

2012/13 Budget, Medium Term Financial Plan 2012/13 – 2015/16 and Council Plan Update

Key Decision No Corp/R/11/1

**Report of Corporate Management Team
Joint Report of Don McLure, Corporate Director Resources and
Lorraine O'Donnell, Assistant Chief Executive Officer
Councillor Alan Napier, Cabinet Portfolio Holder for Resources**

Purpose of the Report

- 1 To provide an update on the following:
 - (i) 2012/13 budget;
 - (ii) Development of 2012/13 – 2015/16 MTFP Model;
 - (iii) Development of Council Plan and Services Plans;
 - (iv) Equality Impact Assessments;
 - (v) Consultation processes.
- 2 The report will also seek approval for Corporate Directors / Assistant Chief Executive to continue to utilise delegated powers where relevant to action savings plans to ensure financial targets are met.

Background

- 3 The MTFP report to Cabinet on 13 July 2011 summarised the key elements contributing to the 2012/13 MTFP shortfall. The two tables below and overleaf show the additional base budget pressures identified in that report and detail the then forecast 2012/13 base budget shortfall of £6.84m.

2012/13 Base Budget Pressures

	£m
Employers' National Insurance Contribution	0.450
Hyper-Inflation – Energy Prices	1.000
Hyper-Inflation – Fuel Prices	1.000
LGR Adjustment	2.100
Car Mileage Unachievable Savings	0.450
TOTAL SUMS TO INCLUDE IN MTFP MODEL	5.000

2012/13 Base Budget Shortfall

	£m	£m
Additional Shortfall – Opening Position	4.132	
Subsequent ABG Adjustments	0.508	
Cabinet – 13 July 2011 – Additional Pressures	5.000	
		9.640
Less:		
Capital Financing – Treasury Management Review	(1.500)	
Specific Grant Increase – New Homes Bonus	(1.300)	(2.800)
REVISED SHORTFALL		6.840

- 4 To address the 2012/13 shortfall Service Groupings were asked to identify 2% of additional savings, totalling £7.07m.

Service Grouping MTFP Submissions

- 5 Service Groupings have developed MTFP submissions over the summer period. Service Groupings were asked to include the following in the MTFP submissions:
- (i) Savings plans for 2012/13 – 2015/16 - Current MTFP savings were to be reviewed and additional 2% savings identified for 2012/13 and 2015/16;
 - (ii) Bids for new investment / service growth;
 - (iii) Additional base budget pressures.

Investment Bids

- 6 Service Groupings have submitted the following bids for new investment – further detail is included at Appendix 2.

SERVICE GROUPING	BID	2012/13
		£m
Neighbourhoods Resources	Contaminated Land	0.10
	Community Governance Reviews	0.10
TOTAL		0.20

Base Budget Pressures

- 7 Service Groupings have submitted the following additional base budget pressures for consideration. The £1m pressure for Safeguarding Children from Children and Young People Service (CYPS) is in addition to the £0.5m already in the MTFP for 2012/13. Further detail is included at Appendix 3.

- 8 Adults, Wellbeing and Health (AWH) have identified additional demand for care services due to demographic pressures. In 2012/13 and 2013/14 these costs will be fully met and in part for 2014/15 from the AWH Cash Limit Reserve.

SERVICE GROUPING	BASE BUDGET PRESSURE	2012/13	2013/14	2014/15
		£m	£m	£m
ACE	Community Building Running Costs	0.18	0	0
AWH	Demographic Pressures	2.15	2.00	2.00
CYPS	Safeguarding Children	1.00	0.30	0.30
NS	Lost Animal Health Grant	0.08	0	0
Resources	Reduced Housing Benefit Admin Grant	0.52	0	0
Resources	Bank Compliance – ‘CoCo’ Software	0	0.10	0
TOTAL		3.93	2.40	2.30

Savings

- 9 At this stage, Service Groupings have submitted savings plans for the MTFP period including the additional 2% for 2012/13 to supplement the savings plans already included in the MTFP. Although difficult choices are required, no Service Grouping has detailed that it would not be possible to achieve the revised 2012/13 savings plans, including the additional 2% target.

Review of Current MTFP Model

- 10 Pressures currently included in the 2012/13 MTFP Model continue to be reviewed. At this stage, the following adjustments can be made:

BASE BUDGET PRESSURE	Sum in 2012/13 MTFP Model	Revised Amount	Variance
	£m	£m	£m
Price Inflation	2.64	2.50	(0.14)
Landfill Tax	1.10	1.07	(0.03)
Concessionary Fares	0.90	0.85	(0.05)
Employers' National Insurance	0.45	0	(0.45)
Capital Financing	3.60	2.80	(0.80)
Energy	1.00	1.35	0.35
Reinstate Car Mileage Saving	0	0.25	(0.25)
Variation in Essential Car User saving	(0.50)	(0.21)	0.29
LGR Adjustment	2.10	1.85	(0.25)
REDUCTION IN BASE BUDGET PRESSURES			(1.33)

Summary of Current Shortfall

- 11 If all Investment Bids and new Base Budget Pressures are approved then the 2012/13 Base Budget Shortfall would be as follows:

	£m
Current Base Budget Shortfall	6.84
Less Reductions in Pressures	(1.33)
	5.51
Value of 2012/13 Investment Bids	0.20
Value of new 2012/13 Base Budget Pressures	3.93
Use of AWH Cash Limit Reserve	(2.15)
REVISED SHORTFALL	7.49

- 12 The revised shortfall for 2012/13 is £0.42m more than the £7.07m additional 2% savings target.

Council Tax Freeze Grant

- 13 The Chancellor of the Exchequer has announced that the Government will provide a Council Tax Freeze Grant for 2012/13 equivalent to a 2.5% Council Tax increase. This grant would be in addition to the £5m the Council expects to receive in 2012/13 relating to 2011/12. Early indications however are that this may be a one-off grant and will not be recurrent (£5m is equivalent to a 2.5% increase in Council Tax). If the Grant is a one-off, the Council would not receive this sum in 2013/14 and as such this would create a £5m liability in 2013/14.

MTFP Four-Year Model

- 14 A balanced four-year MTFP Model for the period 2011/12 to 2014/15 was presented as part of the MTFP 2011/12 Budget report to County Council on 23 February 2011. Two key issues to recollect in relation to the Model were as follows:
- (i) A balancing sum of £5.089m surplus was included in 2013/14 called 'Provision for increased Base Budget / Service Pressures'.
 - (ii) It was assumed that in 2013/14 the County Council would not continue to receive the PCT funding, which was announced as part of the CSR. This assumed loss of income was reflected in the 2013/14 savings figure.
- 15 A new MTFP four-year model has been developed for the period 2012/13 – 2015/16. Key points to note are detailed below:
- (i) The estimated Government grant reductions are left unchanged for 2013/14 and 2014/15. The Model assumes a cash standstill for 2015/16 although no assumptions are made at this stage in relation to Business Rate income.
 - (ii) The Model is still assuming a 2.5% annual increase in Council Tax for 2013/14 – 2015/16 and a Council Tax freeze in 2012/13.

