Altogether Better Durham

The Sustainable Community Strategy
(2010 – 2030)

Action Plan
2012 - 2013
The SCS Action Plan is a reference document providing signposts to key information, including indicators with targets and actions and the work of key partnerships, which together drive our aim to achieve an altogether better Durham by 2030 as set out in our Sustainable Community Strategy.

This action plan has undergone an annual review which has resulted in some revisions as the five Thematic Partnerships with responsibility for delivering against the SCS priorities have all revised their delivery plans, and in some cases their structures.

Although many of the drivers behind the work detailed in the SCS and Action Plan have been removed, or have changed substantially in the last 12 months, the commitment by the Council and its partners to continue to deliver has been maintained. This commitment is reflected in the delivery plans of the five thematic partnerships.

For further information please contact the County Durham Partnership Team, Tel.: 03000 263593
The Sustainable Community Strategy (SCS) is the overarching plan for County Durham. It takes account of all other local and sub-regional plans. It will inform the Local Development Framework and all other strategies developed for the area.

In the past, all local authorities had a duty to work with partners to produce a Sustainable Community Strategy to show how they will work together to improve the economic, social and environmental well-being of the area. Whilst the guidance setting out this duty has been repealed by the present Government, it is expected that Local Authorities will still work with their partners to develop and deliver an overarching strategy in consultation with their communities.

Our SCS sets out our shared long-term vision for County Durham and ambitions for the area. Achieving this vision will contribute to the delivery of national and regional priorities and targets, as well as to the priorities that partners and communities believe are important to County Durham. It does not provide a comprehensive list of everything happening to improve the County. Instead it sets out the key priorities for change over the next 20 years and how we plan to deliver them.
Renewal of SCS 2013 – 16

As highlighted in previous versions of this Action Plan under the Timeframe information, it has always been the intention to review the SCS during 2012-13 in order to launch a renewed document in September 2013, covering the period 2013-2016. This renewed document will still cover the full term up until 2030.

Renewing the SCS will be integrated with the review of organisational plans such as the Council Plan. However it will also be aligned with the development of new priorities and plans as these develop within each of the Thematic Partnerships.

The aim will be to produce a simple, readable and easily accessible document that is of meaning to all those living, working and receiving or delivering services in County Durham. It will provide an overarching document to guide the delivery plans of each Thematic Partnership, which together forms this Action Plan.

Although some of the drivers behind the work detailed in the SCS have been removed or have changed since the Strategy was launched, the commitment by all partners to continue to deliver against these has been maintained and reaffirmed.
Three years on from the SCS being published there is new and more up-to-date information available, including the new Joint Strategic Needs Assessment (JSNA), other recent assessments, new AAP Profiles and other data related to issues such as employment and the availability of housing. New Census information is also expected during 2012. This range of information is used to evidence the areas of need in the County and also to set priorities and key objectives.

There will be considerable changes in the Altogether healthier and Altogether safer thematic areas with the establishment of the Health and Wellbeing Strategy and the election of Police and Crime Commissioner. These new arrangements will impact significantly on the SCS and the way the Partnership operates in future years.

Continued Public Sector reductions and pressures on funding and service delivery have also led to the introduction of new and innovative plans and initiatives, such as High Impact Localities and the Think Family approach.

The proposed Welfare Reforms are also likely to have a significant impact on the most vulnerable people in the County and those living in the most deprived areas. These changes will touch all SCS themes and priorities and building community resilience is likely to become increasingly important within the County.
The SCS aims to achieve our vision for an Altogether Better Durham by 2030. This vision sets out a path to an Altogether Better Durham by 2030. It sets the direction and provides the context for all partners working to improve quality of life in County Durham. At its simplest it is about two aims:

1. Altogether better place
An Altogether better place is one where people of all ages and circumstances can meet their needs, whether material, social or spiritual. As a result it will be a place where people choose to live, work and relax. But it will also be a place where social, economic and environmental resources are managed in ways that do not compromise the quality of life for future generations or people in the wider world. 

An altogether better place is concerned with the physical structure of our towns and villages, the location of housing, jobs, shopping and leisure facilities, the design of buildings and the transport links between them.
Our Vision – Altogether Better for People

2. Altogether better for people

Altogether better for people carries forward the vision as it relates to people and therefore has many strands, including tackling deprivation wherever it exists, narrowing the gap in life chances across the county and reducing inequalities for the most vulnerable and disadvantaged. This priority is about making sure individual and community well-being results from the programmes and actions we develop.

