

# Appendix 1 - Regeneration and Partnerships Unit

Monitoring Report: Regeneration Scrutiny Committee

November 1st 2007 – April 1st 2008



District of **easington.**

## Achievements

We have	When	Outcome	Evidence/Review
<b>Service Plan</b>			
<p>1. <i>Produce Information covering Research and analysis of key socio-economic data for Community Planning purposes</i></p> <ul style="list-style-type: none"> <li>Outline of Information requirements ongoing - information monitored, scoped and key data identified for local initiatives</li> </ul>	<p><i>Ongoing</i></p> <p><i>1/4ly &amp; biannually</i></p>	<ul style="list-style-type: none"> <li>Baseline information available to enable review and improvement planning of Community Strategy (super output area data)</li> <li><i>Review of Community Strategy to be Mid 2008 (joint target with Corporate Development) to align with the LDF Core Strategy – Council Priority QS2</i></li> </ul>	<ul style="list-style-type: none"> <li>Local Neighbourhood Renewal Strategy, Community Strategy, Local Performance Indicators, BVPIs, National Floor Targets and Quality of Life Indicators considered – Regeneration Assistant - working files.</li> <li>Regeneration Library</li> <li>Minutes of partnership meetings – Performance Management Document for the LSP</li> <li>NMP Questionnaire and subsequent report.</li> </ul>