- (iii) The pay and price inflation assumptions in the current Model for 2013/14 onward were 1.5%. Taking into account inflation forecasts, it is felt prudent to increase the price inflation forecast for 2012/13 to 2%.
- (iv) Current staffing budgets have a 3% deduction to account for staff turnover. There is a concern that staff turnover will be low over the next few years. The cost of reducing the turnover assumption from 3% to 2% across all Service Groupings is £2.4m and it is felt prudent to include this adjustment in the MTFP Model for 2013/14.
- (v) Landfill Tax and Concessionary Fares allowances have been adjusted based upon the latest estimates.
- (vi) A sum equivalent to a 5% increase above the price inflation allowance has been included for 2013/14 onwards for Energy. It is expected that Energy price increases will continue to outstrip average inflation over the whole period of the new MTFP.
- (vii) All growth requests and base budget pressures are included in our forecasts at this stage.
- (viii) AWH have developed a projection of the likely increases in demographic pressure over the MTFP period. In the short-term the Service Grouping is looking to finance these pressures by applying the AWH Cash Limit Reserve. The projection estimates that the Cash Limit would be exhausted by the end of 2014/15. In 2014/15, AWH would require a significant base budget increase to address the pressures which had previously been financed via the Cash Limit Reserve. The sum required is projected to be £5.15m in 2014/15 with a further £3m in 2015/16.
- (ix) Capital Financing and Investment Income estimates have been adjusted across the new MTFP period based upon the Revised Capital Programme, Cash Flow forecasts and Borrowing Strategy expectations.
- (x) In 2013/14 it has been assumed that the County Council will continue to receive the PCT funding and utilise the £6.2m to support the MTFP.

16 Based upon the assumptions detailed above, the current forecast position across the MTFP is as shown in the table overleaf with the full detail included in Appendix 4:

	SURPLUS	DEFICIT
	£m	£m
2012/13	0	0.42
2013/14	2.06	0
2014/15	0	7.80
2015/16	0	2.32

17 The large deficit in 2014/15 is mainly generated due to the inclusion of the AWH demographic pressure.

Risk Assessment

- 18 There are a number of risks which need to be recognised at this stage in the development of the MTFP and especially the 2012/13 budget:
- (i) Pay Award – the current 2012/13 budget model assumes there will be no pay award.
 - (ii) National Non Domestic Rates (NNDR) Income – should the Coalition Government's plans to localise the NNDR system from April 2013, the MTFP Model assumes the outcome for the County Council will be cost neutral after receiving a 'top-up' payment.
 - (iii) Localisation of Council Tax Support from April 2013 – if implemented, the Government will top slice the Council Tax Benefit Transfer by 10% or circa £6m. The Model assumes this impact will be passported fully via a revised Council Tax Benefit Scheme.
 - (iv) The MTFP model builds in assumptions in relation to Concessionary Fares. There are still inherent risks however in relation to bus services due to inflationary pressures linked to fuel, further pressures due to withdrawn Government grants, and increases in demand.
 - (v) AWH relies heavily on the independent sector to provide adequate and appropriate services are available for service users. Positive price outcomes have been achieved in recent contract negotiations, however market pressures and continued increases in the minimum wage level will mean that increases above the modelled inflation rates may require consideration in the later years of the MTFP period. Care Providers rely heavily on national minimum wage levels, the increase from October 2011 is 2.5% and future fee levels may need to exceed the modelled inflation rates over the MTFP period.

Council Plan and Service Plans

- 19 The Council Plan sets out the high level objectives, outcomes and actions that the Council plans to deliver over the next four years. It is underpinned by more detailed Service Plans which set out each individual Service Grouping's overarching work programme. In July Cabinet agreed that the Council Plan and Service Plans would be reviewed alongside the MTFP, to ensure that MTFP decision making is informed by the Council's priorities, and that the plans reflect investments and savings agreed as part of the MTFP process.
- 20 The initial phase of work, a review of the Council Plan objectives and outcomes, took place over the summer. The aim of the review was to update the Council Plan to reflect relevant changes to Government policy, plus any changes in our local priorities for example arising from consideration of performance outcomes for the current year.
- 21 The draft objectives and outcomes framework for the Council Plan is set out at Appendix 5, showing proposed changes from last year's rolling four year plan. Overall, as expected, most outcomes and objectives continue from last year. For two areas significant changes are proposed. For Altogether Better for Children and Young People a fundamental review of the Children and Young People's Plan has led to a proposed new framework based on the integrated services model. For the Altogether Better Council theme change is proposed for more than half of outcomes reflecting considerations which

include the economic climate, government policy change and local performance issues. The table below summarises changes proposed:

Council Plan Theme	Summary of changes to outcomes proposed	Rationale
Altogether Better Council	Maintain rather than increase income collection levels	Economic constraints mean maintaining collection levels is a challenging target.
	Revised objectives in relation to organisational change and people management	Reflecting ongoing need for organisational review linked to MTFP savings, the pay and conditions project, and the need to continue to support the workforce through change.
	New objective relating to the benefits service.	Reflecting the corporate priority on effective management of change within the service over the coming year.
Council Plan Theme	Summary of changes to outcomes proposed	Rationale
Altogether Better for Children and Young People	Entirely new framework of objectives and outcomes proposed reflecting integrated services.	For example, specific outcomes in relation to reducing teenage conceptions, misuse of alcohol and drugs are replaced by a cross cutting objective 'Negative risk taking behaviour is reduced'.
Altogether Greener	One small change of wording from 'Less waste sent to landfill' to 'Reduce waste'.	Council Plan aligns better with Sustainable Community Strategy objectives and outcomes.
Altogether Safer	One small change of wording in relation to the safeguarding objective.	Gives a focus on protection from avoidable harm.
Altogether Healthier	No changes proposed	NA
Altogether Wealthier	No changes proposed	NA

22 Council Plan draft objectives and outcomes framework was considered at a Members' Seminar on 19 September, linked to the initial briefing on the MTFP approach this year. The feedback from Members has fed into the proposals above and will form part of ongoing considerations. Work on individual Service Plans will begin during the autumn based on the revised Council Plan framework agreed with Cabinet. The final draft Council Plan will be presented to Cabinet and Council for consideration alongside the final MTFP proposals, early in 2012.

Equality Impact Assessment considerations

23 Alongside the development of the MTFP, equalities impacts are being considered throughout the decision making process. As explained in the July Cabinet report, this is in line with the Equalities Act 2010 which under the public sector equality duty requires us to pay 'due regard' to the need to:

- Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited under this Act;

- Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
 - Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.
- 24 Over the summer, as part of the development of MTFP proposals, Equality Impact Screenings have been prepared for all proposals. This will be used to ensure that equalities considerations inform the development of MTFP proposals for Cabinet in October. The screenings also allow early consideration of proposals where a full impact assessment will be needed to inform final decision-making, and where equalities considerations need to be built into consultation in relation to proposed changes.
- 25 We will continue to ensure that full Equalities Impact Assessments inform final decision-making on implementing MTFP savings. Monitoring of the cumulative equalities impact of MTFP decisions is continuing through regular updates to Cabinet on progress in implementing the MTFP, although at this stage evidence is limited as we are only six months into the first year of savings.

MTFP Consultation

- 26 As set out in the report to Cabinet in July, given the 2011/12 – 2014/15 MTFP was based on extensive public consultation, it was not proposed that the consultation for the next iteration of the MTFP needs to be on the same scale.
- 27 This proposal was made on the basis that:
- last year's budget consultation clearly set out to the public that it was to inform a four year programme;
 - last year's exercises were informed by highly robust data from the Residents' Survey that has not been subsequently updated;
 - the ability to meet this year's budget shortfall without requiring a significant change to the current MTFP or a significant impact on frontline services.
- 28 On the assumption that the above are still valid, then it is planned that the primary focus of the consultation will be based on the Area Action Partnership Forums that have been planned to take place through November (See Appendix 6).

