

Health and Wellbeing Board

11 March 2020

County Durham Place Based Commissioning and Delivery Plan 2020-2025



Report of Jane Robinson, Corporate Director of Adults and Health Services and Stewart Findlay, Chief Officer Durham Dales, Sedgefield and Easington and North Durham Clinical Commissioning Groups

Electoral division affected:

Countywide

Purpose of the Report

- 1 The County Durham Place Based Commissioning and Delivery Plan 2020-2025 (the plan) is the collaborative commissioning and delivery intentions of the health and care system for the next five years. Partners that are covered within the plan include NHS and Local Authority Commissioners, Public Health, and Acute and Mental Health NHS providers.

Executive summary

- 2 As the health and care system within County Durham furthers its integration of commissioning functions and collaborates increasingly with its providers, the plan sets out how partnership working will both commission and provide comprehensive health and care services within the county.
- 3 Historically commissioning intentions and provider plans have been written from an individual organisational perspective without reference to the interdependence that these organisations have on the delivery of health and care services. The plan has therefore been written from a system perspective where engagement across the system considering pathways rather than organisations has been central.
- 4 The plan demonstrates a variance in the maturity of integration and collaboration within service areas and/or health and care pathways, and this is understood by partners. It has sought to identify opportunities for improvement, and it is expected that the plan will be refreshed on a frequent basis as work is undertaken by pathway groups. It is therefore

neither exhaustive nor complete, but a measure of where the system is currently at.

Recommendation

- 5 The Health and Wellbeing Board is asked to approve the County Durham Place Based Commissioning and Delivery Plan 2020-2025.

Background

- 6 The format of the plan has evolved following engagement with the Health and Wellbeing Board to draw out common themes across the system, and in doing so has highlighted further steps required. These include the consideration of how pathways meet the needs of specific groups, such as children and those with mental health and learning disabilities.
- 7 Prevention and the adoption of the Durham Approach to Wellbeing are additional cross cutting themes that require development within each pathway, ensuring that the Durham health and care system moves from a reactive model of treating illness, to one that addresses wellbeing and supports people and communities to prevent ill health.
- 8 The County Durham Partnership have agreed the Vision for 2035 with the following ambitions:
 - (a) More and better jobs
 - (b) People live long and independent lives
 - (c) Connected Communities
- 9 One of the objectives under 'people live long and independent lives' focussed on better integration of health and social care services.
- 10 The Health and Wellbeing Board brings together key statutory services who have a role to reduce health inequalities in County Durham and support people to live well for longer. The Joint Health and Wellbeing Strategy 2020-25 includes a life course approach to its priorities, recognising the importance of mental health and wellbeing and the social determinants of health cutting across all our priorities. These priorities are:
 - (a) Starting Well
 - (b) Living Well
 - (c) Ageing Well
- 11 These documents are underpinned by evidence from the Joint Strategic Needs Assessment as part of Durham Insight.
- 12 Aligned to the Health and Wellbeing Board, The County Durham Integrated Care Board (ICB) brings together partners in Health and Social Care commissioning and delivery. This forum was established as health and social care partners recognise the need to collaborate to achieve improved outcomes for the population within existing resources. This forum is proving to be effective in co-ordinating commissioning and delivering activities across the County.

- 13 It is recognised by partners that our individual plans are interlinked and that the actions of one organisation will have an impact across the wider health and social care system. We are bringing together the key components of the separate organisational commissioning and delivery plans into a single system plan which will become embedded within the Joint Health and Wellbeing Strategy. This will enable greater involvement from partners and greater oversight as we work to deliver our priorities in County Durham. The ICB allows us to have a common view of the issues and priorities for health and social care across County Durham and ensure that we are joined up as we work to deliver improvements, as one element of the Health and Wellbeing Board's work.
- 14 The development of a County Durham Place Based Commissioning and Delivery Plan built into the Joint Health and Wellbeing Strategy is possible due to the strong track record of joint working and collaboration between health and social care. The development of a shared plan will strengthen the joint working and also allow us to demonstrate how effective collaboration is in County Durham.
- 15 Following the development of a one-year system delivery plan in the summer of 2019, partners have been working together to develop this plan to inform integrated commissioning and implementation for County Durham. This delivery plan sets out the key activities that we will be working on together across the next five years.

Conclusion

- 16 This longer-term County Durham Place Based Commissioning and Delivery Plan sets out to deliver the requirements of the Children and Social Work Act 2017, Children and Families Act 2014, Care Act 2014, the NHS Long Term Plan and other relevant policy documents. This plan will demonstrate the journey towards greater system thinking in commissioning, delivery, performance monitoring, driving efficiency and improving outcomes for the people of County Durham.
- 17 We recognise that the landscape in health and social care is rapidly changing and this plan will need to be reviewed annually and updated to reflect any emerging priorities within the wider context of the Joint Health and Wellbeing Strategy.

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Appendix 1: Implications

Legal Implications

Should it be necessary to amend contracts for provision of services this will follow legal guidelines for the NHS and Local Government.

Finance

A financial plan is developed annually by all partners. This will reflect the content of this plan and will follow individual organisational governance arrangements for approval.

Consultation

If any changes are proposed to services as part of this plan, then this would take place in line with the statutory obligations of DCC and the CCGs to engage and consult.

Equality and Diversity / Public Sector Equality Duty

If any changes are proposed to services as part of this plan, then this would take place in line with the statutory obligations of DCC and the CCGs to consider the impact on equality and diversity.

Climate Change

To promote carbon neutral approaches in our commissioning/delivery

Human Rights - No implications

Crime and Disorder - No implications

Staffing - No implications

Accommodation - No implications

Risk

There are risks associated with delivery of key performance targets for the NHS and Local Government. These risks will be identified and logged on the relevant risk registers for the organisations with appropriate mitigating actions identified.

Procurement

Should it be necessary to amend contracts for provision of services or carry out new procurement exercises this will follow legal guidelines for the NHS and Local Government.

Appendix 2: County Durham Place Based Commissioning and Delivery Plan 2020-2025

Attached as a separate document