We want to reduce inequalities between different sections of the community as well as between County Durham and the rest of the region and the country. We will promote and strive for ‘equality of opportunity’ for all, ensuring that our residents and communities have the skills and support they need to achieve their goals and improve their life chances. We will work to ensure that all individuals and communities are equally valued, feel included and are treated fairly with services that are accessible and relevant to their needs.
We will work to deliver our vision for an Altogether Better Durham by focusing on these five key priority themes:

**Altogether wealthier** – focused on creating a vibrant economy and putting regeneration and economic development at the heart of the SCS; Partners have agreed that this is our top priority

**Altogether better for children & young people** – enabling children and young people to develop and achieve their aspirations, and to maximise their potential in line with five priority objectives;

**Altogether healthier** – improving health and wellbeing;

**Altogether safer** – creating a safer and more socially cohesive county;

**Altogether greener** – ensuring an attractive and ‘liveable’ local environment, and contributing to tackling global environmental challenges.
Altogether Better Durham

Our Strategy at a glance

- Altogether Wealthier
  - Thriving Durham City
    - Vibrant & Successful towns
    - Competitive & successful people
    - Sustainable neighbourhoods & Rural Communities
    - A top location for business
- Altogether Safer
  - All children and young people are healthy
  - All children and young people are kept safe from harm
  - All children and young people enjoy and achieve
  - All children and young people can make a positive contribution
- Altogether Safer
  - Reduce anti social behaviour
  - Protect vulnerable people from harm
  - Reduce reoffending
  - Alcohol and substance misuse harm reduction
  - Reduce serious and violent crime
  - Counter terrorism and prevention of violent extremism
- Altogether Safer
  - Casualty reduction
- Altogether Healthier
  - All children and young people are healthy
  - All children and young people are kept safe from harm
  - All children and young people enjoy and achieve
  - All children and young people can make a positive contribution
- Altogether Healthier
  - Reduce anti social behaviour
  - Protect vulnerable people from harm
  - Reduce reoffending
  - Alcohol and substance misuse harm reduction
  - Reduce serious and violent crime
  - Counter terrorism and prevention of violent extremism
- Altogether Healthier
  - Casualty reduction
- Altogether Greener
  - Mitigate the impact of, and adapt to climate change
  - Promote Pride in our communities
  - Enhance, conserve and maximise the value of Durham’s natural environment
  - Deliver sustainable waste management solutions
The SCS is set within 3 timeframes – long-term (20 years – up to 2030), medium term (ten years) and short-term (three years). The longer timeframe provides the opportunity to be ambitious about the future, whilst the medium term ensures that our ambitions remain realistic and the three year term aligns with medium term financial and management planning cycles. This ensures that our SCS remains strongly focused on the actions which will be taken to achieve improvements.

The time frames are:

- Long term (20 year narrative) – by 2030
- Medium term (ten year aspirations) – by 2020
- Short term (priorities & action plan) – by 2013
Altogether safer
Altogether Better Durham

County Durham Partnership Framework

The SCS and Action Plan have been developed by the County Durham Partnership (CDP). The CDP is the countywide Strategic Partnership for County Durham. It brings together key organisations from the public, private and voluntary and community sectors – all aiming to make life altogether better for people in County Durham. This is often referred to as the County Durham Partnership Framework and is made up of the CDP Forum, CDP Board, five thematic partnerships and 14 Area Action Partnerships. There is a strong track record of working in partnership across County Durham, which is evident throughout the Partnership Framework. It exists to ensure local needs and priorities are met and to drive a common purpose and ambition for the County, influence the use of all partners’ resources and ensure a strong focus on the achievement of the County’s priorities.

The partnership landscape has changed significantly recently and continues to develop. The County’s 14 AAPs are now embedded; strong links have been established with the North East Local Enterprise Partnership (LEP) and working relationships have developed with the Tees Valley LEP; a shadow Health and Wellbeing Board is in place, as required by the Government’s Health reforms, and discussions are on-going regarding the development of a Health and Wellbeing Strategy for the area; and plans are also in place for the introduction of a Police and Crime Commissioner from November 2012.
Altogether Better Durham