- 29 In common with the successful events held in 2010, it is envisaged that members of CMT will deliver a 10-15 minute presentation setting out:
- the scale of the budget issues facing the Council;
 - the priorities/non-priorities that the Council have been working to as established in the previous consultation and their continued relevance;
 - the progress that has been made in delivering the savings in 2010/11, emphasising how key reductions have involved bespoke consultation and how that consultation has influenced the Council's decisions;
 - an outline of the forthcoming consultations for 2011/12, emphasising the need for continued public involvement to help shape our decisions.
- 30 Following the presentation, it is proposed that attendees are asked to deliberate two issues based on the presentation, one generic and one related to a specific 'live' budget issue (possibly community buildings).
- 31 It is suggested that the generic issue could be to seek views on which of the forthcoming consultations the AAP would like to be actively involved in as attendees feel it would have particular relevance for their area. While if community buildings was to be the live consultation selected, views would be sought on the proposal that AAPs have a role in distributing community building support grant.
- 32 As set out in the report to Cabinet in July, while it is proposed the AAP forums provide the primary focus for the consultation, it is also proposed that views on the same issues are sought from fora representing the protected characteristics.

Next Steps

- 33 It is very important that early action is taken to ensure progress can be made in achieving savings to achieve the challenging targets we face for 2012/13. Some of the savings options proposed by Service Groupings can be actioned under the delegated powers within the Constitution by Corporate Directors in consultation with the Cabinet Portfolio holders.
- 34 It is expected that due process will begin in these circumstances if Cabinet approval is given at this Cabinet meeting. These processes will include consultation with staff and Trade Unions.
- 35 Consultation on the MTFP will take place during November 2011 with Area Action Partnerships and with Overview and Scrutiny.
- 36 Further consultation will take place with Overview and Scrutiny in early January 2012 before reporting proposals on the MTFP and 2012/13 Budget to Cabinet on 8 February 2012. Cabinet will then make recommendations to Full Council on 22 February 2012.
- 37 A timetable of key meetings up to full Council on 22 February 2012 is included at Appendix 7.

Recommendations and reasons

- 38 Cabinet is asked to note the following:
- (i) the Investment bids and new Base Budget pressures;
 - (ii) that Service Groupings have submitted savings plans to achieve revised savings targets across the MTFP;
 - (iii) the revised position on the 2012/13 Base Budget;
 - (iv) the announcement of a one-off Council Tax Freeze Grant for 2012/13;
 - (v) the new 2012/13 – 2015/16 MTFP Model;
 - (vi) progress made in the development of the Council and Service Plans;
 - (vii) the continued underpinning of the MTFP process via a robust Equality Impact Assessment process;
- 39 Cabinet is asked to agree the following:
- (i) proposed Council Plan objectives and outcomes framework and the proposed MTFP consultation process, and to note the continued equalities process as at (vii) above.
 - (ii) that Corporate Directors / Assistant Chief Executive review their operations, and within the parameters of their delegations as contained in the constitution, devise proposals for savings (including where required: staffing reductions, restructures, implementation or review of charges, service reviews) in order to achieve the amount of savings required. Having devised such proposals, consult upon them and take into account the outcomes of such consultation.

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Appendix 1: Implications

Finance

The report details the current estimate of the 2012/13 MTFP shortfall. The report also provides details of the four-year MTFP Model.

Staffing

MTFP savings plans will impact upon staffing levels.

Risk

Individual savings are risk assessed within Service Grouping Management Teams.

Equality and Diversity / Public Sector Equality Duty

Equality and Diversity Impact Assessments will be carried out on all savings.

Accommodation

None.

Crime and Disorder

None.

Human Rights

None.

Consultation

Consultation on MTFP will be via AAPs and Overview and Scrutiny.

Procurement

None.

Disability Issues

None.

Legal Implications

None.

APPENDIX 2: SERVICE GROUPING INVESTMENT BIDS

SERVICE GROUPING	BID DESCRIPTION	2012/13
Neighbourhoods	<p data-bbox="475 356 780 392"><u>Contaminated Land</u></p> <p data-bbox="475 432 1227 645">Cabinet, at their meeting on 6 October 2010, approved the final draft Durham County Council Contaminated Land Inspection Strategy (CLIS) and supported the commencement of the new inspection programme subject to the availability of suitable and sufficient resources.</p> <p data-bbox="475 689 1227 831">The CLIS outlines the approach to be taken by the Authority in fulfilling its statutory duty to deal with contaminated land causing pollution or significant harm.</p> <p data-bbox="475 875 1227 1088">If the Council considers that there is a reasonable possibility that a significant pollutant concern in respect of any land, it will carry out a detailed inspection to obtain sufficient information to determine that the land appears to be contaminated land.</p> <p data-bbox="475 1111 1227 1364">It is proposed that available resources will focus on those areas where contaminated land is most likely to occur and the Council will adopt a risk-based approach in identifying sites of potential concern whereby land that initially appears to pose the greatest risk will be the first to undergo detailed inspection.</p> <p data-bbox="475 1386 1227 1637">It is estimated that site investigations, including sampling and analysis costs associated with each detailed inspection, would be circa £10,000. Based upon the predicted annual inspection programme proposed within the CLIS (agreed in 2010) this would require additional resource of £100,000 per annum to implement the proposed strategy.</p>	0.10

SERVICE GROUPING	BID DESCRIPTION	2012/13
Resources	<p><u>Community Governance Reviews</u></p> <p>An undertaking of the LGR bid was to carry out 'Community Governance' review across the County to ensure all communities have democratic representation at suitable level. It had previously been decided that this process should follow the Boundary Commission's review of electoral wards. The Boundary Commission review is expected to be completed in 2011/12 and there have been two petitions received already from Durham City and Crook for a review of Community Governance. Each review includes a dual consultation process at a maximum estimated additional cost of £50,000 per review – mainly related to increased postage costs.</p>	0.10
TOTAL		0.20

APPENDIX 3: NEW BASE BUDGET PRESSURES

SERVICE GROUPING	DESCRIPTION	2012/13	2013/14	2014/15
		£m	£m	£m
ACE	<p><u>Community Building Running Costs</u></p> <p>A number of Community Buildings have running costs for which there are no budgets – especially facilities from the former District Councils.</p>	0.18	0	0
AWH	<p><u>Demographic Pressures</u></p> <p>It is forecast that an estimated 1,000 additional adults across the County will require Adult Care Services each year.</p>	2.15	2.00	2.00
CYPS	<p><u>Safeguarding Children</u></p> <p>A £0.5m pressure is presently identified in the MTFP for 2012/13. Demands are presently exceeding expectations linked to greater numbers of children entering care. This has resulted in an increase of £1m to £1.5m in 2012/13 and CYPS have identified that this pressure is likely to continue beyond 2012/13.</p>	1.00	0.30	0.30
Neighbourhoods	<p><u>Animal Health Grant</u></p> <p>Adjustment to offset the loss of Animal Health Grant which was a specific grant transferred into Formula Grant in 2011/12. The grant covers the cost of the Animal Health Team which provides statutory functions.</p>	0.08	0	0

