

## Cabinet

25 January 2012

### Heart of Teesdale Landscape Partnership: Governance



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#### Report of Corporate Management Team

Ian Thompson, Corporate Director Regeneration and Economic Development

Councillor Neil Foster, Cabinet Portfolio Holder for Regeneration and Economic Development

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#### Purpose of the Report

1. This report provides an overview of current governance and management arrangements for the Heart of Teesdale Landscape Partnership (HoT) within the framework of the Heritage Lottery Fund (HLF) national scheme; its relationship with Durham County Council (DCC) and Barnard Castle Vision (BCV); and recommendations as to the future governance of the Partnership during the main implementation phase, programmed to last from late 2011 to early 2016.
2. The prime objective of the Heart of Teesdale Landscape Partnership's work is to inspire people to re-discover the landscapes of Teesdale, celebrate its unique beauty and character, and benefit from its rich cultural heritage and potential. A Local Conservation Action Plan was submitted as part of the HLF bid and contains over 100 locally based projects, put together with extensive community engagement. The Partnership has worked hard to involve a wide range of local interests to bring forward ideas and plans for a programme of activities. The projects arising will be expected to provide major public and community benefit.
3. HLF confirmed a grant of £1,895,700 on the 14 September 2011. The DCC contribution is £519,514 which, together with other match funding gives a total project value of £3,116,300. DCC is the accountable body for the project.
4. The strategic context for this scheme lies within a co-ordinated cache of similar DCC projects including the Limestone Landscapes, North Pennines AONB Partnership and Durham Heritage Coast.

#### Background

##### *The HLF Landscape Partnership Programme*

5. The Partnership is one of some 45 Landscape Partnerships so far developed across the UK under a national scheme established by the Heritage Lottery Fund. The HLF supports Landscape Partnerships that address its four priority outcomes:
  - A. Conserving or Restoring the Built and Natural Features that Create Historic Landscape Character;
  - B. Increasing Community Participation in Local Heritage
  - C. Increasing Access to and Learning about the Landscape and its Heritage

#### D. Increasing Training Opportunities in Local Heritage Skills

The HLF provides indicative guidance as to the nature, governance and membership of a Landscape Partnership:

*'A partnership approach is central to developing a successful scheme. Landscape Partnerships are normally delivered by a partnership made up of regional, national and local organisations with an interest in the area, community groups and members of the community. We expect the partnership to have a shared purpose to develop, manage and deliver the scheme for the benefit of the landscape and the community as a whole.'* (HLF, 2010: 2)

6. The guidelines have been used to inform the development of the Heart of Teesdale Landscape Partnership, and the recommendations for future governance at the end of this report.

#### *History and Development of the Landscape Partnership*

7. The original bid to HLF was conceived and fostered through the work of Barnard Castle Vision. BCV has a special focus on the historic townscape but from its original consultation also includes a remit to support the town's role as a rural service centre and lynchpin of a wider rural economy, and links with the outstanding natural environment (EKOS Consulting, 2007).
8. Following a national call, the bid was submitted in competition in late 2009 and the HLF awarded the Partnership £87,200 in Stage 1 Development Funding. Two new staff were recruited to prepare a Stage 2 submission to draw down c £1.9 million of HLF reserved funds. The Stage 2 bid, including a Landscape Conservation Action Plan (LCAP) and substantial supporting evidence, was submitted in early June 2010. HLF sent a written confirmation of grant of £1,895,700 on 14 September 2011.
9. BCV has been the sponsoring and submitting agency for both the Stage 1 and Stage 2 bids, with DCC as the accountable body through the auspices of Regeneration and Economic Development. Although BCV and DCC have been the lead partners in the process to date, they are not the only agencies or interests involved, and it is therefore essential that there is clarity in the new structures that are proposed from late 2011, including the relationships and responsibilities of the different parties.

#### *The Heart of Teesdale Landscape Partnership Area*

10. The Partnership covers an area of approximately 140 square kilometres centred on Barnard Castle (See Map at Appendix 7).

#### *HoT Vision and Principal Aims*

11. The particular focus and emphasis which the Heart of Teesdale Landscape Partnership has placed within its proposals on the artistic, aesthetic and cultural tradition have been welcomed by HLF. The vision and principles of the Landscape Partnership, as agreed by the Steering Group and stated in its Landscape Conservation Action Plan, are as follows:

*"The Heart of Teesdale Landscape Partnership will inspire people to re-discover the lost landscapes of Teesdale, celebrate its unique beauty and character, and benefit from its rich cultural heritage and potential.*

