

TRAFFIC LIGHT SCORING BANDS	Red	36 → 75
	Amber	26 → 35
	Green	0 → 25

Risk Proximity	0-3 months	1
	3-6 months	2
	6-12 months	3
	12 months +	4

Item No	Risk	Impact of Risk	GROSS RISK					Gross Risk Score	Mitigation	NET RISK					Net Risk Score	Progress	Risk Owner	Risk Proximity
			Financial	Service Delivery	Reputational	Impact	Likelihood			Financial	Service Delivery	Reputational	Impact	Likelihood				
1	Delayed start of construction due to protracted FBC/FC period	Building not ready for decant at start of school holidays	2	4	4	10	3	30	Stage 2 programme sufficiently robust & detailed. Contingency plan for decant at start of Summer break.	2	1	2	5	2	10	Stage 2 programme sufficiently robust & detailed. Contingency plan to be developed	LEP	4
2	Demographic and residential trends may impact on the long term benefits that the project is expecting to deliver	Mismatch between the size of accommodation and pupil numbers/community use will result in unsuitable buildings and failure to secure best value	3	2	3	8	3	24	Detailed studies in relation to demographic and residential trends are completed for each school in advance of the design work commencing.	2	1	2	5	2	10	There has been no indication of changes to the demographic and residential trends for North Durham Academy	SP	4
3	Meeting the proposed construction timescale	Disruption to service delivery	3	4	2	9	3	27	Effective project management and dedicated resources are in place to meet the programme.	2	3	2	7	2	14	The timetable is being met currently	YE	4
4	Impact on service delivery during the transition /decant period	Potential for exam results to deteriorate, periods of sickness and absence to increase and morale to be affected	1	4	4	9	3	27	Schools involved throughout the process. Support given to ensure transition is planned	1	2	4	7	3	21	Predecessor school staff fully engaged in room layout decisions. Academy Principal central to discussions on programme	IS	4
5	Potential conflict with stakeholders and/or local communities	Stakeholders expectations not met.	1	2	3	6	3	18	High importance given to effective communication with all stakeholders. All information and communications are open, honest and based on realistic projections	1	1	2	4	2	8	community consultation held prior to planning application. IS will issue neighbourhood newsletters during construction period. Staff will meet with residents group at their request.	All	3
6	Potential alignment and integration with sister academy not realised due to funding restrictions for Consett Academy	Potential for exam results to deteriorate, periods of sickness and absence to increase and morale to be affected, stakeholder expectations not met	1	3	4	8	3	24	early sponsor led discussions to take place regarding potential integration and alignment	1	2	2	5	2	10	sponsor aligning school day, approach to lunch etc. Sponsor also considering breadth of curriculum across the two academies	Sponsor	4
7	Delayed progress on Consett Academy results in revisiting decisions taken for NDA	delays to programme, sponsor not fully able to realise vision, increased cost	1	2	3	6	3	18	Develop Consett Academy according to programmed timescales to enable the vision for both academies to be realised	1	1	2	4	2	8	Design development for Consett academy is on programme.	BSF/LEP	2
8	Trust position re: ICT solution	mis-alignment of systems resulting in lost opportunity to create efficiencies and links between the two academies	1	2	3	6	3	18	early consideration of Consett ICT solution to make sure systems are compatible	1	1	2	4	2	8	discussions with the sponsor are ongoing to develop systems for both academies that are compatible	Sponsor	4
9	Residual unknown site conditions result in increased costs for abnormals	delay to programme, increased costs	3	2	2	7	2	14	Outcome known from SI's to include location and treatment of mine shaft. Sub structure designed to suit	1	1	2	4	2	8	SI's complete and outcome known including location and treatment of mine shaft. Sub structure designed to suit	LEP	2
10	Academy Sponsor not happy with emerging building during construction	delays to programme, sponsor not fully able to realise vision, increased cost	2	5	5	12	3	36	Close contact maintained with academy sponsor during build period. Changes fully considered and advised to sponsor. Sponsor full involved in design process.	1	1	2	4	2	8	Sponsor has been central to the design process. Stage 2 submission hold no surprises. BSF Project Coordinator will ensure close contact during build period.	BSF/LEP	1