SERVICE GROUPING	DESCRIPTION	2012/13	2013/14	2014/15
Resources	<p data-bbox="483 244 938 280"><u>Housing Benefit Admin Grant</u></p> <p data-bbox="483 311 976 853">The DWP has notified the Council that the Housing Benefit Admin Grant will reduce by £520,000 in 2012/13. This is against a background of increasing volume of benefit claims. The Revenues and Benefits Service have been restructured in 2011/12 with a saving of £900,000 achieved in total. A further staffing saving of £520,000 (around 20 benefit assessors) would not be possible to achieve at this stage when the number of benefit claimants has increased by 20%.</p>	0.52	0	0
Resources	<p data-bbox="483 900 847 969"><u>Bank Compliance CoCo Software</u></p> <p data-bbox="483 1010 976 1447">The capital project undertaken to ensure 'CoCo' compliance will lead to ongoing revenue maintenance costs of an estimated £100,000 per year from 2013/14 onwards. This is an estimated cost based on an indicative 20% of the initial software cost. All software has yet to be purchased and, as such, the £100,000 is only an indicative figure.</p>	0	0.10	0
TOTAL		3.93	2.40	2.30

Medium Term Financial Plan 2012/13 - 2015/16 Model				
	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000
Savings Required to Achieve Financial Balance in Current MTFP	24,976	14,919	17,144	0
Net Government Grant Reductions	17,177	2,650	12,400	0
Council Tax Increase (2.5% each year)	0	-4,955	-5,020	-5,070
Council Tax Freeze Grant	-4,955	4,955	0	0
Council Tax - Collection Fund Adjustment	814	0	0	0
New Homes Bonus	-1,300	0	0	0
Variance in Business Rate Income	0	0	0	0
Use of Cash Limit Reserves in Adults Wellbeing & Health (AWH)	-2,150	-2,000	3,150	1,000
Estimated Variance in Resource Base	9,586	650	10,530	-4,070
Pay inflation (0% - 1.5% - 1.5% - 1.5%)	0	3,500	3,400	3,400
Price Inflation (2% - 2% - 1.5% - 1.5%)	2,500	2,500	1,650	1,650
Staff Turnover Allowance - reduction from 3% to 2%	0	2,400	0	0
Base Budget Pressures				
Landfill Tax	1,070	1,011	964	917
Carbon Reduction Commitment - 'Carbon Tax'	0	200	0	0
Disturbance Allowances re Accommodation Strategy	0	0	-220	0
Additional Employer Pension Contributions	1,200	1,300	1,100	1,000
Concessionary Fares	850	600	600	600
Energy Price Increases	1,350	500	500	500
Fuel Price Increases	1,000	0	0	0
Local Government Reorganisation Adjustment	1,850	0	0	0
Community Building running costs	180	0	-180	0
Housing Benefit Lost Admin Grant	520	-100	-100	-100
Animal Health Grant	83	0	0	0
Bank Compliance Software	0	100	0	0
Safeguarding Children - Increased volumes	1,500	300	300	0
AWH Demographic Pressures	2,150	2,000	2,000	2,000
Service Investment Priorities				
Contaminated Land	100	0	0	0
Community Governance Reviews	100	-50	0	0
Prudential Borrowing to fund new Capital Projects	500	2,000	2,000	2,000
Capital Financing for current programme	2,800	1,500	1,000	1,500
Investment Income	0	-423	0	0
TOTAL PRESSURES	17,753	17,338	13,014	13,467
TOTAL SUM TO BE MET FROM SAVINGS TO ACHIEVE BALANCE	27,339	17,988	23,544	9,397
Savings				
Current MTFP Savings (Appendix 6)	-18,719	-19,726	-15,744	0
Additional 2% Savings	-7,073	0	0	-7,073
ABG Saving	-893	0	0	0
Sub Total	-26,685	-19,726	-15,744	-7,073
Other Savings				
Essential Car User	-210	-240	0	0
Car Mileage saving	-25	-80	0	0
TOTAL SAVINGS	-26,920	-20,046	-15,744	-7,073
IN YEAR GAP	419	-2,058	7,800	2,324

Review of Council Plan Objectives and Outcomes 2011/12 – 2015/16

The following appendix includes a first draft of the revised Council Plan objectives and outcomes 2012-2016. This is still subject to consultation, and includes:

1. Altogether Better Council – Reviewed Outcomes
2. Children
 - a. Altogether Better for Children and Young People – (former objectives and outcomes)
 - b. Altogether Better for Children and Young People – (revised objectives and outcomes)
3. Altogether Greener (reviewed outcomes)
4. Altogether Safer (reviewed outcomes)
5. Altogether Healthier (unchanged)
6. Altogether Wealthier (unchanged)

Please note: All Children and Young People objectives and outcomes have been completely revised and in view of this all former objectives and outcomes are included for information and comparison.