County Durham Partnership Framework
Altogether Better Durham

County Durham Partnership Forum

The CDP Forum brings together key organisations from the public, private and voluntary sectors within the County, representatives of the County’s 14 Area Action Partnerships (AAPs) and representation from town and parish councils. The Forum provides the opportunity for a two-way dialogue, focused on ensuring that strategic decisions regarding the County as a whole are firmly linked to issues of importance to local people.
Altogether Better Durham

Thematic Partnerships

Within the partnership framework there are five thematic partnerships. Each thematic partnership provides expertise and advice to the County Durham Partnership through a representative to the Board. As well as providing advice, the representative acts as the link between the Board and the thematic partnership. The five thematic partnerships that take responsibility for the actions, goals and targets in the SCS are:

- The County Durham Economic Partnership
- The Children and Families Trust
- The Health and Wellbeing Partnership
- The Safe Durham Partnership
- The Environment Partnership
Altogether Better Durham

Area Action Partnerships

AAPs are key ways of listening to and working with local people. They were designed in consultation with local people from the summer of 2008 with the first meetings in each AAP area held from 2009. They are the mechanism through which the council and its partners work with local communities to make sure local services meet local need and that the voice of the community is heard within the service development process. This enables councillors, residents and partners to come together to set local priorities and take decisions in light of local needs and circumstances. Each AAP focuses on local actions to help partners to tackle inequalities and narrow the gap between different areas and it also delivers locally agreed improvements that are important to communities that are within its area. AAPs then put plans and actions in place to deliver services where they are needed most.

There are 14 partnerships, each with a Board made up of elected members from organisations such as the county council, town and parish councils, and health, police and fire service, community and voluntary groups, and the public.

Each AAP is made up of an Area Forum and an Area Board to identify and tackle issues in local communities.

- **An Area Forum**: for all-comers to meet twice a year to consider issues such as agreeing priorities for the area and reviewing progress of the partnership Board.
- **An Area Board**: 21 members who will meet at least six times a year to discuss how the AAP is progressing against its action plan, manage spending and work with local partners around service issues.
Crosscutting Issues

We have established five priority themes in County Durham to manage our work and ensure the greatest chance of successfully achieving the improvements we wish to make. However, we recognise that for local people there are no such divisions and all of these priorities are interlinked. They all cut across one another and none can be considered in isolation from the others.

In some areas it is almost impossible to decide where best to highlight issues, for example within the Altogether Healthier priority theme we have three main objectives. Our work to reduce smoking could sit under ‘improving life expectancy’ or ‘reducing health inequalities’. Similarly our work to reduce teenage conceptions could sit under the Altogether Healthier priority theme or the Altogether Better for Children & Young People priority theme. In reality the partners working to improve our performance come from many different disciplines and will continue to do so. By placing the key objective under just one theme we have identified where activities are most closely monitored and where the accountability for improving performance lies. We feel that by doing this we have the best chance of making a significant difference and successfully achieving our vision.
All the partnerships involved in the County Durham Partnership Framework will support and lead changes needed to achieve the priorities set out in this strategy.

All members of the County Durham Partnership (CDP) recognise that raising aspirations and realising our shared vision by 2030, will mean making significant changes in investment priorities, and in the way we all work together. There are some deep rooted and long term issues to address and they will only be tackled by a real commitment to action by everyone concerned. Making the SCS a reality can only be achieved by working in partnership.

Understanding and evidencing access to services in rural areas is a challenge recognised in national, regional and local public policy. In acknowledgement of this, the Partnership appreciates that addressing access to services and high quality communications, particularly in the remote rural west of the county, needs to be an integral part of its ‘gap narrowing’ approach to delivering the Sustainable Community Strategy. Each partner needs to take responsibility for actively rural proofing their delivery plans. This will not only apply to issues related to transport, though this will be important, but by looking, for example, at the way targets and measures are set and how funding is deployed, as well as by encouraging increased local determination of service development and design.
This Action Plan has been developed as part of the SCS Performance Management Framework. The SCS Performance Management Framework sets out a comprehensive map for achieving our SCS priorities. It includes:

1. The high level objectives, for each priority theme of the SCS.
2. A basket of key indicators against each objective, which will help us to gauge whether the required improvements are being achieved (as shown on the following pages.)
3. A system of quarterly performance reporting against each of the indicators. This includes the introduction of proxy measures where the performance against key indicators can only be measured annually or where data lag prevents useful information being available.
4. Performance against these indicators or proxies will be reported to the County Durham Partnership Framework on a quarterly basis.
5. Action plans or delivery plans for each priority theme, which are written, managed and monitored by each of the thematic partnerships.
6. Regular and detailed performance review, management and reporting by each thematic partnership, which includes consideration of key indicators and the more detailed indicators and measures that support these.
7. Monitoring of key indicators at a geographical level that will show local variation and enable action to be taken to narrow the gap.
8. Monitoring of the impact of activities on different communities of interest and identity will be addressed through gap narrowing work.
The information contained in the next sections of this document show how each of the Thematic Partnerships that align to the five priority themes of the SCS play a key role in delivering against the key objectives. It provides an overview of information and offers signposting to the more detailed information which can be found on the County Durham Partnership website.