*In particular the Heart of Teesdale Landscape Partnership will help people:*

- a. *To re-discover the particular visual qualities of Teesdale drawing on the historic and cultural legacy of artists, scientist and others who have explored the area and foster creativity and imagination through art, crafts and other media.*
- b. *To understand the historic value of the local landscape and how it has been shaped over time.*
- c. *To conserve or restore the built and natural features that characterise the area.*
- d. *To take action to protect the local environment and wildlife, and increase biodiversity.*
- e. *To enhance the quality and amenity value of public and community spaces, key views and settings for enjoyment and learning.*
- f. *To engage individuals and communities in learning, training, skills and new technology to understand and interpret the local landscape, traditions and heritage and improve access, especially by those who might be disadvantaged or excluded from activities.*
- g. *To promote opportunities for cooperation, mutual support and volunteering within the community to develop strategies and action so that the benefits of partnership can be sustained long term.”*

#### *Current Structure*

12. During the Development Phase, the Partnership has had both a Steering Group and a wider Partnership group which in total comprised thirty people. Although these initially had separate meetings they were later combined into one Steering Group to avoid duplication. They have all been invited to contribute by virtue of their relevant expertise, and included representatives of public, private and community interests, as well as individuals. Several officers from DCC have been involved: for example, representing Archaeology, Landscape and Ecology, Rights of Way and Strategic Investments.
13. All members have been active in the Partnership, not just within the committees and working groups but also in supporting the staff team with events and activities, helping to develop project proposals, and acting as advocates for the scheme as a whole. The diversity and contribution of the Partnership members has been a strength, representing the strands of the HLF priority themes and helping to forge cross agency and cross sectoral linkages.

#### **Implementation of the Full Landscape Partnership Programme (Stage 2)**

##### *Landscape Conservation Action Plan (LCAP)*

14. The LCAP provides the baseline for delivery of programmes of activity and their constituent projects, including assessment of needs, finance and funding, timetables and approaches to monitoring and evaluation (See Appendices 4 & 5 for contents and summary of projects, including programme partners).

### *Structure of the Landscape Partnership going forward*

15. At the core will be a new Heart of Teesdale Landscape Partnership advisory group, supported by a small staff team. There will also be a number of thematic and working groups which will involve particular projects, but are also likely to include a range of additional organisations and expertise. The wider community will also be able to participate in the evolution of the Partnership through an Annual and a Biannual public event, as well as specific conferences, workshops, training sessions and other consultations. A diagram of the proposed structure and relationships is given at Appendix 3.

### *New Heart of Teesdale Landscape Partnership Advisory Group*

16. Although the breadth and depth of the Steering Group has brought many benefits to the Partnership and forged cross disciplinary links, it is recognised that the Partnership governance will have to change. A successor to the Steering Group will need to be installed to respond to the different role required for delivery of a very complex range of programmes and projects. It is felt that this next phase needs a smaller group who have the time and commitment to ensure that implementation is carried out to the highest standard possible.
17. It has therefore been agreed that a new Landscape Partnership advisory group will be put in place, with a new Terms of Reference for itself, members, Chair and an additional position of Vice Chair. Terms of Reference for the group are given in Appendix 2. It is expected that, although several members of the existing Steering Group will transfer to the new group, there will be a review of the individual and group skill set which the Partnership requires, and it is likely that some new members will be recruited to fulfil any gaps in expertise or provide greater balance overall.
18. The Steering Group has drawn attention to the need for clarity as to the different levels of authority held by itself and the BCV and DCC, and their legal status. BCV and DCC will appoint their own representatives, and ratify the appointment of the new Landscape Partnership members, Chair and Vice Chair. The new Partnership will lead in terms of determining its own composition with a total membership in the order of 13 which will include:-
  - DCC member - Councillor Pauline Charlton
  - DCC officer support (1) Sue Berresford
  - Durham Wildlife Trust
  - Groundwork North East
  - North of England Civic Trust
  - Tees Rivers Trust
  - Plus 7 volunteer individuals with landscape skills and expertise

### *Representation*

19. It will be expected that all members of the new advisory group will sign the Partnership Agreement, and comply with the agreed Terms of Reference signalled above, together with any ensuing procedural documents such as Code of Conduct.
20. An outline of the composition of the new advisory group is given within Appendix 2. As well as the formal representation indicated above, this group will draw on a range

of DCC officers for advice and technical support within and beyond meetings, both from RED and elsewhere in the authority.

### *Developing Community Capacity*

21. The advisory Group has expressed a desire to limit the representation by any one body or set of interests so that a diversity of views can be maintained and no agency can dominate. It has also indicated that a process of community nominations by the end of the first year, though still based on the relevant expertise of the individual, would assist greater community collaboration and accountability, and help with issues of succession.