UNCHANGED

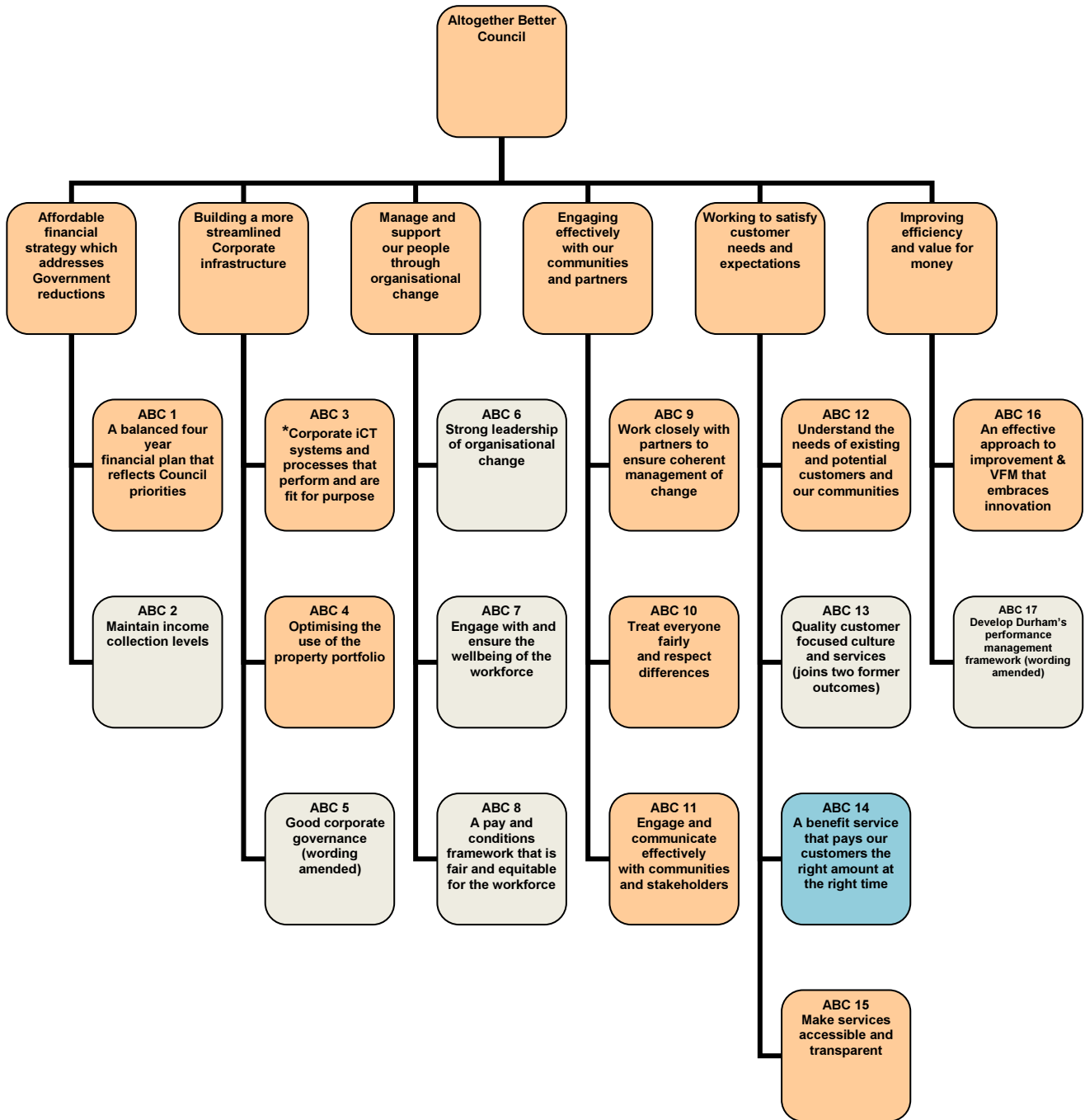


AMENDED



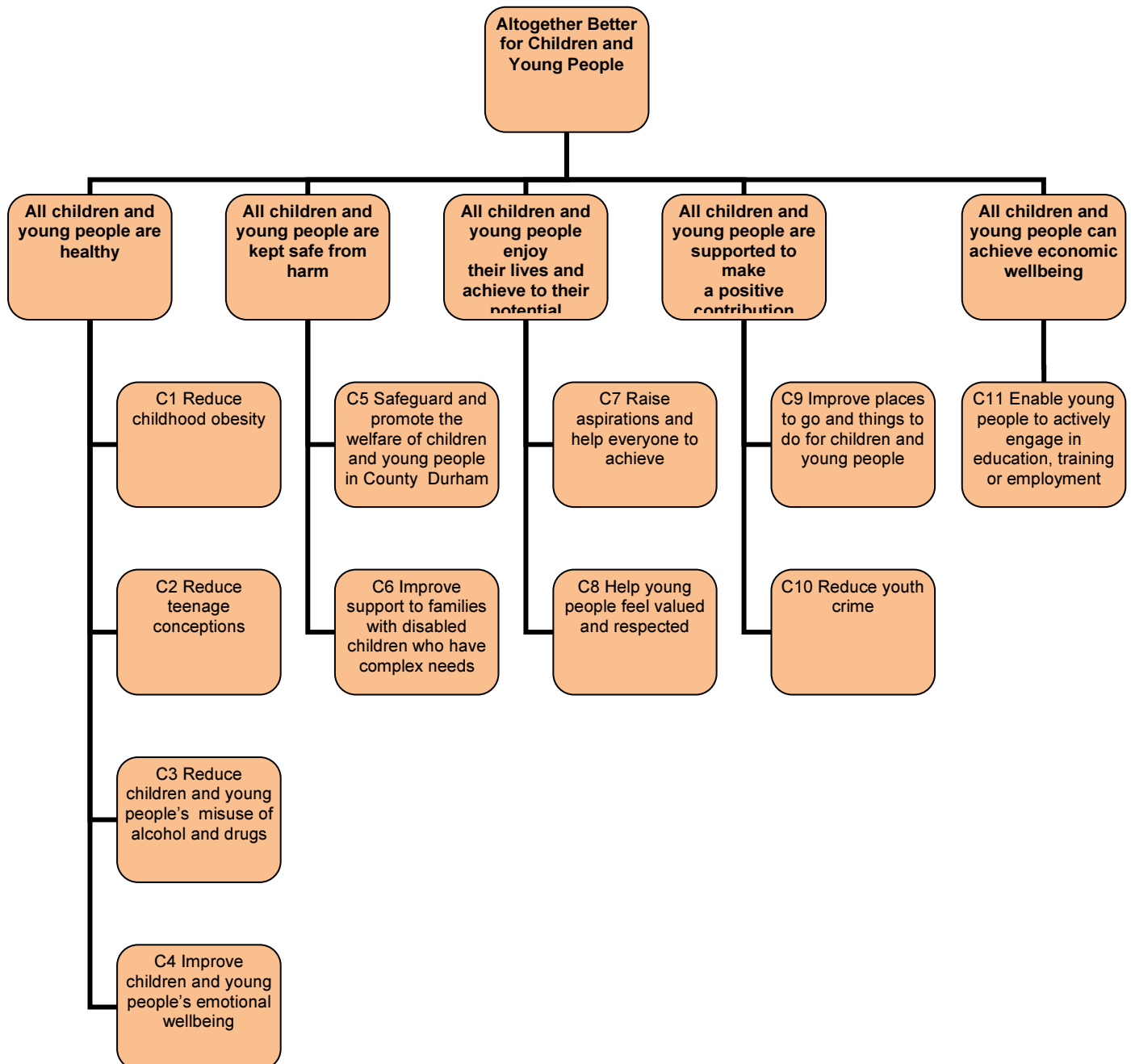
NEW

1. Altogether Better Council (Reviewed)

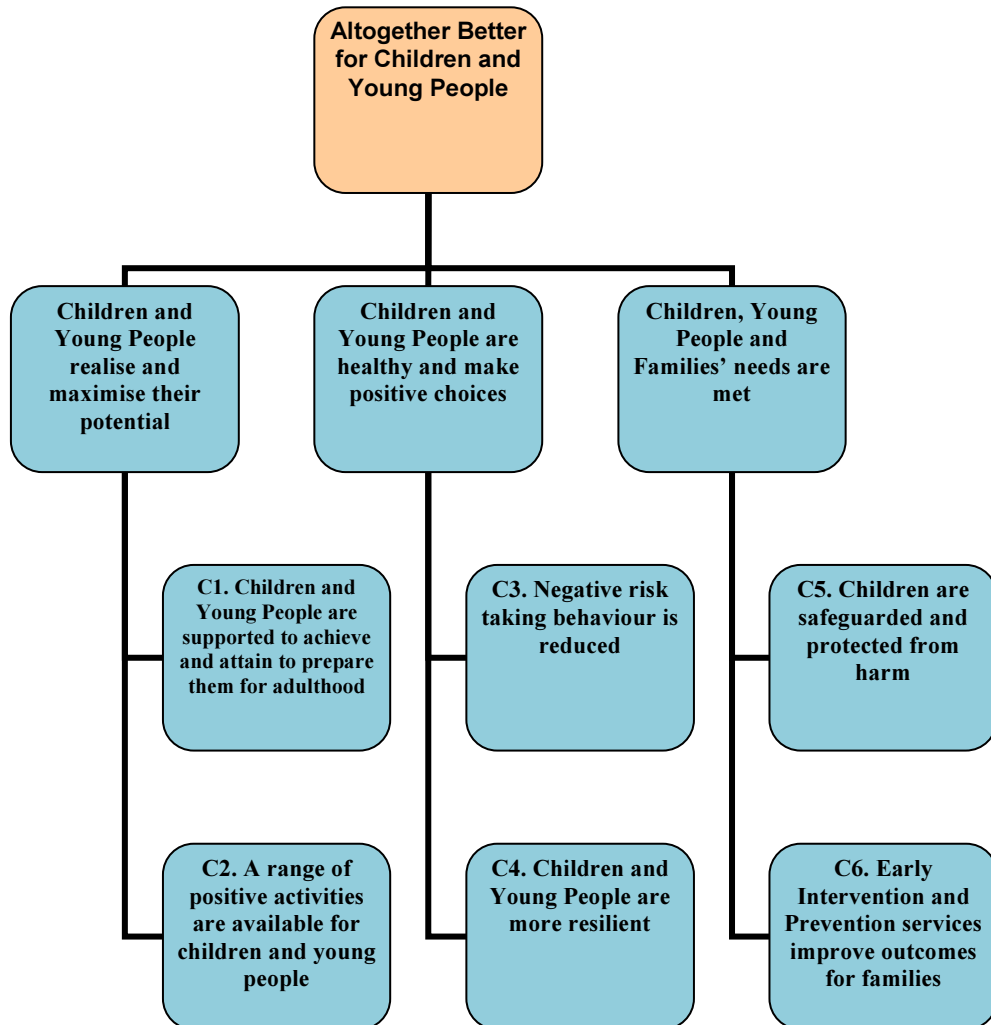


***For example: Telephony Strategy; Better Basics; Oracle; Resourcelink; Revs and Bens and Icon.**

2a. Altogether Better for CYP (Former Objectives and Outcomes)



2b. Altogether Better for CYP (All revised)



Please note: The Children and Young People’s Plan (CYPP), which is the strategic multi-agency plan for children and young people in County Durham, is currently being revised for the period 