Our visions for 2030 are aspirational and form the driving force behind the activity taking place within the thematic partnerships. The performance measures chosen by the thematic partnerships have been highlighted as the key strategic indicators that the County Durham Partnership Board will be updated on through the quarterly performance updates.

Each of the following sections is made up of four key parts:

- Firstly a reminder of the Sustainable Community Strategy - the aim of each priority theme, what we want County Durham to be known for in 2030 and the key objectives that have been set.
- The next part sets out the key indicators for each priority theme. These are the indicators that will be monitored and reported to the CDP Board.
- The third part provides information about the key actions that will be taken over the next three years to achieve change and the responsibility and accountability for driving this improvement.
- The final part provides a reminder of the crosscutting nature of all the work being carried out to achieve an Altogether Better Durham and how each priority theme links to key objectives in other themes.
Our vision for 2030
Our vision is for a Durham where people are altogether wealthier. A modern and dynamic County characterised by excellent quality of place, competitive businesses, a highly skilled labour market and high levels of economic activity. It is a vision of sustainable places where people want to visit, live, work and invest.

By 2030 County Durham will be known for

• Its diverse and competitive economy, which has made County Durham an attractive place to work and invest.

• Its importance as a significant visitor destination and the renaissance of its small towns and villages.

• Its well educated, skilled and enterprising people.

Key objectives

• Thriving Durham City

• Vibrant and successful towns

• Competitive and successful people

• Sustainable neighbourhoods and rural communities

• A top location for business

For further information please contact Angela Brown on 0191 387 2117
Altogether wealthier

Our vision for 2030
Our vision is for a Durham where people are altogether wealthier. A modern and dynamic County characterised by excellent quality of place, competitive businesses, a highly skilled labour market and high levels of economic activity. It is a vision of sustainable places where people want to visit, live, work and invest.

Measures of success
Supporting the delivery of our aims and objectives and in order to assess impact, we will concentrate on five long term measures of success. Each of these measures has been attributed a threshold which the partnership believes are ambitious but realistic and represent a barometer of the state of the County.

- The County Durham employment rate will converge to and be maintained at pre-recession levels (73% of the working age population) within the period 2010-2030 leading to 30,000 additional jobs for County Durham residents
- The number of businesses in the County will increase by 4,300 by 2030 contributing towards the rise in the employment rate
- Gross household disposable income will rise within the next 20 years to a position that is 103% of the regions values (or 87.4% of the national figure)
- The County’s per capita GVA figure will rise to 87% of the regional value (or 68% of the UK figures) by 2030 as a consequence of the improving employment rate.
- The number of LSOAS in the County which are ranked nationally in the top 20% of the Index of Deprivation’s employment domain will reduce from the current number of 174 to 64.

Key indicators
- New homes completed in Durham City
- Top retailer representation
- Access to Durham Market Place by 8.30am, by public transport, with a 60 minute travel time
- Number of visitors to the main attractions of County Durham
- All homes completed in and near all major settlements
- Percentage of properties in band D and above (Council Tax)
- 18 - 24 year olds not in employment
- Number of apprenticeships started
- JSA claimants claiming for one year or more
- Employment rate of the working age population
- Affordable homes provided as a proportion of the total net homes completed
- The number of private rented sector properties improved as a direct consequence of local authority intervention
- The number of empty properties brought back into use as a result of local authority intervention
- Business registration rate
- The number of enquiries received for new business start-ups
**County Durham Economic Partnership** was established in 1994 and comprises of public, private and voluntary sector organisations involved in the economic development and economic regeneration of the County. The aim of the of CDEP is to contribute to the economic well being of County Durham by leading, developing and delivering the Regeneration Statement in partnership with others. The CDEP will also work with the Local Enterprise Partnership at a regional level to achieve this.

