of the Council's budget for the service.									
LP-ES10	Number of private sector housing adaptations awarded.									

ACTION PLAN UPDATE

DEVELOPMENT AND BUILDING CONTROL

OBJECTIVE 2 : ENVIRONMENT (Statutory Function)

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To deal with planning applications as speedily as is compatible with ensuring that the correct decision is made.	Task 1 To continually monitor the procedures carried out within the Department and to bring forward improvements to the service, where necessary, in dealing with applications in order to minimise delays in the process. To choose according to criteria when to negotiate and when not. To have strict checks before validating applications. To monitor response times of consultees/review when and which consultees to consult. Examine the time taken to complete S106 Agreements and consider ways to minimise delays	Principal Planner DC Officers DC Support Team Head of Dev & Build Control	In 2005–6 achieve the following percentages of applications determined within 8 weeks:- Major 60% BVPI 109 Minor 65% BVPI 109 Other 80% BVPI 109 Householder 80% LP1 P1	Salary costs. 83% 69% 93% 94%
	Task 2 To use Crystal Report and iPlan to monitor the performance of the service.	Information Officer Principal Planner DC Officers DC Support Team Head of Dev & Build Control	Throughout 2005/06.	Salary costs. Capital budget through PDG. On-going.
	Task 3 To review the content of application forms, advice notes, guidance notes, pre-application enquiry and pd forms.	Principal Planner DC Officers	Throughout 2005/06.	Salary costs Awaiting national application form.
	Task 4 To review implementation of scheme of delegation.	Head of Dev & Build Control	Aim to determine at least 90% under scheme of delegation.	Salary costs Scheme of delegation working well. Over 90% delegated.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	<p>Task 5</p> <p>To provide opportunities for pre-application discussions with applicants to ensure compliance with planning standards and policies, and to encourage good design and high standards of development.</p>	Principal Planner DC Officers	<ul style="list-style-type: none"> Percentage of applications where pre-application advice was provided. Percentage of applications which are valid on receipt. Percentage of applications –approved/ refused/ withdrawn. Percentage of applications where negotiations were involved. Percentage of such applications where improvement secured. Percentage of such applications where improvement secured approval. Number of applications taken to appeal. Percentage of appeals dismissed/upheld Number of applications approved as departures from the adopted Local Plan. 	<p>Salary costs</p> <p>Pre-application advice is freely available.</p>
	<p>Task 6</p> <p>To continue to give priority to applications when jobs or inward investment into the District are involved.</p>	Principal Planner DC Officers	In 2005-2006 80% of commercial and industrial applications (PS Codes 2, 3, 4, 7, 8 and 9) to be determined within 8 weeks.	<p>Salary costs</p> <p>91%</p>

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	<p>Task 7</p> <p>To carry out customer satisfaction survey by means of questionnaire to be sent to all applicants/agents.</p> <p>To carry out customer satisfaction survey by means of questionnaire to be sent to all consultees.</p> <p>To carry out customer satisfaction survey by means of questionnaire to be sent to all objectors.</p> <p>To carry out survey by means of questionnaire to be sent to non-respondents.</p> <p>To improve service in response to comments received.</p>	<p>Principal Planner</p> <p>DC Officers</p> <p>DC Support Team</p> <p>Head of Dev & Build Control</p>	<p>For full year achieve 85% satisfaction.</p> <p>For full year achieve 85%.</p> <p>For full year achieve 75% satisfaction.</p>	<p>Salary costs</p> <p>Responses still being received.</p>
	<p>Task 8</p> <p>To establish a stakeholder user panel.</p> <p>To identify areas of the service in need of improvement and make changes accordingly.</p>	<p>Principal Planner</p> <p>DC Officers</p> <p>Head of Dev & Build Control</p>	<p>Throughout 2005/6</p>	<p>Salary costs</p> <p>Not had time to arrange.</p>
	<p>Task 9</p> <p>To undertake a benchmarking exercise with good performing district planning authorities.</p> <p>To identify areas of the service in need of improvement and make changes accordingly.</p>	<p>Principal Planner</p>		<p>Salary costs</p> <p>Arranged to benchmark with Selby DC.</p>
	<p>Task 10</p> <p>To maintain procedure manual</p>	<p>Princ Plan Officer</p> <p>Diane Bowron</p> <p>Ian Coulthard</p> <p>Joanne Grant</p>	<p>Throughout 2005/6</p>	<p>Salary costs</p> <p>On-going</p>
	<p>Task 11</p> <p>Produce an Annual Development Control Report.</p>	<p>Head of Dev & Build Control</p>	<p>End of June each year</p>	<p>Salary costs</p> <p>Quarterly reports produced.</p>