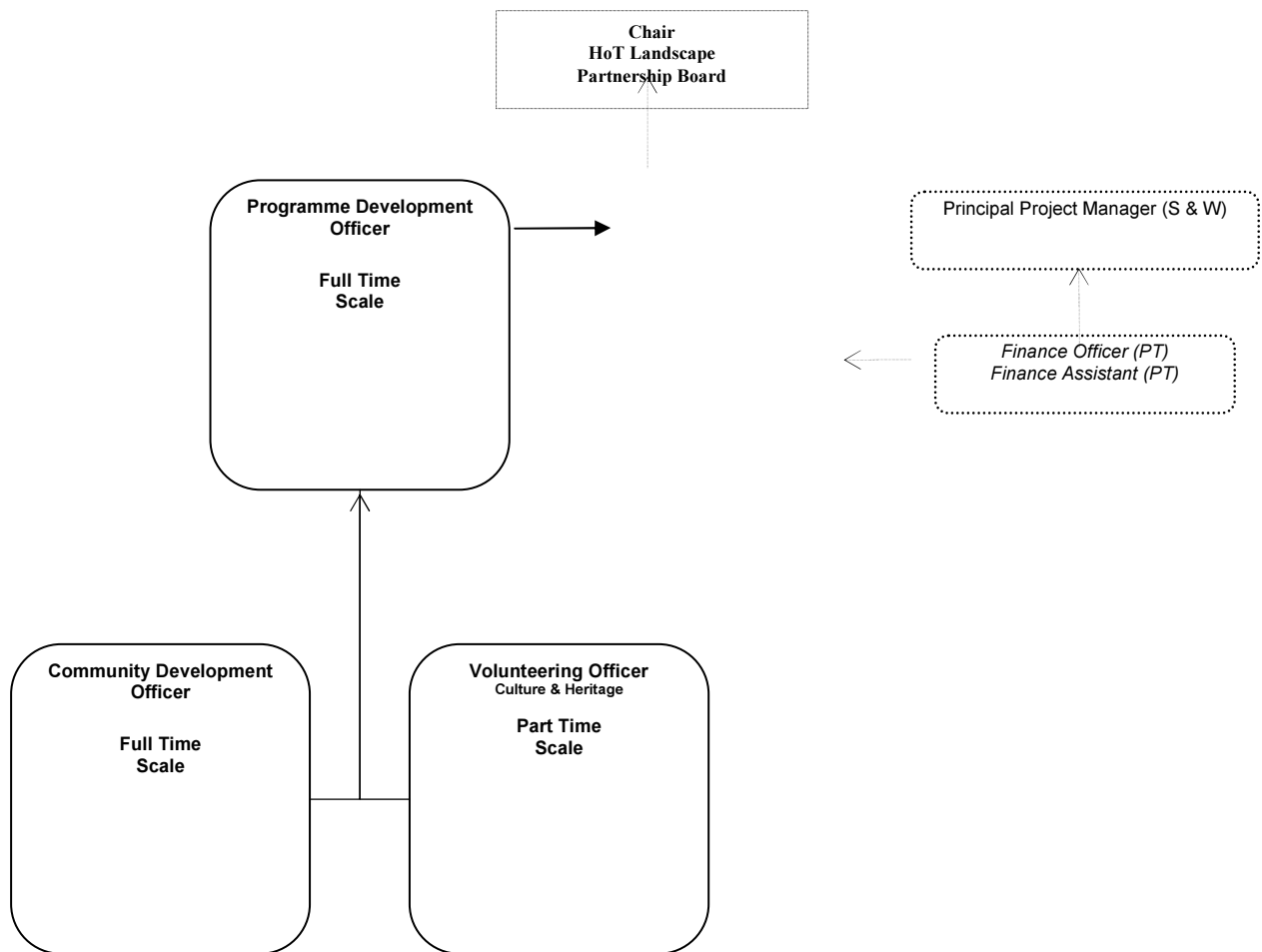
### *Sustainability and Legacy*

22. The Landscape Partnership is required to consider the benefits of its activities beyond its immediate life, and if appropriate, to foster mechanisms that will provide long term continuity, maintenance, and development. If appropriate, there may be specific initiatives to encourage other or new organisations to take on these sustainability roles. This could include, for example, the formation of a charitable trust able to seek other resources to carry forward the investment, and ensure that the Heart of Teesdale legacy is perpetuated.

## **Staffing and Support**

### *Partnership Staffing and Line Management*

23. It is expected that similar arrangements will continue on from the Development Phase into Implementation, though with revised Job Descriptions as Partnership Development Officer and Community Development Officer for the existing two full time staff, and additional recruitment of a third part time post of Volunteering Officer to support volunteer recruitment and development, alongside help to host organisations participating in the Partnership to make more effective use of volunteers, placements and help in kind. Line management will remain within RED, within the Strategic Investment team. The Diagram below illustrates the key relationships.



### Key

- Partnership Staff Team
- ... Existing Durham County Council Staff Providing In Kind Support

## Accountability

24. Given the particular issues of accountability and transparency attached to a programme funded by several million pounds of public money, it has been agreed that DCC has a specific role in relation to financial oversight, auditing, staffing and both internal and external reporting. It has been agreed that, as well as the contractual arrangements between BCV, DCC and HLF (and any other funders), there should be Memoranda of Understanding between the Landscape Partnership and BCV and DCC to highlight roles and areas of responsibility, as well as mechanisms for resolving any issues arising.