2012-2015. The outcomes and priorities within the CYPP have changed following CEB approval on the 24th August 2011 and are shown in the table above. In order to ensure strategic alignment across all plans, the Council Plan Objectives and Outcomes for CYPs have been re-aligned to reflect these changes.

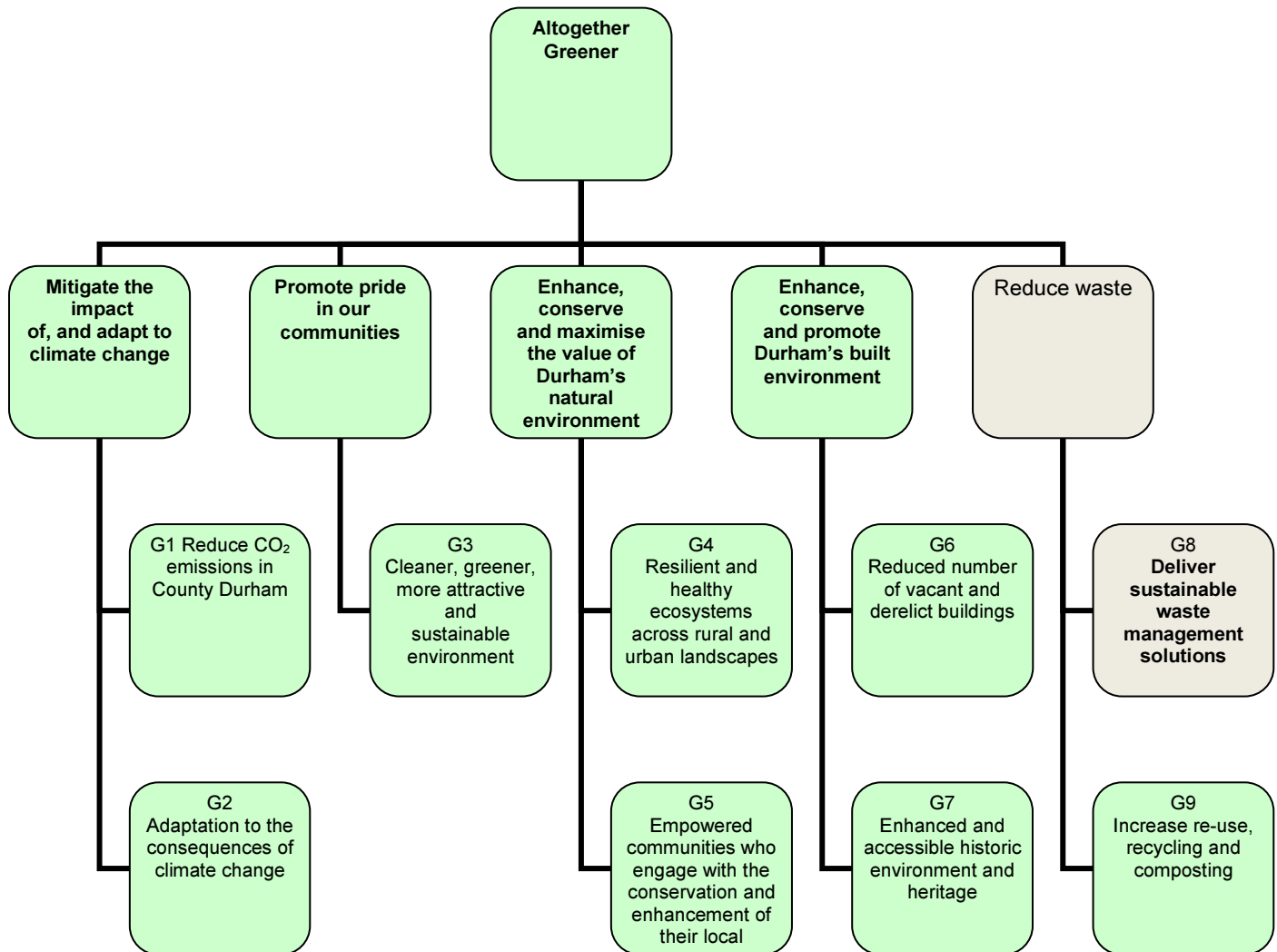


UNCHANGED



AMENDED

Altogether Greener (Reviewed)



G8 Former outcome: 'Less waste sent to landfill' has been replaced by former objective 'Deliver sustainable waste management solutions.' This former objective has been replaced with 'Reduce waste'.