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 12 To develop and maintain Public Access SX3 so that the public view and comment on planning applications, and find useful planning information, on-line.	Head of D&BC Planning Info Officer	Throughout 2005/6	Salary costs/capital budget through PDG Expect public access to be live in November 2005.
	Task 13 To carry out annual tour by Committee.	Head of Dev & Build Control	June each year	Salary cost Has not so far been arranged.
To maintain and where possible improve the quality of the Building Control Service	Task 1 To continually monitor the procedures carried out within the Department and to bring forward improvements to the service where necessary, to ensure a quality and speedy service is provided.	Principal Building Control Officer BC Officers	Number of building control applications vetted and determined within 5 weeks measured against target of 75%.	Salary cost 45%
	Task 2 Continue to develop use of the iBuild system, to enable improvements to be made to the administrative procedures and to monitor performance of the plan vetting/inspection services.	Administrative Technician	Throughout 2005/6.	Salary cost/capital budget through PDG. On-going
	Task 3 To keep a Procedure Manual up to date. To ensure correct procedures are followed. To ensure consistency of approach at all stages.	Principal Building Control Officer	Throughout 2005/6.	Salary cost On-going
	Task 4 To carry out all statutory inspections within the prescribed period.	BC Officers	100% of inspections undertaken within one working day of notice being received.	Salary cost 100%
	Task 5 To carry out customer satisfaction surveys by means of a questionnaire to be sent to all applicants/agents, and builders for both the plan vetting and site inspection services.	Administrative Technician	For full year achieve 85% satisfaction.	Salary cost Responses still being received.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 6 To provide opportunities for pre-application advice on Building Regulations, Means of Escape and Access for the Disabled.	Principal Building Control Officer BC Officers	Percentage of building control applications not requiring amendment/additional information.	Salary cost On-going
	Task 7 To revisit sites within 3 months of last inspection.	BC Officers	100% of all current cases.	Salary cost On-going
To ensure that the Planning and Building Control legislation is complied with in the District.	Task 1 To investigate speedily alleged breaches in planning or building control and in accordance with agreed procedures.	Planning Enforcement Officer Principal Planner Principal Building Control Officer	<ul style="list-style-type: none"> • Number of complaints received. • % acknowledged within 3 working days. • % of sites visited within 15 working days. • Number of alleged breaches of planning control identified. • % of cases resolved in 8 weeks. • % found on investigation not to be a breach of planning control. • % which are resolved by negotiation. • % that remain unresolved. • Number of alleged breaches of building regulations responded to within 2 working days (Target 100%). 	Salary cost 100% 100% 117/163 49% 72% 43% 57% 100%
	Task 2 To continually monitor and review the planning enforcement procedures and bring forward improvements where necessary to ensure a speedy service.	Planning Enforcement Officer Principal Planner Head of Dev & Build Control	Throughout 2005/6.	Salary cost On-going

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 3 To develop and make full use of iPlan (Complaints) to assist in the administration and monitoring of the enforcement service.	Planning Enforcement Officer Principal Planner Support Officers	Throughout 2005/6	Salary cost/capital budget through PDG On-going
	Task 4 To develop and make full use of iBuild to assist in the administration and monitoring of the enforcement service.	Administrative Technician Principal B C Officer	Throughout 2005/6	Salary cost On-going
	Task 5 To exploit opportunities for the development and building control sections to assist one another in the investigation of enforcement cases. To promote closer working links with the Environmental Health Enforcement Officer.	Planning Enforcement Officer Principal Planner DC Officers Principal Build Control Officer BC Officers	Throughout 2005/6	Salary cost On-going
	Task 6 To serve appropriate notices, following up where necessary with prosecution.	Planning Enforcement Officer Principal Planner Principal Build Control Officer	<ul style="list-style-type: none"> Number of enforcement notices, breaches of condition notices, stop notices and court proceedings pursued in response to unauthorised development. 	Salary cost 1 temporary stop notice issued
	Task 7 To keep Members informed on planning enforcement cases.	Planning Enforcement Officer Principal Planner	Weekly list to be sent to all Members.	Salary cost On-going

Departmental Management

To provide for staff development and effective internal communication

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
Task 1 To assess, provide and monitor staff training and development of all staff	Undertake Departmental Service Plan/Personal Development Plans. <ul style="list-style-type: none"> ▪ Develop Training Plan ▪ Introduce mentoring programme for new/inexperience staff ▪ Support training programmes for staff (including personal and professional training) ▪ Develop team approach to major developments 	Heads of Service	Annual	On-going
Task 2 To continue to monitor and develop progress at Business Unit level	Departmental Service Plan	Heads of Service	Annual	On-going
Task 3 To monitor and evaluate sickness absence	<ul style="list-style-type: none"> ▪ Implement sickness policy ▪ Set sickness target 	Heads of Service	Annual	Implemented On-going

ECONOMIC REGENERATION 2005/06

OBJECTIVE 3: ECONOMY

Priority:

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
Investment in Physical Infrastructure to achieve the necessary 'step change' in the economic performance of the District – Develop quality business and commercial premises to meet the needs of existing and targeted businesses (LSP 1.1)	<p>Task 1</p> <p>Develop a longer-term District Economic Futures Strategy (incorporating attractiveness survey):</p> <p>Stage 1-baseline assessment of the district; mapping of future scenarios with a preferred option; broad guidance of future investment projects.</p> <p>Stage 2-preparation of a vision; overall development of strategy and investment programme.</p>	Bob Hope/ Sue Dawson	<p>Stage 1-June 05</p> <p>To be followed by dissemination</p> <p>Stage 2 – Oct 05</p>	Financial allocation of £29,900 specifically for work.
	<p>Task 2</p> <p>Work with the Weardale Task Force to deliver the Weardale Strategy and develop options for the re-development of the Eastgate site</p>	Bob Hope/ Sue Dawson	Ongoing – Mar 06	Pre-planning consultation on the draft re-development plans carried out between 1 Aug-30 Sept 05. Analysis of results being carried out.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	<p>Task 3</p> <p>Bishop Auckland Renaissance – to seek significant improvement to the environmental quality of public spaces & buildings & to identify & promote critical development opportunity proposals. Two elements:</p> <p><u>Tourism Renaissance</u></p> <p>Stage 1 – 2005/6 – undertake feasibility work to obtain HLF stage 2 approval.</p> <p>Stage 2 – 2006 and beyond – implement tourism renaissance project.</p> <p><u>Urban Renaissance</u></p> <p>2005 – 2008 Develop projects to implement Urban Renaissance Action plan</p>	Bob Hope	Ongoing – Mar 08	<p>Potentially £5.1m - £2.1m Heritage Lottery Funding, £0.7m Single programme & £2m Single Prog Urban Renaissance. WVDC £300K. To be bid for during 2005/06.</p> <p><u>Tourism</u> – feasibility work has slipped and still on-going. This is predominantly due to identification of additional opportunities from the Options Appraisal for the visitor centre. These opportunities are being negotiated and feasibility work should be completed and funding applications particularly HLF stage 1 made in early 2006.</p> <p><u>Urban</u> – feasibility work completed and submitted to WVDC for consideration. The report suggests a number of key locations and these are to be prioritised for action. The application for ONE funding will follow this prioritisation process and implementation is anticipated to commence in 2006/7.</p>
	<p>Task 4</p> <p>Investigate the potential of public/private sector partnerships for speculative build on serviced sites</p>	Graham Jonsson	Ongoing – Mar 06 Discussion under way with a number of developers.	Ongoing, work to be guided by the outcome of Task 1, in addition See Task 5
	<p>Task 5</p> <p>Phase 1 Bracks Farm (10,000 sq ft B1 office accommodation and 50 jobs)</p>	Sue Dawson	Start on site early 2006	Negotiations with Priority Sites are at an advanced stage. Planning application expected Autumn for start on site early 2006.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 6 Low Willington – 1,547 m2 of office accomm. (joint project with DCC)	Sue Dawson	Start on site March 06	Project delayed due to over commitment of Single Programme funding. Planned to start on site March 06 for completion Oct 2006.
	Task 7 Innovation House Extension – 1,508 m2 of office accommodation.	Sue Dawson	Start on site June 05. Completion end Jan 06.	£1.2m WVDC £100K
	Task 8 Wolsingham Business Park – acquisition of land, site clearance & provision of infrastructure, opening up 1.833 hectares of employment land. Outcome of site investigations & development options being explored with private sector.	Sue Dawson	Ongoing – Mar 06	Negotiations with developer are at an advanced stage. Final costs to be determined
	Task 9 South West Crook Business Park - Investigate the potential of developing 10,000 sq ft of office accommodation as Phase 1 of a larger brownfield redevelopment scheme. Preliminary works, demand analysis and feasibility study, to be carried out 2005/06 for potential start on site April 06.	Sue Dawson	Sept 06	Final costs to be determined
Investment in Physical Infrastructure to achieve the necessary 'step change' in the economic performance of the District – Decrease void rates within existing business & commercial premises (LSP 1.2)	Task 1 Continue 'Property Liaison Group' to ensure flow of information with Commercial Agent.	John Parnell/ Graham Jonsson	Ongoing. Quarterly meetings	

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 2 Investigate options for reducing void rates at Beechburn.	Graham Jonsson	March 06 Discussion on-going with Whittle Jones.	To be determined
	Task 3 <ul style="list-style-type: none"> Maintain and Promote WVDC's Available Business Premises database and search facility New software provides facility for rapid and professional response to premises enquiries. Implement web based system. 	Graham Jonsson	Ongoing – May 05	
Investment in Physical Infrastructure to achieve the necessary 'step change' in the economic performance of the District - Ensure adequate supply and promotion of serviced land (LSP 1.3)	Task 1 Future sites to be guided by the findings of the Economic Futures Strategy.	Sue Dawson John Parnell Graham Jonsson	Ongoing – March 06	Not applicable
	Task 2 <ul style="list-style-type: none"> Promote development site availability Use new enquiry system and develop proactive marketing strategy 	Graham Jonsson	Ongoing – March 06 Evolutive now on-line and linked to Council web site.	Part of marketing strategy (WVDC/NRF)
	Task 3 Continue to work with landowner and explore funding opportunities to invest in infrastructure development on the Fieldon Bridge site.	Alan Weston	Ongoing	External funding resources being sought to facilitate this, negotiations on-going with EP.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 4 Continue to work with landowners and developers and explore funding opportunities to invest in infrastructure development on land adjacent to SW Crook redevelopment.	Sue Dawson	Ongoing	Office development proposal received from private sector developer. Options analysis being prepared for submission to CMT.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
Investment in Physical Infrastructure to achieve the necessary 'step change' in the economic performance of the District – Ensure Wear Valley is able to capitalise on ICT opportunities (LSP 1.4)	Task 1 Monitor existing & proposed provision to identify gaps & opportunities	Sue Dawson	Ongoing – March 06	Monitor One NorthEast/BT Rural Exchange enabling programme & DurhamNET, issues being explored via Rural Pathfinder.
	Task 2 Work with providers wherever appropriate to establish and enhance broadband capability throughout Wear Valley	Sue Dawson	Ongoing – March 06	Staff resources. See above.
	Task 3 Monitor and promote ONE's Market Towns Portal for Crook and Stanhope	Tisha Kalmanovitch	Ongoing – March 06	Portal being developed to provide basis for business directory being developed as part of Supply Chain project.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
Increase Inward Investment Opportunities to achieve the necessary 'step change' in the economic performance of the District – Ensure Wear Valley is able to compete for mobile investment projects (LSP 2.1)	Task 1 Further develop marketing strategy, using new promotional materials, to attract investors to the District capitalising on the 'quality of life' the district has to offer. Strategy to be further developed following outcome of the Economic Futures Strategy.	Graham Jonsson	Ongoing – March 06 Alternative media routes being examined to reach mass audience in southern counties.	WVDC/NRF/staff resources
	Task 2 Research findings from the Economic Futures Strategy of potential business growth opportunities to be incorporated into marketing strategy.	Graham Jonsson	Ongoing – March 06	WVDC/NRF
	Task 3 Work with other agencies such as CDDC and ONE to promote Wear Valley as a destination for 'quality of life' businesses	John Parnell/ Graham Jonsson	Ongoing – March 06 Arranging District Tour for Principal ONE contact.	Staff resources
	Task 4 Continue to work with CDDC and ONE to capitalise on opportunities which may be forthcoming as a result of the Lyons review and proposed public sector relocations	John Parnell/ Graham Jonsson	Ongoing – March 06	Staff resources