### *Monitoring, Evaluation and Audits*

25. The Partnership will develop a system of monitoring indicators across the programmes and projects to fulfil HLF requirements in relation to its four priority themes, and the national framework of indicators developed in 2010. Support will be given to partnership projects to develop parallel indicators so that there is effective monitoring and evaluation on a quarterly and annual basis, with a common format for all key partners.

### *HLF Audit and Appointed Monitor*

26. The HLF currently operates a range of quarterly, biannual and annual reports and monitoring processes for financial and evaluation purposes. The Partnership will be required to provide regular reports to HLF staff and other agencies, including external audits and reviews where necessary. HLF also appointed an independent monitor to the Partnership throughout its Development Phase and this was felt to be a valuable exercise for all parties. This arrangement will continue during implementation.

### *Reports to Partners and Stakeholders*

27. It is expected that the Partnership staff will provide regular reports to the Landscape Partnership advisory group, to the BCV Board, internally via RED Management Team, and to the general public and community interests through an annual report and annual meeting, other meetings or outlets, including its website.

### *Liaison with Other Partnerships*

28. The Partnership will liaise regularly with allied partnerships and networks within the county including, amongst others: Limestone Landscapes, Durham Biodiversity Partnership, Teesdale Area Action Partnership, the North Pennines Area of Outstanding Natural Beauty, and the North Pennines Dales LEADER Local Action Group.

### *Media and Public Relations*

29. The Partnership will develop a more detailed strategy for media and public relations, in the context of the LCAP submission document on 'Developing Community Capacity' and its commissioned report for a 'Digital Strategy'. It will work closely with colleagues in BCV and DCC to complement their specific activities in this area, and ensure regular communications to stakeholders and the general public through audio visual, print and digital media, as well as a range of face to face events across its area of benefit. It will also seek to extend its reach beyond Durham and Teesdale to gain greater recognition of the Partnership activities, and the assets of Teesdale, through more specialist media at all levels, including national and international outlets.

## **Specific Issues**

### *Management of Funds*

30. It is intended that a specific Community Initiatives Fund (CIF) be established as one of the programmes: primarily to assist local projects with a value of £10,000 or less. This will have its own guidelines and budget, initially set at £101,000 overall, and will issue at least two calls for applications once the Partnership is under way so that new and emerging projects can be supported. There will be a separate panel appointed by the new Partnership to consider and decide on these applications.

### *Memberships and Accreditation*

31. It is expected that the Heart of Teesdale Landscape Partnership will work with other local partnerships and also join an emerging network of Landscape Partnerships at regional and possibly higher levels. Where appropriate it will become members of

other associations and networks, including bodies conferring relevant accreditation and quality standards. It will register under the DCC Partnership Governance Framework, and adopt its procedures for forward monitoring.

### **Recommendations and Reasons**

32. It is recommended that CMT:

1. Approve the new Heart of Teesdale Landscape Partnership Terms of Reference;
2. Note the implications of representation for Durham County Council in relation to the Partnership, particularly in terms of its own nominees and endorsement of other members including the Chair and Vice Chair;
3. Approve Durham County Council's continued role as a key partner and accountable body, including the signing of the new Heart of Teesdale Landscape Partnership Agreement;
4. Endorse the proposals to implement formal Memoranda of Understanding between the Heart of Teesdale Landscape Partnership and Barnard Castle Vision and Durham County Council.
5. Seek delegated approval for the Corporate Director of Regeneration and Economic Development to agree the final documents for circulation.



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## **Appendix 1: Implications**

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### **Finance**

A DCC contribution to the Partnership has been confirmed at £506,513 to match an HLF allocation of £1,895,700 for the period 2011-2016.

### **Staffing**

The Partnership will continue with existing staffing arrangements, together with on additional Volunteering Officer post to provide support to project delivery across the Partnership, and encourage volunteers and other in kind match.

### **Risk**

Reinforces good governance and probity. A risk register is being kept as part of the project management of the programme.

### **Equality and Diversity / Public Sector Equality Duty**

The Partnership will be required to pay particular attention to access issues, and this has been integrated into both the LCAP and the specific Developing Community Capacity strategies.

### **Accommodation**

The delivery team will require accommodation within Barnard Castle area office for the next five years. At present the team's offices are in Teesdale House.

### **Crime and Disorder**

None

### **Human Rights**

None

### **Consultation**

The Partnership is expected to continue a wide programme of community consultation and engagement, and to involve local interests in developing and managing the specific programmes and projects as a prelude to an independent legacy trust or similar. There will be a minimum of two open fora a year where the Partnership and projects can report and gain community feedback.

### **Procurement**

Procurement will follow both DCC and Heritage Lottery Fund financial regulations and guidelines.

### **Disability Issues**

Complies with DCC general equality duty.

### **Legal Implications**

Legal support is provided by DCC as and when required.

## **Appendix 2: Heart of Teesdale Landscape Partnership Terms of Reference**

The following terms of reference are those which have been discussed by the Landscape Partnership Steering Group, and subsequently by its successor group, which will advise on the implementation of the Stage 2 programmes.