UNCHANGED

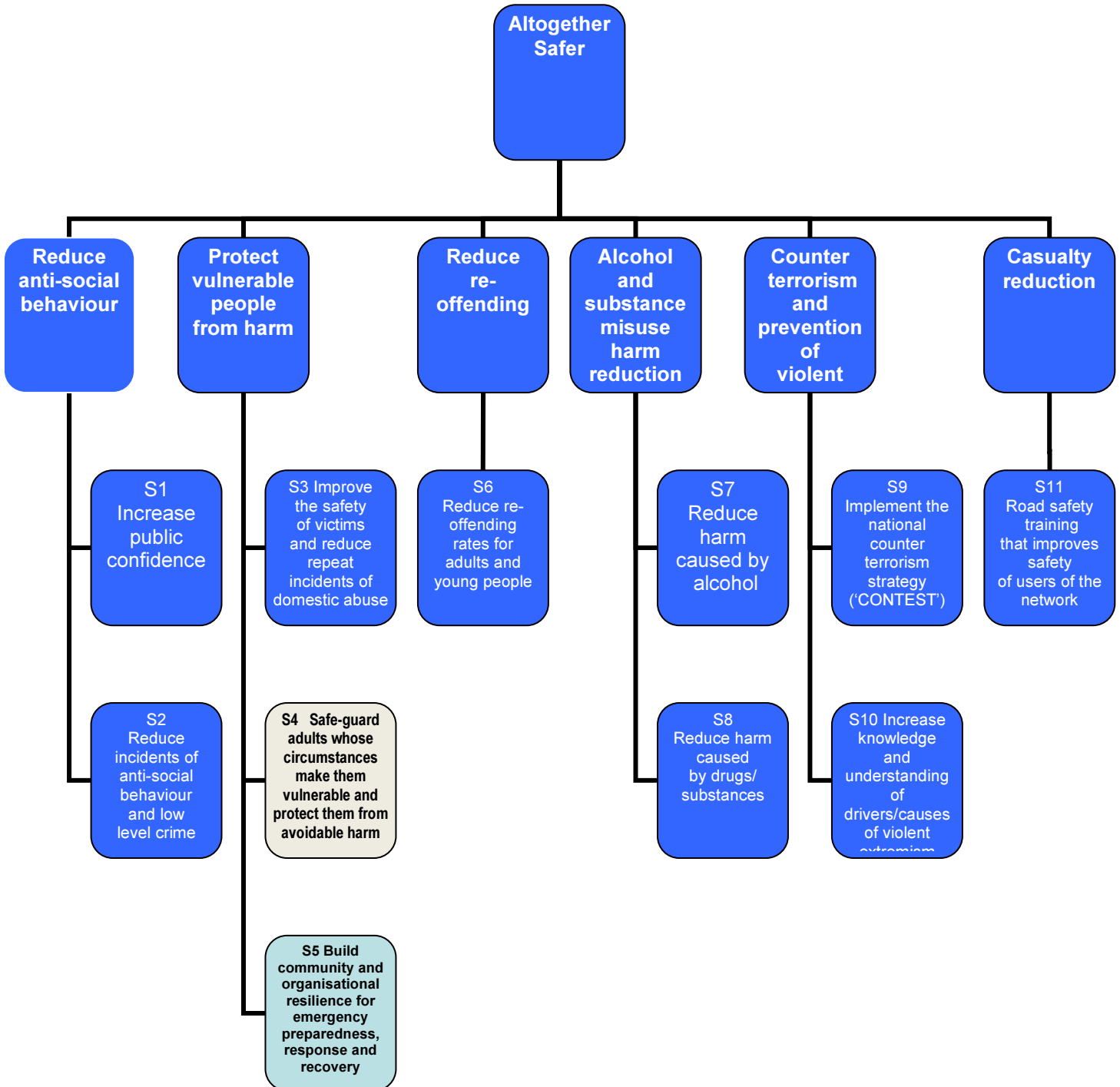


AMENDED

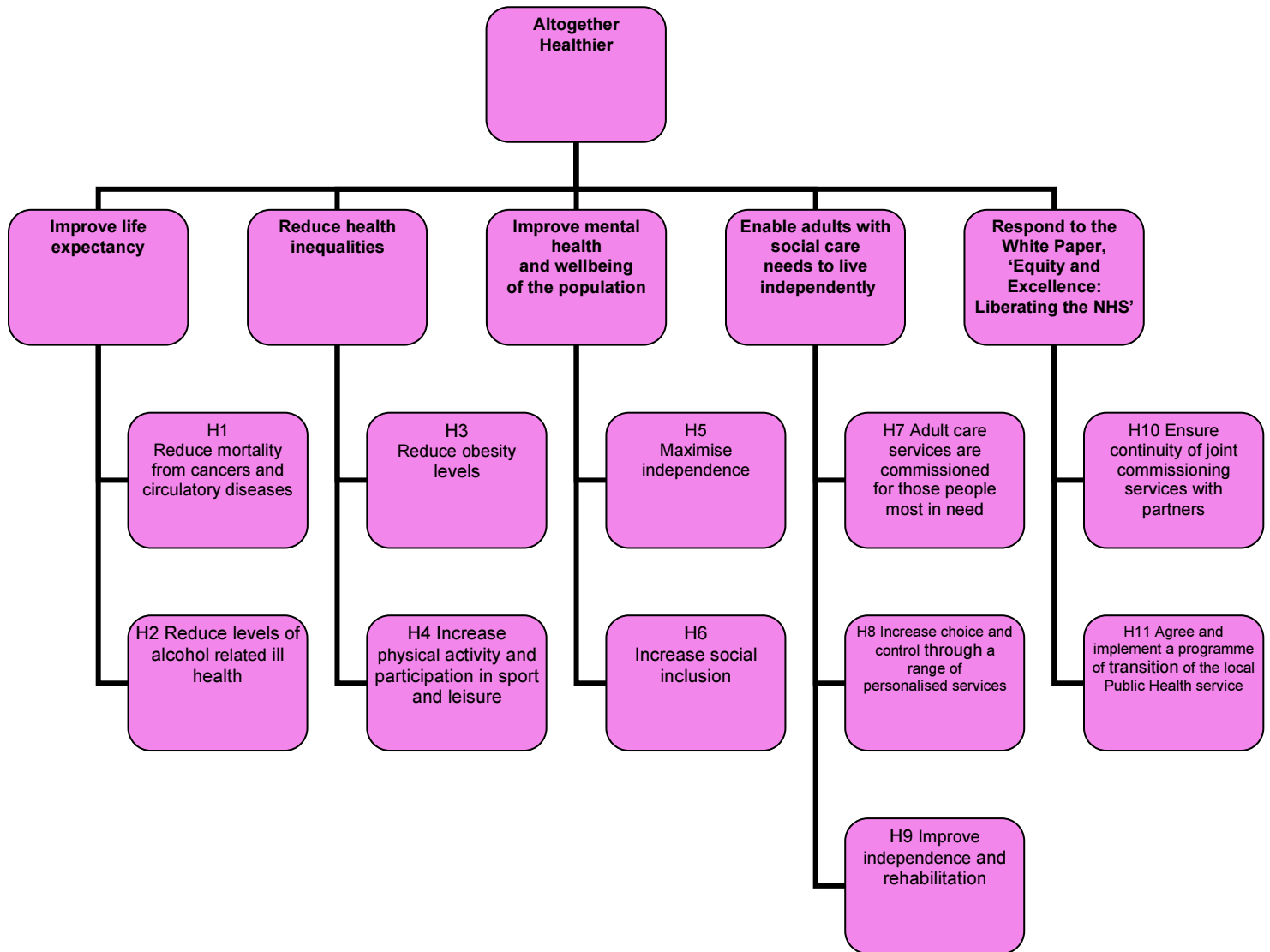


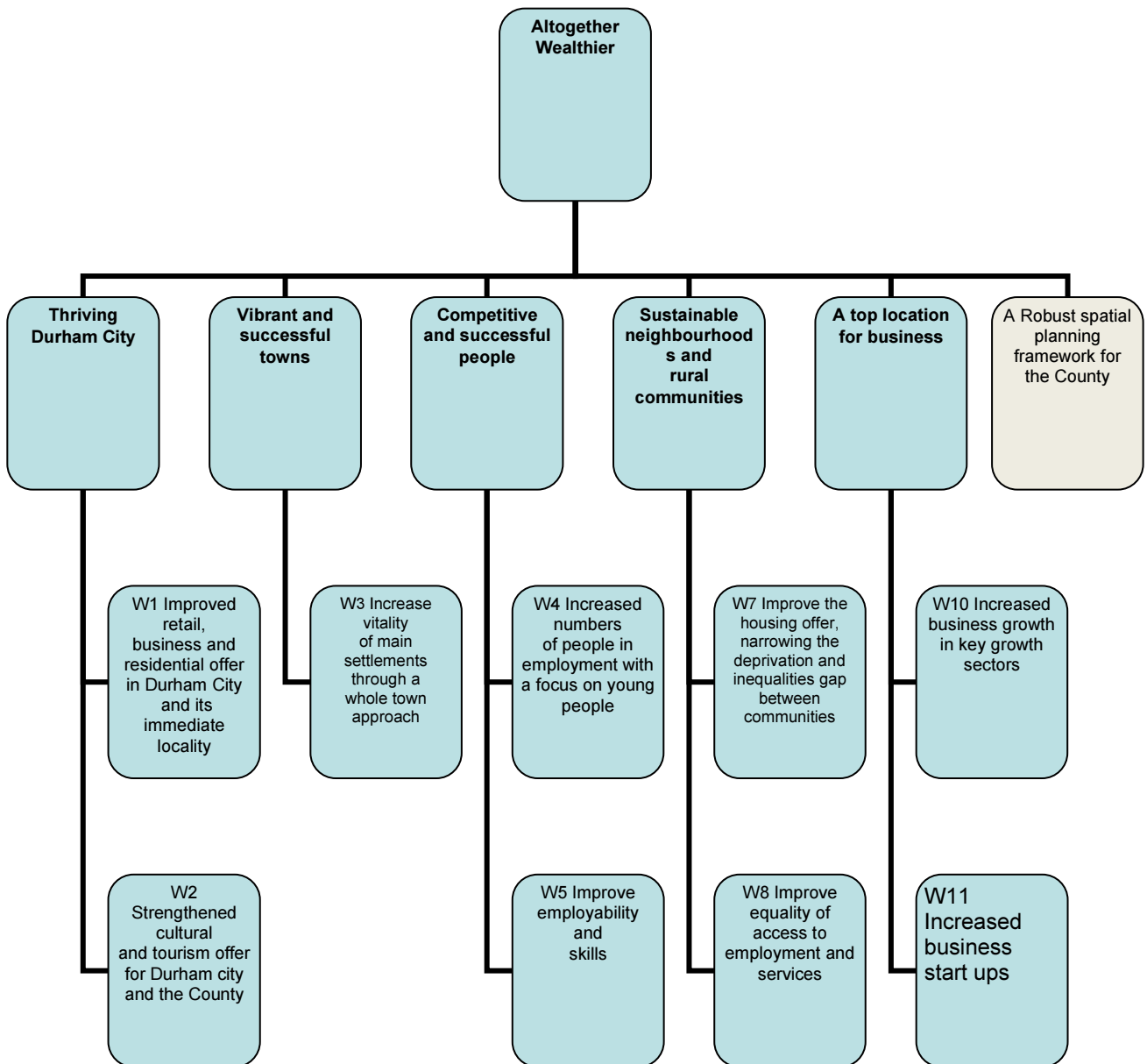
NEW

4. Altogether Safer (Reviewed)



5. Altogether Healthier (Unchanged)





APPENDIX 6: FORUM MEETINGS: NOVEMBER 2011

ALL FORUM MEETINGS TO START AT 6.00 P.M. UNLESS STATED OTHERWISE

AAP Partnership	Forum Date	Venue	Coordinator	Contact Details	Officer	Councillor
Durham	8 th November	Durham Town Hall, Market Place, Durham, DH1 3NJ	John Murphy	0191 301 8718/ 07818 510366 john.murphy3@durham.gov.uk		
East Durham	9 th November	TBC	Shealagh Pearce	03000 262 054/ 07818 510374 shelagh.pearce@durham.gov.uk		
4-Together	9 th November	Ferryhill Business & Enterprise College, Merrington Road, Ferryhill, Co Durham DL17 8RW	Lee Copeland	0191 383 3000 07818 510369 lee.copeland@durham.gov.uk		
Chester-le-Street	14 th November	The Restaurant, Chester-le-Street Civic Centre, Newcastle Road, Chester-le-Street, DH3 9SP	Andrew Megginson	0191 387 2133/ 07818 510361 andrew.megginson@durham.gov.uk		
East Durham Rural Corridor	15 th November	Coxhoe Village Hall, Front Street, Coxhoe, Durham DH6 4DA	Jane Bellis	03000 261 128/ 07818 510373 jane.bellis@durham.gov.uk		
Mid Durham	16 th November	No venue as yet	Andy Coulthard	01207 529085/ 07818 510370 andy.coulthard@durham.gov.uk		
Teesdale	16 th November	Staindrop School, Cleatlam Lane, Staindrop, Darlington DL2 3JU	Craig Morgan	03000 260 817 craig.morgan@durham.gov.uk		

AAP Partnership	Forum Date	Venue	Coordinator	Contact Details	Officer	Councillor
Three Towns	17 th November	St Catherine's Community Centre, 6 South Street, Crook DL15 8NE	Sandy Denny	01388 761 989/ 07818 510371 sandy.denney@durham.gov.uk		