<p><b>2. Develop Policy to address socio-economic and environmental issues</b></p> <p><i>Re-appraisal of key strategies ( Local Neighbourhood Renewal Strategy Review and Evaluation)</i></p> <ul style="list-style-type: none"> <li>• Undertake policy search and identify good practice in relation to Local Neighbourhood Renewal</li>   <li>• Establish a regeneration framework for the District and major settlements</li> </ul>	<p>Ongoing</p> <p>July 2007</p>	<ul style="list-style-type: none"> <li>• Policy and actions based on good practice and local experiences</li> <li>• Evaluation of Neighbourhood Renewal Fund and the LSP Completion May 08</li>   <li>• NMP actions plans</li>   <li>• Regeneration Frameworks and Delivery Plans</li> <li>• Regeneration Statement Completed by May 08</li> <li>• Draft Area Development Delivery Plans to be completed by Jan 08</li> <li>• Peterlee Masterplan complete by Jan 07 – Delivery Plan to be developed</li> <li>• Seaham Regeneration Strategy Review Commenced by March 08</li> </ul>	<ul style="list-style-type: none"> <li>• University correspondence</li> <li>• Interview notes</li> <li>• Implementation Plan</li> <li>• Bookings, event info., notes</li> <li>• Policy briefings</li> <li>• Seminars, Networking Events, visits and Conferences attended</li> <li>• Grant application forms</li> <li>• Regeneration Library</li> <li>• Evaluation</li>   <li>• Area development Frameworks</li> <li>• Easington Colliery Masterplan Document</li> <li>• Dawdon Masterplan Document</li> <li>• Thornley and Wheatley Hill</li> <li>• Seaham Masterplan Document</li> <li>• Peterlee Masterplan document</li> <li>• Economic Appraisals</li> </ul>
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<p><b>3. Facilitate transparent access to resources to enable initiatives to be brought forward to address local priorities: -</b>  <i>Clear grant procedures and performance management systems in place, monitored and evaluated.</i></p> <ul style="list-style-type: none"> <li>• Delivery / service plans established with partnership agreement Neighbourhood Management Pathfinder and Neighbourhood Renewal Fund, SSCF</li> <li>• European Objective 2 Priority 4, Neighbourhood Renewal Fund, and Lottery Fund Resources promoted and potential applicants supported</li> </ul>	<p>Ongoing</p>	<ul style="list-style-type: none"> <li>• Identify actions for 08 / 2011 (WNF)</li> <li>• Monitor NRF Programme 06/08</li> <li>• GONE and One NE approvals</li> <li>• Partnership proposals / schemes</li> <li>• SSCF Agreements</li> <li>• Neighbourhood Element Mapping and priority settings undertaken (North Peterlee)</li> <li>• Number of Lottery project approvals – 34 (06/07 value = £931,109)</li> <li>• Number of Lottery project approvals - 32 (07/08) value</li> <li>• £930,353</li> <li>• NRF service improvements approved (07/08) and resources allocated for the Community Resource Fund, Strategic Reserve and the Partnership Learning Fund total value of Programme £12,893,614 . NRF Expenditure within 0.5% at end of 06/07. Spend profile for 07/08 £6,067,683.</li> </ul>	<ul style="list-style-type: none"> <li>• SSCF Delivery Plans</li> <li>• Evaluation report</li> <li>• Project Files and Offer letters</li> <li>• Strategic Funding Group Minutes</li> <li>• System K Reports</li> <li>• Project approval and grant offers</li> <li>• LAA Quarterly reports</li> <li>• Package monitoring information</li> <li>• Lottery / GONE website</li> <li>• Project development files</li> </ul>
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<ul style="list-style-type: none"> <li>• Neighbourhood Pathfinder Performance Management Framework reviewed</li> </ul>	Ongoing	<ul style="list-style-type: none"> <li>• 1 community enterprise assisted</li> <li>• 36 new volunteers</li> <li>• 223 volunteers engaged</li> <li>• 40 groups supported 18 new groups assisted 36 projects events supported 1 employment opportunity</li> <li>• £42,445 worth of applications for funding being worked upon</li> <li>• £133,268 funding secured</li> <li>• Equality and Diversity Review of NMP activities with GONE in conjunction with East Durham LSP completed.</li> </ul>	<ul style="list-style-type: none"> <li>• Pathfinder Performance Management Framework Document</li> <li>• Mid year review Meeting Papers</li> <li>• Pathfinder Improvement Plan</li> <li>• Draft Strategic Plan</li> </ul>
<ul style="list-style-type: none"> <li>• Monitoring and evaluation undertaken of external grant funds</li> </ul>	Ongoing	<ul style="list-style-type: none"> <li>• Demonstrate good practice – Regional and National external funding events</li> <li>• Promotion of new investment opportunities (Seaham North Dock, Seaham Town Centre). Peterlee Regeneration Framework Community Consultation work</li> <li>• CPA Inspection Tour</li> </ul>	<ul style="list-style-type: none"> <li>• Resources Scrutiny Report</li> <li>• Monitoring forms</li> <li>• Evaluation brief</li> <li>• Evaluation</li> <li>• Exist questionnaires</li> <li>• Draft exit strategy</li> <li>• Evaluation reports</li> <li>• Audit Reports</li> <li>• LSP Minutes</li> <li>• GONE Reviews</li> <li>• Monitoring reports</li> <li>• Prince 2 files – shared folder T:\economicdevelopment\PSOG02</li> </ul>
<ul style="list-style-type: none"> <li>• Communications: -</li> <li>• Website to be reviewed</li> <li>• NMP communications Action Plan currently being</li> </ul>		<ul style="list-style-type: none"> <li>• Communications plan implemented subject to available resources</li> </ul>	<ul style="list-style-type: none"> <li>• Communications plan and subsequent actions plans developed.</li> <li>• NMP website</li> <li>• Regeneration pages on the Council Website</li> <li>• The Buzz Neighbourhood Pathfinder Newsletter</li> </ul>