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
Improve Business Birth rates, survival rates and the competitiveness of existing businesses, to achieve the necessary 'step change' in the economic performance of the District - (LSP 3&4)	Task 1 <ul style="list-style-type: none"> Monitor the effectiveness of the new Business Support Network for County Durham, to ensure the service offers a high quality, comprehensive and accessible programme of business support for all industry sectors throughout the District 	John Parnell	Ongoing –March 06	Monitor Business Support Programme in Wear Valley. Resources available through WVDA.
	Task 2 <ul style="list-style-type: none"> In conjunction with WVDA continue to offer a tailored package of financial support to encourage Start-ups, improve the competitiveness of existing businesses and to encourage business investment and relocation into WV. 	John Parnell	Ongoing –March 06	Monitor & approve applications from the WVBusiness Support Prog. NRF/WVDC/Single Prog
	Task 3 <ul style="list-style-type: none"> Develop 'Biz Fizz' initiative, which has operated successfully in other parts of the region, into WV to encourage Community Enterprise and Business Start-up. 	John Parnell/ Tisha Kalmanovitch	March 06	Bizz Fizz pilot to start November.
	Task 4 <ul style="list-style-type: none"> Following results of Tourism Baseline Study, Weardale Consultation, Regional & County Tourism Strategies, source funding to secure a specialist Tourism Business Adviser to work with the Weardale Visitor Network to help improve the competitiveness of Tourism Businesses throughout WV 	John Parnell/Tisha Kalmanovitch	March 06	NRF/MTI Single Prog

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 5 <ul style="list-style-type: none"> Promote and encourage the sharing of best practice and supply chain development (LSP 4.3) 	Tisha Kalmanovitch	March 06	Supply chain project being delivered by WVDA, 3 further events planned.
	Task 6 <ul style="list-style-type: none"> Carry out Skills Audit to identify staffing needs and skills shortages (LSP4.4) Following outcome of audit carry out dissemination event with WV LSP Education Thematic group to debate findings & agree implementation programme Encourage better take up of the Modern Apprenticeship Scheme throughout the district Encourage existing providers of 'Young Enterprise' & 'Graduates into Enterprise' to be more pro-active within the District. 	John Parnell/ Tisha Kalmanovitch	March 06	Funding approved WV Action Team for Jobs to able skills audit to be carried out. Skills baseline study complete. Dissemination event carried out 13 October. Action plan being developed.
	Task 7 <ul style="list-style-type: none"> Continue to use 'Forum for Business' to business/ community 'proof' WVDC products, services & strategies 	Sue Dawson	Ongoing – March 06	On-going.
To develop Tourism potential throughout the District, to help achieve the necessary 'step change' in the economic performance of the District and improve the built and natural environment and to help establish vibrant, energetic communities - (LSP 3&4)	Task 1 <ul style="list-style-type: none"> Stage 1 – Following the refinement of consultants proposals in the Districts Tourism Action Plan in light of the recent Regional & County Tourism Strategies, Stage 2 - working with the Weardale Visitor Network commence programme of implementation. 	John Parnell	March 06	Stage 1 - Work being carried out by Teesside University Stage 2- Tourism Adviser/Mike Richardson

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 2 <ul style="list-style-type: none"> Develop pilot project to improve the quality of the District's Tourism Product- 'Mine Host'. 	Jackie Donnelly	March 06	6 Pubs taking part in Mine Host.
	Task 3 Develop and implement a programme of promotion & marketing; including internet marketing; promotion of local attractions, events. <ul style="list-style-type: none"> Update and reprint "Visit Wear Valley" tourist guide Update & reprint Walking/Cycling leaflet Continue successful events calendar at Tourist Information Points 	Mike Richardson	Ongoing – March 06	WVDC/NRF
	Task 4 <ul style="list-style-type: none"> Promote and support 'supply chain' developments; Farmers Markets; North Pennines Food Promotion, Food Links Project with Teesdale District Council Local Food Links project underway. Farmers Markets on-going. 	Mike Richardson	Ongoing –March 06	Joint project with Teesdale DC & Teesdale Marketing
	Task 5 Encourage and support new tourist developments and attractions.	Mike Richardson	Ongoing – March 06	Staff resources
	Task 6 Work with other bodies such as One NorthEast and DCC to feed into and fit with County Durham Tourism Strategy and Regional Tourism Framework.	Mike Richardson	Ongoing – March 06	Staff resources