Stanley	22 nd November	Stanley Education Centre, Lanchester Suite, King Edward VIII Terrace, Shield Row, Stanley, DH9 0HQ	Rob McMullen	01207 218926/ 07818 510364 robert.mcMullen@durham.gov.uk		
Great Aycliffe & Middridge	22 nd November	Newton Aycliffe Youth Centre, Burn Lane, Newton Aycliffe DL5 4HT	Brian Riley	01325 327 441/ 07818 510362 brian.riley@durham.gov.uk		
Spennymoor	23 rd November	tbc	Michael Wilkes	01388 816 166 (ext. 4001)/ 07818 510367 michael.wilkes@durham.gov.uk		
Derwent Valley	23 rd November	tbc	Corinne Walton	03000 260 725/ 07818 510365 corinne.walton@durham.gov.uk		
Weardale	24 th November	St Thomas's Church Hall, Stanhope, DL13 2UE	Andrew Walker	01388 527 254 07818 510375 a.p.walker@durham.gov.uk		
Bishop Auckland & Shildon	24 th November	King James Community College, South Church Road, Bishop Auckland DL14 7JZ	Angelina Maddison	01388 761 563/ 07753 779975 Angelina.Maddison@durham.gov.uk		

MTFP TIMETABLE – KEY DATES

4 November 2011	Overview and Scrutiny Committee (Corporate Issues) consideration of Cabinet's MTFP proposals for consultation
14 December 2011	Cabinet considers report on MTFP consultation responses and financial settlement
26 January 2012	Overview and Scrutiny Committee (Corporate Issues) consideration of Cabinet's MTFP proposals for consultation
8 February 2012	Special Cabinet considers recommended MTFP, budget 2012/13 and Council Plan and service plans for 2012
8-10 February 2012	Special Overview and Scrutiny Management Board meeting to consider Cabinet's recommendations for MTFP and budget 2012/13 and Council Plan and service plans
22 February 2012	Full Council considers MTFP and budget 2012 /13 and Council Plan and service plans