<p>implemented</p> <ul style="list-style-type: none"> <li>• Opportunities to promote the units activities</li> </ul>		<ul style="list-style-type: none"> <li>• Annual Review</li> <li>• Unit has established a communications plan</li> <li>• Unit website established with funding advice, background and contacts including links to other sources to be reviewed within e-gov project GG02 – Achieved</li> <li>• Website workshop held for Parish and Town Councils</li> </ul>	<ul style="list-style-type: none"> <li>• Contributions to Infopoint</li> <li>• Inform north publication</li> <li>• Itinerary for visitors</li> <li>• Invitation requests</li> <li>• Press Releases</li> <li>• Tour itineraries</li> </ul>
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<p><b>4. Maximise the impact of Neighbourhood Renewal</b></p> <ul style="list-style-type: none"> <li>• Link outcomes to floor targets</li> <li>• Increase co-operation between partners and community engagement.</li> <li>• Support the development Of East Durham Trust</li> </ul>	<p>1/4ly and Annually</p> <p>Ongoing</p>	<ul style="list-style-type: none"> <li>• New activities brought forward this year to focus on National Govt Floor Targets where performance is regarded as being poorest – Education, Employment, Business Creation and Growth – baselines to be revisited within performance framework process for input to Community Strategy</li> <li>• Priorities set for NRF 06/08</li> <li>• Numbers of community led grant awards assisted and increased.</li> <li>• Strategic Funding Group</li> <li>• Elections held and new</li> </ul>	<ul style="list-style-type: none"> <li>• Current availability of data (super output area data now available)</li> <li>• Allocation of NRF,SSCF</li> <li>• Considered and incorporated within recently established LSP LAA blocks and themes</li> <li>• Programme monitoring and evaluations</li> <li>• LSP evaluation</li> <li>• Numbers of Community Reps upon LSP groups</li> <li>• Feedback from development</li> <li>• Programme and Funding Files</li> </ul>
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		trustees appointed <ul style="list-style-type: none"> <li>• Board Development Days and Annual Conference held</li> <li>• SLA with D of E ongoing</li> </ul>	<ul style="list-style-type: none"> <li>• Evaluation of events</li> </ul>
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<b>Best Value Performance Indicators</b>			
<ul style="list-style-type: none"> <li>• None</li> </ul>			
<b>Local Performance Indicators</b>			
<ul style="list-style-type: none"> <li>• Audit Commission ECR1 – Employment</li> <li>• B= (% of people of working age in employment)</li> <li>• Quality of Life indicator 1</li> <li>• A = % working age population who are economically active</li> </ul>	A 03/04 62.1%  04/05 65.5%  05/06 66.6%  06/07 unavailable	B <ul style="list-style-type: none"> <li>• 04/05 – 75.8% of the population are of working age</li> <li>• 05/06 – 76.4% of the population are of working age</li> </ul>	<ul style="list-style-type: none"> <li>• Nomis Website</li> <li>• Land Registry Website</li> <li>• State of the Nation Software</li> <li>• EDC Statistical Library</li> </ul>
<ul style="list-style-type: none"> <li>• House prices and affordability ECR8</li> <li>• A – Average Property Price</li> <li>• B - Average Property Price / Average Earnings</li> <li>• Quality of Life indicator 8</li> </ul>	A 06/07 £108,693  B - Annual 06/07 6.3	<ul style="list-style-type: none"> <li>• 02/03 = £49,308</li> <li>• 03/ 04 = £65,497</li> <li>• 05/06 = £95,795</li> <li>• 02/03 = 3.07</li> <li>• 03/04 = 3.6</li> <li>• 04/05 = 4.7</li> <li>• 05/06 = 5.6</li> </ul>	

<b>Strategy Documents</b>			
<ul style="list-style-type: none"> <li>• See section 2</li> </ul>			
<b>Risk Management Action Plans</b>			
<ul style="list-style-type: none"> <li>• Service Plan Action Plan.</li> <li>• Limited task materialisation due to recent staffing restructure and changes to service planning process</li> </ul>	Jan 08	<ul style="list-style-type: none"> <li>• New service plan being delivered due to recent issues of LGR</li> <li>• Service realignment with future activities to be achieved</li> </ul>	<ul style="list-style-type: none"> <li>• Service Plan review and development to create ownership</li> </ul>

<b>Other Tasks/Targets Corporate Plan</b>			
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<b>Priority/Objective</b>	<b>Member Ownership</b>	<b>Milestone/Target/Measure</b>	<b>Officer Ownership</b>	<b>Comments</b>
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**1. Quality services for our people**

<b>QS1.</b> To provide and promote accessible, customer focussed, cross cutting services which achieve e-government targets.	<b>Cllr. Rob Crute</b>	Facilitate a comprehensive redevelopment scheme within Seaham Town Centre which will establish a focus for public services delivery. Planning approval granted and demolition work has commenced on site. First phase of redevelopment to commence late 2008.	Peter Coe	Outline planning permission secured. Demolition work started March 2008. Construction scheduled to commence November 2008.
<b>QS2.</b> To develop our community leadership and engagement role and to develop partnerships linked to the Community Strategy and Local Strategic Partnership	<b>Cllr. Rob Crute</b>	Support and shape the community capacity building activity informed by the revised Community Strategy and action plan, which is to be completed by (Corporate) by Mid 2008.	Peter Coe	Community Development actions to be informed by the review of Community Strategy, ( <i>Mid 2008</i> ) <i>Corporate and Local Government Review – Dec 2007</i>
		Establish effective and sustainable Neighbourhood Management approaches in Easington Colliery, Horden and North Peterlee	Peter Coe	Establish review / strategies and future arrangements for NMP Team activity May/ June <i>08/09</i>