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To implement the Coundon Settlement Renewal Initiative (Year 4 of 4 year Initiative) to alleviate high levels of economic, environmental and social deprivation in partnership with local communities, and help to establish vibrant, energetic communities.	Task 1 To continue to implement the SRI Programme on behalf of the Coundon & Leeholme Community Partnership.	Avril Hamilton	Ongoing to 31 Mar 06 😊	Core funding for SRI from One NorthEast Single Prog. Projects: <ul style="list-style-type: none"> • Shop front scheme • Partnership & Enterprise development • Community transport • Now expanded to occupy upstairs in Tees Walk
	Task 2 To continue to implement the Action Plan approved by One NorthEast for Single Programme funding for 2004-06	Avril Hamilton	Ongoing to 31 Mar 06	Staff resources/part funded through ERDF
	Task 3 To continue to work with the Coundon & Leeholme Community Partnership to identify and develop new projects, and maximise the funding opportunities to bring about Regeneration Initiatives in the area.	Avril Hamilton	Ongoing to 31 Mar 06	Staff resources/part funded through ERDF
	Task 4 To continue to facilitate and support the Coundon & Leeholme Community Partnership Steering Group.	Avril Hamilton	Ongoing to 31 Mar 06	Staff resources/part funded through ERDF
	Task 5 To continue to assist the development of the Coundon & Leeholme Community Partnership and prepare and begin to implement the exit and succession strategy for the initiative.	Avril Hamilton	Ongoing to 31 Mar 06	Staff resources/part funded through ERDF

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To implement the Market Towns Initiative in Crook or Stanhope (Year 4 of 4 year Initiative) to help regenerate the market town as a key service centre to meet the social and economic needs of its rural hinterland, in partnership with Crook MTI Steering Group, and help to establish vibrant, energetic communities.	Task 1 To continue to implement the MTI Programme on behalf of the Crook MTI Steering Group.	Tisha Kalmanovitch	Ongoing to 31 March 06	Core funding for MTI from One NorthEast Single Prog. <ul style="list-style-type: none"> Marketing & Promotion (Crook as a service centre/Weardale as a visitor destination) Mine Host (develop potential of pubs/inns along A689 corridor to provide quality overnight visitor accommodation) Local Supply Chain (develop inter-trading & collaboration among businesses in Wear Valley - web-based directory of local businesses a main element of this project). Crook Town Centre Improvement Project (Public Realm) – to enhance the public domain to make the shopping area attractive to customers. Crook Town Centre Improvement, Town Pride Scheme (Private Realm) – through grants assist in shop front improvements.
	Task 2 To continue to implement the Action Plan approved by One NorthEast for Single Programme funding for 2004-2006	Tisha Kalmanovitch/ Jackie Donnelly	Ongoing to 31 March 06	Core funding for MTI from One NorthEast Single Prog. Action Plan being implemented Mine Host.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 3 To continue to work with the Crook MTI Steering Group to identify and develop new projects and maximise the funding opportunities to bring about regeneration initiatives in the area.	Tisha Kalmanovitch/ Jackie Donnelly	Ongoing to 31 March 06	Core funding for MTI from One NorthEast Single Prog.
	Task 4 To continue to facilitate and support the Crook MTI Steering Group.	Tisha Kalmanovitch/ Jackie Donnelly	Ongoing to 31 March 06	Core funding for MTI from One NorthEast Single Prog.
	Task 5 To continue to assist the development of the Crook MTI Steering Group and prepare and begin to implement the exit and succession strategy for the MTI initiative	Tisha Kalmanovitch	Ongoing to 31 March 06	Core funding for MTI from One NorthEast Single Prog.
To finalise and implement a succession strategy for the Crook/Willington former Coalfields Regeneration SRB 5 Programme.	Task 1 Continue to support the management arrangements in relation to the closure procedures of SRB 5.	Dawn Egglestone	Ongoing to Sept 05	Staff resources
	Task 2 Ensure the financial completion of the SRB5 Programme meets the requirements of the Accountable Body and One NorthEast eg audit procedures in place, all paperwork is complete in relation to the scheme.	Dawn Egglestone	April to Sept 05	Staff resources

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To implement the Bishop Auckland and Neighbourhoods SRB 6 Programme (Year 6 of 6 Year Initiative) to assist economic, social and environmental regeneration, in Partnership with local communities, and to help establish vibrant, energetic communities	Task 1 Continue to contribute to the work of the County Durham Regeneration Partnership to ensure the maximum benefit for the SRB 6 area.	Alan Weston.	Ongoing to 31 March 06	Core funding SRB6 SRB6 still funding 8 live projects.
	Task 2 To continue to facilitate and support the management arrangements for the implementation of SRB 6.	Mark Rowland	Ongoing to 31 March 06	Core funding SRB6. Quarterly management board meetings
	Task 3 Continue to appraise, monitor and support the implementation of projects in the SRB 6 programme to ensure all available resources are utilised.	Mark Rowland	Ongoing to 31 March 06	Core funding SRB6. All projects now appraised. All monies allocated.
	Task 4 Meet the requirements of the 'Accountable Body' and One NorthEast in relation to the delivery of the SRB 6 schemes.	Alan Weston/Mark Rowland	Ongoing to 31 March 06	Core funding SRB6

