



Shotley Bridge Community Hospital Services

Adult Health and
Wellbeing Overview and
Scrutiny Committee July
2021

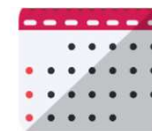
Shotley Bridge Community Hospital vision



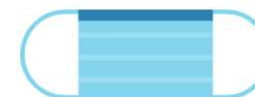
Principles of project

- Clinically led
- Ongoing patient and public engagement
- Reference group structure
- Working as part of the County Durham system
- Future proofing model of care and estate solutions

Progress to date



- Public engagement (March – May 2019)
- COVID-19 Pandemic (March 2020)
- Review of clinical model and learning from COVID-19 (Nov 20 – Feb 21)
- Announced that SBH project would be one of 40 hospitals nationally to receive funding (Oct 20)
- An indicative calculation of £30m confirmed (Jan 21)
- Engagement on proposed service model (Feb-March 21)
- Writing of Outline business case (April 21 – now)



Current Estate

- Estate infrastructure old and deteriorating
- Requires significant investment just to stand still
- Not suitable for modern healthcare delivery
- Almost three times too large for our current requirements



Estate Options

- Building area requirement of around 5,000m²
- Site area for new build: 3-5 acres
- Site search – within 3 miles of existing hospital
- Long list of 14 shortlisted to 4 and then to 2
 - Refurbishment of current site
 - Redevelopment on Genesis site
- Business Case will assess how each option best delivers and a preferred option will be identified