<b>Priority/Objective</b>	<b>Member Ownership</b>	<b>Milestone/Target/Measure</b>	<b>Officer Ownership</b>	<b>Comments</b>
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**2. Striving for excellence in the workplace**

N/A				
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Priority/Objective	Member Ownership	Milestone/Target/Measure	Officer Ownership	Comments
<b>3. A sustainable job for everyone.</b>				
<p><b>SJ2.</b> To promote sound environmental management in the business sector</p>	<p><b>Cllr. Rob Crute</b></p>	<p>To secure investment for a detailed feasibility study for the Geothermal Research Education and Training project.</p>	<p>Peter Coe</p>	<p>To commission a feasibility study for the Geothermal Research Education and Training project by May 08 (GREAT)</p>
<p><b>SJ3.</b> To bring about effective end uses for major redevelopment sites improving the environment and leading to employment growth, greater housing choice and improved choice of shopping &amp; leisure facilities.</p>	<p><b>Cllr. Rob Crute</b></p>	<p>Secure new retail investment in Seaham Town Centre by April 2007.</p> <p>Secure improvements to the St Johns Square area, East of Church Street Area and the North Dock area, Seaham by April 2008.</p> <p>Secure investment to deliver early priorities of the Peterlee Master Plan.</p> <p>Commence the development of the Murton Colliery Site by Dec 2008.</p>	<p>Peter Coe</p> <p>Peter Coe</p> <p>Peter Coe</p> <p>Peter Coe</p>	<p>COMPLETE</p> <p>St Johns – see QS1 East of Church St – linked to Seaham Town Centre - above).</p> <p>North Dock – Funding package approved – Aug 07 New building and other associated works to commence Autumn 2008. Phase 3 feasibility to be complete by Nov 2011</p> <p>Delivery plan to be complete by April 09.</p> <p>Public Consultation – Autumn 07 Planning Submission – Jan 08</p>

				Start on site – Sept – Dec 08
Priority/Objective	Member Ownership	Milestone/Target/Measure	Officer Ownership	Comments
<b>4. Decent Homes for all.</b>				
<b>DH2.</b> To reduce inequality for residents by improving standards of private sector housing.	<b>Cllr. Rob Crute</b>	As part of the Housing Strategy develop a draft Housing Area Renewal Delivery Programme for Easington Colliery and Dawdon renewal area by Autumn 2007.	Peter Coe	Secure investment for Coalfield Housing Renewal – Jan – June 08 Public Consultation post May 08 Programme Delivery to commence - Oct 08 onwards
Priority/Objective	Member Ownership	Milestone/Target/Measure	Officer Ownership	Comments
<b>5. Clean, tidy communities.</b>				
N/A				
Priority/Objective	Member Ownership	Milestone/Target/Measure	Officer Ownership	Comments
<b>6. Better Transport.</b>				
<b>BT1.</b> To promote improved infrastructure and enhance traffic management to secure better access to homes, work and leisure by a	<b>Cllr. George Patterson / Cllr Rob Crute</b>	Delivery of East Durham Link road and access to the proposed Hawthorn Business Park  Lobby appropriate agencies to improve use and access	Peter Coe  Peter Coe	Works scheduled for completion to the East Durham Link Road Stage 1 by August 2008. Business Park infrastructure to be complete by March 2009.  Continued efforts to

range of different types of transport, reducing the need to travel.		<p>to the Sunderland to Hartlepool railway link by April 2009.</p> <p>Secure improved local bus facilities in Seaham town centre by March 2008</p> <p>Encourage investment in cycling improvement in key developments of the district by April 2007.</p>	<p>Peter Coe</p> <p>Peter Coe/Graeme Reed</p>	<p>raise profile of local halts via Northern Way, City Regions, transport and Alliance forums</p> <p>Improved Bus facilities incorporated and agreed within Seaham Town Centre Retail development. Works completed November 2008</p> <p>Seaham Colliery redevelopment, Seaham Town Centre, Crimdon, Vane Tempest redevelopment. Now preparing the Core Strategy of the new Local Development Framework which includes transport. The preferred strategy (ie - policies) will be published in January 2007, for submission in July 2007</p>
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Priority/Objective	Member Ownership	Milestone/Target/Measure	Officer Ownership	Comments
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**7. Making the District safe.**