### **HEART OF TEESDALE LANDSCAPE PARTNERSHIP TERMS OF REFERENCE**

The Heart of Teesdale Landscape Partnership advisory group has been established to deliver a series of programmes and projects as part of a Landscape Conservation Action Plan (LCAP) to enable people to re-discover the lost landscapes of Teesdale, celebrate its unique beauty and character, and benefit from its rich cultural heritage and potential.

#### **Role**

The role of the Landscape Partnership advisory group is to advise on the delivery of the Landscape Partnership, management of its funding and the full and effective implementation of the Landscape Conservation Action Plan (LCAP).

#### **Duties & Responsibilities**

1. To work closely with, and support, the Partnership's staff in delivery of work programmes including administration of resources. Durham County Council is the employing body for Partnership staff.
2. To monitor and review the financial management of the work of the Heart of Teesdale Landscape Partnership with the aim that all funds managed by the Partnership are expended in a proper, efficient and cost effective manner.
3. To support the work of the Partnership and its collective objectives as they form part of the LCAP.
4. To promote good governance at all times of the Landscape Partnership advisory group, and any sub-groups or other working groups, ensuring such groups maintain clear Terms of Reference.

In particular the Landscape Partnership advisory group is expected:

1. To help partners determine the priorities, direction and implementation of the LCAP.
2. To guide and support the staff team and any volunteers appointed to manage and deliver the programmes and projects.
3. To monitor and evaluate all programmes and projects.
4. To consider and agree formal written progress and financial reports at no lesser interval than on a quarterly basis, if appropriate.
5. To ensure that there is proper reporting to the Heritage Lottery Fund, Durham County Council, Barnard Castle Vision and other primary stakeholders including the partnership members, beneficiaries and the wider community, and that reports prepared by staff are brought to the Board for approval in a timely manner, with papers to be issued 7 days before meetings, to enable member consideration.
6. To act as Ambassadors for the development of a wider Partnership
7. To foster links with other agencies in support of mutual objectives.
8. To act in the best interests of the Heart of Teesdale area as a whole to achieve an effective, equitable and sustainable Partnership.

#### **Key Relationships**

The Landscape Partnership through its Landscape Partnership advisory group has a special relationship with the Barnard Castle Vision Board, as the submitting partner agency, and with Durham County Council as the accountable body for the programmes. The Partnership will develop a Memorandum of Understanding with these organisations to ensure clear relationships, reporting and accountability, directly and through its Chairman, and via Partnership and other staff.

Other key relationships will be with the Landscape Partnership staff who will be line managed through Durham County Council Regeneration and Economic Development unit. Staff will be expected to support and report to the implementation group in line with the Terms of Reference and their job descriptions.

## **Membership**

To ensure continuity from the Development Phase, in the first year the Landscape Partnership advisory group will comprise at least twelve members, and initially nominations will be from partner bodies and existing individuals put forward by the Partnership Steering Group and ratified by the Barnard Castle Vision Board.

The Landscape Partnership advisory group will have a suggested skill set overall against which members will be sought and selected to ensure a range of complementary expertise reflecting each major topic within the LCAP, and provide a fair balance of representation from public, private and voluntary or community interests, and from across the area as a whole.

In subsequent years the Landscape Partnership advisory group will invite open nominations of suitable candidates to fill any vacancies and there will be up to three additional spaces for nominees from the community. All members will be chosen through a formal selection and election process.

Each Board Member will be expected to have a job description and contribute to the good balance of the Board overall by bringing their own relevant expertise and representation. There will be options for voting substitutes on the understanding that substitutes will in their own right have relevant expertise similar to the member for which they are substituting and be briefed before attending meetings.

No agency will have more than one ordinary individual or partner member, and Barnard Castle Vision and Durham County Council will have no more than two nominees, serving at any one time.

## **Chairman and Vice Chairman**

An independent chairman will be nominated by the Landscape Partnership advisory group at its first meeting for ratification by Barnard Castle Vision and Durham County Council. A vice chairman will similarly be appointed as soon as possible thereafter. The chairman and vice chairman will have formal job descriptions and be subject to annual election but will not have fixed terms of office.

## **Ordinary Meetings**

The Landscape Partnership advisory group will ordinarily meet every six weeks and at least six times a year, excluding any special or public meetings, sub groups or working parties. The advisory group may invite speakers or advisers to attend its meetings in a non voting capacity.

## **Public Meetings**

The Landscape Partnership advisory group will convene at least two public meetings or events a year to report progress. At one of the public meetings a formal written annual report shall be presented.