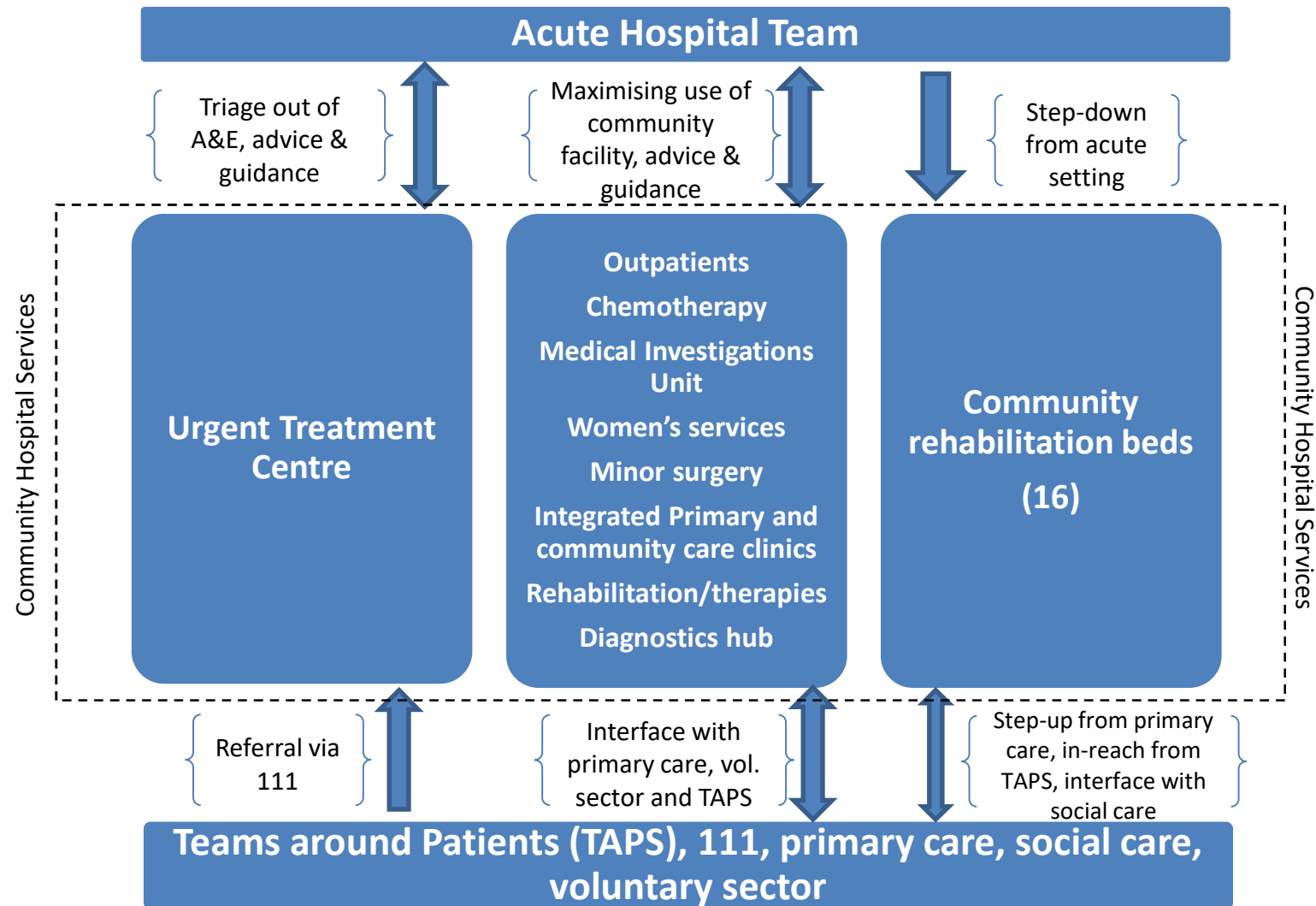
Communication & engagement

Forum	No. of discussions	Time period
Adults Health Overview and Scrutiny Committee	7	Sept 2018 Dec 2018 Feb 2019 Oct 2019 Mar 2020 Oct 2020 Nov 2020
SBCH Reference Group	Monthly meetings	Oct 2017 - Now
First phase engagement events	<ul style="list-style-type: none"> • 1,295 respondents to online survey • 8 public events • 20 outreach sessions at local community centres, leisure centres and carers groups • 3 young people specific sessions with Investing in Children • 3 staff sessions 	27 March – 22 May 2019
SBCH Patient Reference Group	Monthly meetings	Early 2019
Derwent Valley AAP (other AAPs have also been engaged throughout)	Monthly/bi-monthly meetings	2018-Now

Since we engaged in 2019..

Service area	Scenario in 2019	What you told us	Scenario in 2021
Outpatient services (includes Womens' Services and Therapies)	Retain range of clinics and outpatient appointments	Positive experiences regarding care, treatment and waiting times. Concern that patient choice of venues not always available	Commitment to continuing extensive range of clinics and outpatient services provided
Urgent care and Diagnostics	To be included in future provision. Explore Midnight – 8am home visiting service option	Seen as a valuable local service. Highlighted questions about the delivery of overnight home visiting service	Continue to be a 24 hour service. Proposal for overnight visiting service to reduce need for patients to travel to site at this time. Evidence of the benefits to this way of working in CD
Inpatient rehabilitation beds	Exploring range of possibilities regarding hospital and community based provision	Strong desire for beds to be included in hospital plans. Perceived value in NHS / hospital based beds over community (care home) settings.	Proposed inclusion of 16 inpatient beds. Available as both 'step-up' and 'step-down' beds Brings SBCH provision in line with other CD community hospitals
Chemotherapy	Continue to provide chemotherapy services	Highly regarded and well respected service. Needs to be included as part of future plans	Retained and expanded space for this service. Medical Investigations Unit now included
Endoscopy and Theatre	To be provided across other County Durham sites due to the back up services available for patient safety	Desire to explore potential procedures which could be done safely in community setting	Not included in updated clinical model Minor surgery to be included providing 'superficial' procedures (e.g. mole removal)

Proposed Clinical Model



Engagement & Consultation - Legal Duties

- National Health Service Act 2006 (as amended by the Health and Social Care Act 2012)
- Equality Act 2010 – Equality Impact Assessment
- Use of terminology
- Minimal service change
- Proportionality
- Timescales

Proposed Next Steps

- Development of Outline Business Case – Aug/Sept 2021
- Development of full business case & approvals – Summer 2022
- Ongoing public engagement
- Consultation (as part of the building planning process)
- Construction start Summer 2022
- Construction completion
 - New build – Early 2024
 - Refurbishment of existing site – up to a year later