N/A				
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Priority/Objective	Member Ownership	Milestone/Target/Measure	Officer Ownership	Comments
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**8. Building a healthy community.**

N/A				
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Priority/Objective	Member Ownership	Milestone/Target/Measure	Officer Ownership	Comments
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<b>9. Learning Opportunities for all.</b>				
N/A				

<p><b>Complaints and Customer Feedback</b> There have been no complaints in the period April 05 to date.</p> <p><b>Sickness</b> Average number of days lost to sickness per employee</p> <p><b>Financial Performance</b> The Unit is currently on target in relation to baseline revenue budgets</p>	<p>April 06 To Oct 07</p> <p>07/08</p>	<p><i>No complaints over the year 06/07 or within quarters 1 to 4 within 07/08</i></p> <p>8.54 (1<sup>st</sup> Nov 06 – 31<sup>st</sup> Oct 07)</p> <p>06 / 07 expenditure was finalised within budget.</p> <p>The Unit is expected to be on target in relation to its 07/08 budgets.</p>	<ul style="list-style-type: none"> <li>• Customer Services Unit Records</li> <li>• Regeneration Sickness Records</li> <li>• Personnel sickness monitoring system</li> <li>• Financial Monitoring Returns</li> </ul>
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We have not	Reason Why	We Intend to	Revised Target Responsibilities
<b>Service Plan</b>			
Sections 1-4	<ul style="list-style-type: none"> <li>• The Unit has been restructured and been subject to significant changes. Service Plan is not fully owned - principal intended outcomes still achieved although delays experienced</li> </ul>	<ul style="list-style-type: none"> <li>• Ensure Service plan is reviewed by whole team</li> <li>• Unit to undertake review of service plan by end of Apr 08</li> <li>• 2 service planning days undertaken</li> <li>• Teams within the unit have commenced unit work plans</li> </ul>	<ul style="list-style-type: none"> <li>• Service Plan to be reviewed awaiting clarity from corporate support</li> </ul>

<b>Best Value Performance Indicators</b>			
No non achievements – n/a	-	-	-

<b>Local Performance Indicators</b>			
No non-achievements	<p>No process for monitoring established for Local Pis : -</p> <ul style="list-style-type: none"> <li>• Town Centre Revitalisation – Usage</li> <li>• A – Pedestrian Footfall Survey in Town Centres</li> <li>• B – User satisfaction Survey within Town Centres</li> </ul>	<p>LPI's established See Local Performance Indicator section</p> <ul style="list-style-type: none"> <li>• Baselines yet to be established</li> <li>• Surveys to be undertaken prior to commencement of Town Centre redevelopments</li> </ul>	<p>Local PI's established and placed in Service Plan</p> <p>Monitoring to be established via major centres initiative supported through the single programme</p>
<b>Strategy Documents</b>			
No non - achievements, although Community and Regeneration Strategy development review has been slow.	<p>Awaiting information via the Community Strategy (Revised to Mid 08) and the Regeneration Initiatives Transitional Plan. Availability of staffing resources</p>	<p>Establish staffing requirements for Community Development</p>	<p>Review awaiting confirmation of the Community Strategy from Corporate Support</p>

<b>Risk Management Action Plans</b> Risk Register not fully complete	Availability of resources and software	Ensure software is available and staff updated in new systems	Liaise with CDU to ensure software available and train staff
<b>Corporate Plan</b> No non-achievements		-	-
<b>Best Value Performance Plan</b> No non-achievements		-	-
<b>Complaints</b> No non-achievements		-	-
<b>Sickness</b> No non-achievements		-	-
<b>Financial</b> No non-achievements			
<b>Other</b> No non-achievements			