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To encourage and facilitate representative community participation in neighbourhood lead regeneration initiatives to maximise the benefit to the communities of Wear Valley.	Task 1 Continue to work with Teesdale DC and CDEP to develop and implement the Rural Pathfinder pilot project in SW Durham	Sue Dawson	Ongoing	Staff resources. Priorities agreed under the Knowledge Economy theme. Programme for activity being developed by Task Group.
	Task 2 Continue to explore opportunities to maximise the funding opportunities to bring about neighbourhood regeneration initiatives in the area.	Community Capacity Co-ordinator/ Alan Weston Ross Cowling	Ongoing	Staff resources
To implement the North of England Objective 2 Programme 2000-2006 to assist the economic, social and environmental regeneration, in the District's 3 'Package Areas'; Bishop Auckland; Wear-One; and Weardale in Partnership with other agencies and local communities, and to help establish vibrant, energetic communities.	Task 1 To continue to develop and assist with the implementation of the prioritised Community Economic Development Projects in each of the 3 Package areas.	Ross Cowling	Ongoing to 31 March 06	Staff resources. All resources allocated. Most projects approved and in operation.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 2 To continue to develop and assist with the implementation of the Objective 2 Priority 4.1 ERDF Programme of "Establishing Capacity in Target Communities- and Investing in Sustainable Communities"	Ross Cowling	Ongoing to 31 March 06	Staff resources
	Task 3 To continue to develop and assist with the implementation of the Objective 2 Priority 4.4 ESF Programme of "Improving Employability-Pathways from School to Work – and ILM Projects"	Ross Cowling	Ongoing to 31 March 06	Staff resources
	Task 4 To continue to assist with the implementation and monitoring of existing project within the programme	Dawn Egglestone Mark Rowland Ross Cowling	Ongoing to 31 March 06	Staff resources. Monitoring on-going in line with Government Office requirements.
To implement the Neighbourhood Renewal Strategy – Action Plan 2003-2006, in Partnership with other agencies and local communities.	Task 1 To continue to manage and administer the NRF Programme for 2005-2006 to ensure that WVDC as 'Accountable Body' meets all its requirements and commitments to the LSP in relation to service delivery and to GO-NE in relation to monitoring and audit trails.	Alan Weston (In association with the LSP Manager & Chairs of the respective thematic groups)	Ongoing to 31 March 06	NRF/Staff resources
	Task 2 To continue to assist with the development, appraisal and implementation of projects within the NRF Programme.	Alan Weston	Ongoing to 31 March 06	NRF/Staff resources
	Task 3 To continue to assist with the implementation and monitoring of existing projects within the Programme.	Dawn Egglestone Mark Rowland	Ongoing to 31 March 06	NRF/Staff resources

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 4 To continue to assist the development of the LSP and prepare and begin to implement the exit and succession strategy for NRF	Alan Weston	Ongoing to 31 March 06	NRF/Staff resources
To maximise the opportunities for public sector regeneration investment.	Task 1 To continue to work with funding partners to identify and develop new projects, and maximise the funding opportunities to bring about regeneration initiatives in the area.	Economic Regeneration Team	Ongoing to 31 March 06	Staff resources
	Task 2 To identify new funding opportunities as successors to SRB/SRI/MTI etc and ensure that Wear Valley is in a position to capitalise upon these opportunities.	Economic Regeneration Team	Ongoing to 31 March 06	Staff resources
	Task 3 To continue to assist with the implementation and monitoring of existing projects funded through Single Programme and any other funding sources successfully brought to the area to undertake regeneration activity.	Dawn Egglestone Mark Rowland Ross Cowling	Ongoing - March 06	Staff resources Monitoring on-going.
	Task 4 To continue to work in partnership with other stakeholders to influence service delivery and ensure that maximum benefit can be derived from other projects being implemented in the district eg Leader+, North Pennines Partnership, Mineral Valleys etc.	Economic Regeneration Team	Ongoing –March 06	Staff resources
	Task 5 YR3 of 3 Continue to support the work of North Energy Associates and the Energy for Enterprise Scheme and encourage the take up of this initiative in the district.	Sue Dawson	Ongoing to 31 March 06	Staff resources

PLANNING AND ENVIRONMENTAL POLICY

OBJECTIVE 1: POPULATION

Priority:

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To monitor the implementation of the adopted Local Plan and produce a new plan to cover period 2006-2021.	Task 1 <ul style="list-style-type: none"> ▪ Preparatory work for the Local Development Framework "Core Strategy" (Development Plan Document) including housing/leisure/commercial/transport needs. ▪ Preparation of Core Strategy Document (Development Strategy) ▪ Preparation of Proposals Map ▪ Preparation of Statement of Community Involvement ▪ Produce "Development Control" DPD, Housing DPD and Action Area Plan for South and East Bishop Auckland ▪ Sustainability Appraisal/Environmental Assessment of DPD documents. ▪ Preparation and submission to ODPM of an Annual Monitoring Report. ▪ Review of Local Development Scheme 	C Dillon	In accordance with LDS timetable for individual LDF documents December 2005 Annually	Local Plan budget / Staff resources
To monitor development and land use in the district, and to maintain registers of development land availability, and assess development needs.	Task 1 <ul style="list-style-type: none"> ▪ Monitor the National Land Use Database on brownfield land development opportunities. ▪ Review, update and publish housing and industrial land availability and housing completion schedules. ▪ Provide data to input into the Council's Housing investment Programme. ▪ Monitor the Housing Land Availability. ▪ Review of Urban capacity Study 	B Magraw C Dillon R Roddam C Dillon C Dillon	Base date 31 March for publication in July Annually Annually Annually Annually	Salary costs