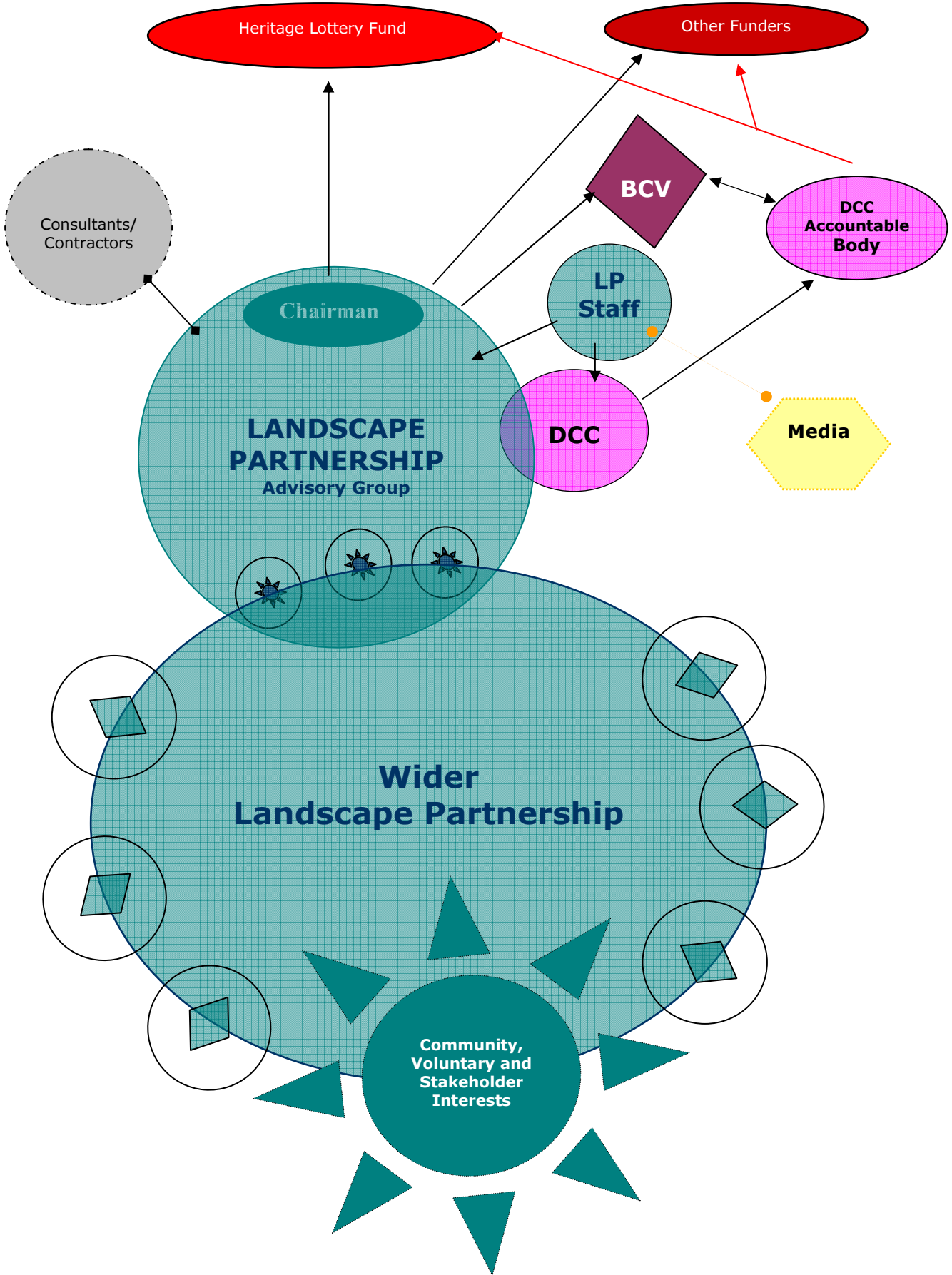
## **Standing Orders**

The Landscape Partnership advisory group will develop standing orders and other procedures to guide its actions, and ensure consistency of approach from meeting to meeting, and between itself and its constituent committees or working groups.

Approved:

Signed:

**Appendix 3: Heart of Teesdale Landscape Partnership - Proposed Structure**



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## Appendices Attached to the Final Documentary Submission

Heart of Teesdale Landscape Partnership Covering Letter  
Heritage Lottery Fund Landscape Partnership Stage 2 Application Form  
Copy of this Landscape Conservation Action Plan 2011-2016