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 2 To prepare development briefs and concept statements for important housing and employment sites. <ul style="list-style-type: none"> Development brief for 'The Hollow' Other sites as required 	C. Dillon/other planning officer	2005/06	L. P. budget
To make full representations on the Regional Spatial Strategy for the North East of England.	Task 1 <ul style="list-style-type: none"> Contribute to Structure Plan Monitoring Group 	C. Dillon	Continuing 2005/6	Salary costs
	Task 2 <ul style="list-style-type: none"> Contribute/engage with Regional Planning Guidance Working Groups. 	B Hope/C Dillon	Continuing 2005/6	Salary costs
To monitor IMD 2000 data.	<ul style="list-style-type: none"> Annual monitoring in relation to NRF requirements. 	R. Roddam	April 2005 (annually)	Salary costs

OBJECTIVE 2 : ENVIRONMENT

Priority:

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To make full representations to the County Council during any revision of the Minerals and Waste Local Plans and comment on any other Plans of neighbouring authorities on Policies which may affect the District.	<ul style="list-style-type: none"> Comment and assist when necessary Durham County Council with revision to production of the Waste Local Plan. Comment on the Local Plans of neighbouring authorities when consulted. 	C Dillon	Ongoing 2005/6	Salary costs
To work with Durham County Council in partnership to produce and monitor the implementation of the Annual Local Transport Plan and the Local Transport Partnership.	Task 1 <ul style="list-style-type: none"> Mapping of transport issues in the District to inform LDF and LTP. Promote the implementation of District schemes agreed within the Local Transport Plan. Facilitate the Council's involvement in the Local Transport Partnership. 	C Dillon	Ongoing 2005/6	Salary costs Local transport plan budget via County Council and Local transport Partnership
	Task 2 To contribute to the implementation of the West Durham Rural Transport Development Fund.	C Dillon	Ongoing 2005/6	Contribution to Rural Transport Partnership £2,000)

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To lobby and respond to Government and other agencies when consulted on draft strategies, advice and consultation	Consider and comment upon consultations received.	C Dillon	Ongoing 2005/6	Salary costs
To work with other Departments to assist in meeting corporate goals.	Task 1 Assist in the preparation of <ul style="list-style-type: none"> the Housing Investment programme, Economic Development Strategy, Coalfield Housing Study Open Space Strategy Sports Action Strategy. 	C Dillon R Roddam	Ongoing 2005/6	Salary costs Coalfield Study well underway. In process of completing Area Development Framework for the Coundon, phase to be completed in February 2006.
To contribute to the Councils Community Strategy.	Task 2 To assist in the preparation of the Council's Community Strategy	C Dillon	Completed	Salary costs
Implement the Councils environmental protection policies and monitor adherence.	Task 1 <ul style="list-style-type: none"> Monitor number of planning applications approved consistent with Local Plan Policies. Monitor number of applications approved contrary to Local Plan Policies. (Measurement to be included in Development Control Annual Report 	Head of Development Control	Ongoing 2005/6	Salary costs
	Task 2 Wear Valley District Local Action 21 Strategy. <ul style="list-style-type: none"> Implement Local Action 21 strategy and monitor Council's environmental performance with aim of significantly improving performance by 2006. Contribution to the Liveability Strategy Production of Local Action 21 Monitoring Report. Production of revised strategy 	I Bloomfield	Mid 2006 Ongoing Mid 2006	Salary costs; LA 21 Budget Revenue budget application approval

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 3 To assist in the review and implementation of the North Pennines AONB Management Plan, including: <ul style="list-style-type: none"> Attendance on North Pennines AONB Partnership. Assist in the preparation of a North Pennines AONB Supplementary Planning Document. 	C Dillon	Ongoing 2005/6 2006	Salary costs
To facilitate environmental improvement within the District.	Task 1 <ul style="list-style-type: none"> To manage Environmental Improvement Budget to implement improvement scheme. Monitor total financial assistance received from external sources. To work with GWD to achieve 5 environmental improvement a year 	P. Dunn	March 2006	Environmental improvement budget/assistance from external sources
	Task 2 <ul style="list-style-type: none"> Assist in the implementation of the Bishop's Park management plan over a 5 year period. Submit Heritage Lottery Fund bid for the implementation of the Bishop's Park Landscape Restoration Management Plan in conjunction with the Church Commissioners. 	A. Weston	Ongoing; formal bid mid 2005	External funding (English Heritage/European Funding) plus Council owned buildings and salary costs. Capital budget approval.
	Task 3 To implement programme of reclamation of derelict land. <ul style="list-style-type: none"> Preparation of Phase II of the Contaminated Land Strategy Production of Reclamation Strategy and implementation of reclamation programme. Maximise grant available to derelict land scheme. 	P. Dunn/ I. Bloomfield	Mid 2005 Early 2006 From early 2006	Salary costs; Capital programme allocation; Government grant