2. **Agency Support**
  - a. Letter of Support from Barnard Castle Vision
  - b. Letter of Support from Durham County Council
  - c. Regeneration and Development Management Report
  - d. Letters of Support from New Partners
3. **Governance and Management**
  - a. List of Partners
  - b. List of Members of Steering Group
  - c. Diagram of Proposed Partnership Structure
  - d. Draft Terms of Reference for Executive Committee
  - e. Heart of Teesdale Landscape Partnership Agreement
  - f. Adoption of the Landscape Conservation Action Plan 2011-2016
4. **Staffing**
  - a. Management Structure for Partnership Staff
  - b. Partnership Manager Job Description
  - c. Community Officer Job Description
  - d. Volunteering Officer Job Description
5. **Partnership Area**
  - a. Confirmation of Heart of Teesdale Boundary Extension
  - b. CD-Rom of the Heart of Teesdale Boundary (In Binder Front Pocket)
  - c. Map of the Heart of Teesdale Area in Regional Context
  - d. Map of Parishes within the Area
6. **Maps**
  - a. Maps of Natural England Landscape Classifications
    - i. Broad Landscape Types
    - ii. Broad Landscape Areas
  - b. Map of County Character Areas
  - c. Maps of County Historic Landscape Character Classifications
    - i. Analysis Area
    - ii. Broad Class Only
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    - iv. Time Periods
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  - d. Maps of County Geology Landscape Character
    - i. Solid Geology and Local Geology Sites
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7. **Research and Consultancy Reports**
  - a. Heart of Teesdale Landscape Appraisal
  - b. Heart of Teesdale Biodiversity Audit
  - c. Heart of Teesdale Heritage Audit
  - d. Heart of Teesdale Digital Strategy and Toolkit
  - e. County Durham Landscape Character Assessment (Extract)
8. **Developing Community Capacity**
  - a. Community Engagement Strategy
  - b. Volunteering Strategy
  - c. Learning and Training Strategy
9. **Activities, Events and Media**
  - a. Table of Key Events and Activities 2010-2011
  - b. Map of Key Events and Activities 2010-2011
  - c. Heart of Teesdale General Leaflet
  - d. Heart of Teesdale Community Engagement Events Poster
  - e. Heart of Teesdale Community Engagement Events Report
  - f. Teesdale Community Showcase Poster
  - g. Scar Top Exhibition Feedback Form
  - h. Heart of Teesdale Press Releases
10. **Project Development Materials**
  - a. Community Project Outline Template
  - b. List of Expressions of Interest
  - c. Project Full Application Guidance and Template
  - d. Project Assessment Guidance and Template
  - e. Project Exhibition Feedback Form
11. **Compendium of Projects**
  - a. Programme and Project Outlines
  - b. Map of Locations of Projects
  - c. Map of Key Sites for Programmes in Barnard Castle
12. **Finance**
  - a. Budget Scheme Timetable 2011-2016
  - b. Income and Spending Forecasts
  - c. Monthly Cash Flows
13. **Implementation Procedures**
  - a. External Consultants, Contactors and Procurement Strategy for Year 1
  - b. Conservation Management Statements
  - c. Third Party Grants and Agreement Templates

## Appendix 5: HoT Summary of Programmes and Projects for Implementation

PROGRAMME A	CONSERVING AND RESTORING THE BUILT AND NATURAL FEATURES THAT CREATE HISTORIC LANDSCAPE CHARACTER	PROGRAMME LEADS
HoT/A1	<b>Flatts Wood and Tees Banks Restoration</b>	<b>Heart of Teesdale/ Groundwork</b>
HoT/A2	<b>Barnard Castle Garden and Open Spaces</b> Identified Projects Include: <i>Amen Corner</i>	<b>Heart of Teesdale/ Barnard Castle Town Council</b> <i>St Mary's Parochial Church Council, Barnard Castle</i>
	<i>Barnard Castle Garden of Remembrance</i>	<i>Barnard Castle Town Council</i>
	<i>Upper Demesnes Hay Meadow</i>	<i>Barnard Castle Town Council</i>
HoT/A3	<b>Teesdale Views</b>	<b>Heart of Teesdale</b>
HoT/A4	<b>Castle and Scar Top Setting</b> Identified Projects Include: <i>A Journey Through Teesdale</i>	<b>Heart of Teesdale</b> <i>Barnard Castle Town Council</i>
HoT/A5	<b>Paths for All People</b>	<b>Durham County Council and Partners</b>
HoT/A6	<b>Historic Landscapes</b>	<b>Heart of Teesdale</b>
HoT/A7	<b>Birds and Farm Landscapes</b>	<b>Farming and Wildlife Advisory Group and Partners</b>
PROGRAMME B	INCREASING COMMUNITY PARTICIPATION IN LOCAL HERITAGE	PROGRAMME LEADS
HoT/B1	<b>Lost Landscapes</b>	<b>Heart of Teesdale</b>
HoT/B2	<b>Community Initiatives Fund</b> Identified Projects Include: <i>Barningham Lime Kiln Restoration</i>	<b>Heart of Teesdale</b> <i>Barningham Parish Council</i>
	<i>Barningham Village Green Bulb Planting</i>	<i>Barningham Parish Council</i>
	<i>St Farmin's Well, Bowes</i>	<i>Bowes Local History Group</i>
	<i>Woodlands Fit for Fairies! Cotherstone</i>	<i>Trees for Cotherstone</i>
	<i>Geology in the Park, Cotherstone</i>	<i>Play@Cotherstone</i>
	<i>Storytelling and Tales, Cotherstone</i>	<i>Play@Cotherstone</i>
	<i>The Natural History of the Tees Banks Woods</i>	<i>Upper Teesdale Botany Group</i>
	<i>A Green Heart for Lartington</i>	<i>Lartington Parish Council</i>
	<i>Winston Millenium Green and Community Wood</i>	<i>Winston Millennium Green Trust</i>
	<i>Kennedy's Ponds, Cotherstone</i>	<i>TBC</i>
	<i>The History of the Ancient Parish of Gainford</i>	<i>Victoria County History of Durham</i>
HoT/B3	<b>Riverbanks Restoration</b>	<b>Heart of Teesdale and Tees River Trust</b>
HoT/B4	<b>InvesTeesgate</b>	<b>Tees River Trust</b>
HoT/B5	<b>Arts in the Landscape</b> Identified Projects Include: <i>Landscape Painting and Photography Workshops</i>	<b>Heart of Teesdale</b> <i>The Bowes Museum</i>
	<i>Music at the Heart of Teesdale</i>	<i>Blaize</i>
	<i>VIVA Community Arts Initiative</i>	<i>TBC</i>
	<i>ArtScapes</i>	<i>TBC</i>
PROGRAMME C	INCREASING ACCESS TO AND LEARNING ABOUT THE LANDSCAPE AND ITS HERITAGE	PROGRAMME LEADS
HoT/C1	<b>Watch out for Wildlife</b>	<b>Durham Wildlife Trust</b>
HoT/C2	<b>Trails through Teesdale</b>	<b>Heart of Teesdale</b>
HoT/C3	<b>Landscapes Legacy</b> Identified Projects Include: <i>Rokeyby: Poetry and Landscape; Walter Scott and Turner in Teesdale</i>	<b>Heart of Teesdale and The Bowes Museum</b> <i>The Bowes Museum</i>
	<i>Local Studies Centre for Community Heritage</i>	<i>The Bowes Museum</i>
HoT/C4	<b>Heart of Teesdale Creative Media</b> Identified Projects Include: <i>Interpreting the Landscape</i>	<b>Heart of Teesdale</b> <i>Durham County Council</i>
	<i>Teesdale through the Seasons Film</i>	<i>Teeny Tiny Films and Partners</i>
HoT/C5	<b>Crafts and Skills in the Community</b>	<b>Heart of Teesdale</b>
HoT/C6	<b>Focus on Farming</b>	<b>Heart of Teesdale</b>
HoT/C7	<b>Community Archaeology Programme</b> Identified Projects Include: <i>Prehistoric Settlement</i>	<b>Durham County Council et al.</b> <i>Durham County Council</i>
	<i>Prehistoric Rock Art</i>	<i>Heart of Teesdale</i>
	<i>Deserted and Shrunken Medieval Settlements</i>	<i>Durham County Council</i>
	<i>Roman Forts and Civilian Communities</i>	<i>Durham County Council</i>
HoT/C8	<b>Riverlab</b>	<b>Tees River Trust</b>
HoT/C9	<b>Increasing Access Scheme</b> Identified Projects Include: <i>Rural Enhancement Project</i>	<b>Heart of Teesdale et al.</b> <i>Darlington and Durham Dales MIND</i>
PROGRAMME D	INCREASING TRAINING OPPORTUNITIES IN LOCAL HERITAGE SKILLS	PROGRAMME LEADS
HoT/D1	<b>Field Boundary Programme</b>	<b>Heart of Teesdale</b>
HoT/D2	<b>Landscape Discovery</b>	<b>Heart of Teesdale</b>
HoT/D3	<b>A Future for Heritage Crafts</b>	<b>Heart of Teesdale</b>
HoT/D4	<b>Teesdale Stonecraft Academy</b>	<b>VAR and Partners</b>
HoT/D5	<b>Teesdale Apprentices</b>	<b>Heart of Teesdale</b>
HoT/D6	<b>Environmental Volunteering</b>	<b>Heart of Teesdale</b>

## Appendix 6: Key Reference Documents

Barnard Castle Vision (2011) *Governance. Internal Report to DCC Management Team.*

BDP (2008) *Barnard Castle Streetscape Strategy.* Barnard Castle: Teesdale District Council *et al.*

Chris Burnett Associates (2009) *Barnard Castle Landscape Appraisal. Assessment Report prepared for Barnard Castle Vision.* Shocklach: Chris Burnett Associates.

Clarke, R., D. Mount & M. Anteric (2011) *Evaluation of the Heritage Lottery Fund Landscape Partnership Programme 2011. Report prepared for the Heritage Lottery Fund.* London: Birkbeck, University of London & CEPAR.

EKOS Consulting (2007) *Barnard Castle Vision. Report prepared for Teesdale District Council et al.*

Heart of Teesdale Landscape Partnership (2011) *Landscape Conservation Action Plan 2011-2016.* Barnard Castle: Heart of Teesdale Landscape Partnership.

Heritage Lottery Fund (2010) *Landscape Partnerships. Grants of between £250,000 and £2 million. Guidance.* [www.hlf.org.uk/HowToApply/programmes/Documents/LPS\\_AP\\_Introduction.pdf](http://www.hlf.org.uk/HowToApply/programmes/Documents/LPS_AP_Introduction.pdf)



# Appendix 7: Map of Heart of Teesdale Landscape Partnership Area