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 4 <ul style="list-style-type: none"> To work in partnership with English Nature and Groundwork West Durham in the implementation of projects related to the Mineral Valleys Project. Liaison on implementation of individual schemes 	P Dunn/C Dillon	Continuing 2005/6	Salary costs; capital programme allocation
To ensure that the Council's policies, particularly with respect to Listed Building and Conservation Areas, are adhered to.	<ul style="list-style-type: none"> Monitor number of listed building and conservation area consents granted and endorsed by GONE (measurement in Development Control Annual Report). Commence programme of Parish Plans. 	Head of Development Control V Robson/C Dillon	Annual return (early 2006) Continuing. Aim to complete 1 plan per annum	Salary costs Local Plans Budget
To achieve built environment improvement	Task 1 Implement Comprehensive Improvements in Bishop Auckland Town Centre. <ul style="list-style-type: none"> Review and consult on a Town Centre Strategy Plan. Continue the North Bondgate/Market Place building improvement grants. Under take public realm improvements to North Bondgate and Newgate Street. Continue North Bondgate/Market Place building improvement grants. Continue shop front improvement grants elsewhere in the town centre. Continue Newgate Street improvements. Implement town centre gateways improvements. 	Director/ D Toon B Harris B Harris via County Council “ “ “ “ “ “	April 2005 Continue 2005/6 Continue 2005/6 “ “ “ “ “ “	Capital budget via Urban Renaissance budget

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 2 Implement the Crook Town Centre and Market Place Historic Enhancement Regeneration Scheme jointly with Durham County Council. <ul style="list-style-type: none"> Fully access the financial assistance secured through SRB5 and Heritage Economic Regeneration Scheme (Heritage Lottery Fund). To be continued through Market Towns Programme. Implement 8 building improvement grants per annum. Preparation and consultation on scheme for Hope Street the Green. Produce full evaluation report. 	T. Kalmanovitch/ B. Harris	Ongoing Complete by April 2005 Mid 2005	Market Towns Budget Urban Renaissance Budget
	Task 3 Implement the Shop Front improvement Schemes for Willington and surrounding villages. <ul style="list-style-type: none"> Target 10 shop front improvement grants/buildings per year assisted in Willington and the surrounding villages 	B. Harris	March 2006	Capital Programme allocation
	Task 4 Implement Shop Front Improvement Scheme in South Bishop Auckland. <ul style="list-style-type: none"> Target 5 shop front improvement grants 	Groundwork	March 2006	Capital programme allocation
	Task 5 Implement Shop Front Improvement Scheme in Coundon. <ul style="list-style-type: none"> Target 3 shop front improvements each year for 3 years. 	B. Harris	March 2006	Capital programme allocation

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
To improve housing quality in the District	Task 1 To collect and maintain information to assist area improvement. <ul style="list-style-type: none"> Undertake general study of Eldon Lane and detailed assessment of Randolph Street. Implement Council's obligations under the Eldon Lane declared renewal area. Carry out risk assessment of houses in multiple occupation <ul style="list-style-type: none"> Desk top study Fieldwork period Implementation period. Collate statistics for assessing the proportion of long-term vacant properties brought back into use resulting from Council action. 	R. Roddam R. Roddam	Complete early 2005 Mid 2005	Capital allocation/salary costs Eldon Lane Study completed July 2005. Randolph Street phase now completed. High Street to benefit from next phase of work. Houses in Multiple Occupation policy underway Empty Property Scheme making excellent progress, from April – Sept 2005 a total of 28 properties brought back into use.
	Task 2 To carry out phased property improvements to target areas. <ul style="list-style-type: none"> Carry out group repair schemes in the Eldon Lane, Coundon Grange and Bridge Place Renewal Area. Carry out demolition of properties in renewal area. <ul style="list-style-type: none"> Declare clearance areas Acquire properties and/or instigate compulsory purchase powers. Demolition of properties and restoration of land. Subject to outcome of study report. 	R. Roddam/S. Wild	Early 2006 ☺	Capital allocation Progressing successfully Eldon Lane report outlined that Demolition is not required in the Dene Valley. Group Repair Scheme currently being considered for next phase of work.
	Task 3 To provide financial assistance by way of grants to eligible household to repair, adapt and improve their homes. <ul style="list-style-type: none"> Provide Disabled Facilities Grants Provide Renovation Grants Provide Home Repairs Assistance 	R. Roddam/S. Wild	Ongoing ☺	Capital allocation Progressing successfully Growth Bid submitted to cater for increase in demand for grant assistance.

Priority Key Task	Major Activities	Responsible Officer	Target Date for Completion	COMMENTS
	Task 4 To develop and support the Home Improvement Agency and to operate an effective and efficient in-house agency service for potential grant applicants. <ul style="list-style-type: none"> ▪ Set up fully functioning unit. ▪ Move to dedicated premises. 	S. Wild	Continuing April 2005 😊	Capital Allocation Progressing successfully
	Task 5 To respond to complaints. <ul style="list-style-type: none"> ▪ Investigate initial response to complaints within 5 working days 	R. Roddam	continuing	Salary costs
	Task 6 Facilitate a vibrant private rented sector by encouraging responsible landlords. <ul style="list-style-type: none"> ▪ Continue to facilitate and encourage Wear Valley Landlords Association. ▪ Arrange 6 no. meetings per annum. 	M. Mallen	continuing	Capital allocation/NRF
	Task 7 Fully implement and monitor the powers outlined through the Regulatory Reform Order.	R Roddam	Continuing	Salary costs New Private Sector Grants Policy agreed in April 2005 taking into account the RRO.
	Task 8 Carry out and fully implement a Sustainability Index mapping exercise to better inform future policies.	R Roddam	August 2005	Salary costs Mapping exercise completed, Neighbourhood profiles underway. Full document to be completed by December 2005.