**The Altogether wealthier theme is led by the Economic Partnership.**

The CDEP's role in providing representation and cohesion is central to moving the economy of the County forward. The implementation of a structure that provides a streamlined way of working giving chairs of working groups more flexibility to work in partnership and strengthen the CDEP Board’s ability to deliver strategic economic leadership. The Regeneration Statement sets out an aspirational and challenging vision for the growth of the County Durham economy, and translates this into broad deliverable objectives and priorities to guide the actions and investment of the CDEP and its public, private and voluntary/community sector partners.

Further information can be found at [Altogether wealthier](#).

**Key actions include**

- Lift constraints on development and investment and use our assets and investment to leverage private sector investment as a catalyst for growth.
- Deliver key Durham City Projects to stimulate investment and maximise job opportunities within the City.
- Enhance the visitor offer in County Durham by coordinating a full cultural programme and supporting existing or new attractions, accommodation providers and other tourism related businesses.
- Deliver a whole town approach programme in our key settlements encompassing a full range of physical, social, economic and environmental interventions across the wider town.
- Work with employers to stimulate demand for skills and providers to support the tailoring of skills provision in County Durham.
- Deliver the County Durham apprenticeship programme.
- Facilitate housing growth in key settlements and improve housing standards.
- Work with the private sector to develop and promote major business sites in the county.
- Nurture business creation, development and growth, aligned with key wealth creating sectors.
- Complete the County Durham Plan which will provide the strategic planning framework for the county.
- Through LTP3 deliver major transport infrastructure improvements to improve the Economic Transport Corridors.

Detailed information on the actions for the Economic Partnership can be found at [www.countydurhampartnership.co.uk](http://www.countydurhampartnership.co.uk)
Altogether wealthier

- Climate Change
  - Enhance, Preserve & Maximize the Value of Durham's Natural Environment
- Thriving Durham City
- Vibrant & Successful Towns
- Competitive & Successful People
- Sustainable Neighbourhoods & Rural Communities
- A Top Location For Business
- Improve Mental Health & Wellbeing of the Population
- Reduce Violent Crime
- Alcohol & Substance Misuse Harm Reduction
- All C&YP can Achieve Economic Wellbeing
- All C&YP Enjoy Their Lives & Achieve to Their Potential

Altogether wealthier
Altogether better for children and young people

Our Vision for 2030
Within County Durham we have high aspirations and a clear shared vision for all of our children and young people. We want them all to ‘believe, achieve and succeed’. We recognise that in order to achieve our vision, we must continue to work effectively as a partnership.

By 2030 County Durham will be known for:
• The value it places on the views of children, young people and parents and for listening to what they say.
• Supporting and encouraging children and young people to reach their potential through educational achievement.
• Working in partnership to ensure children have a safe, happy and healthy start to life that continues into their youth.
• Supporting families at the earliest opportunity

Key Priorities:
All Children and Young People are:
• supported to achieve and attain to prepare them for adulthood
• provided with a range of positive activities
• supported to reduce negative risk taking behaviour
• more resilient
• safeguarded and protected from harm
• supported by early intervention and prevention services which will improve outcomes for families

For further information please contact Claire McLaren, Planning, Research & Quality Manager, Tel: 0191 383 3604
**County Durham Children’s and Families Trust** - ensures all agencies working for children and young people improve outcomes for children, young people and their families in County Durham.

### Key Indicators

**Children and young people are supported to achieve and attain to prepare them for adulthood**
- Achievement of five or more A*-C grades at GCSEs or equivalent including English and Maths
- Percentage of 16-18 year olds who are not in Education, Employment or Training (NEET)

**A range of positive activities are available for children and young people**
- Percentage of young people who have taken part in an activity outside of school in the last four weeks

**Negative risk taking behaviour is reduced**
- First time entrants (FTEs) to the Youth Justice System aged 10 - 17
- Under 18 conception rate
- Percentage of children in Reception and Year 6 with height and weight recorded who are obese

**Children and young people are more resilient**
- Emotional and behavioural health of looked after children
- Percentage of children and young people who report that they are happy (Year 6 and Year 9)

**Children and young people are safeguarded and protected from harm**
- Percentage of children in need (CiN) referrals occurring within 12 months of previous referral
- Number of Initial Child Protection Conferences relating to Children becoming the subject of a Child Protection Plan as a result of parental substance misuse

**Early intervention and prevention services will improve outcomes for families**
- Number of Common Assessment Frameworks (CAFs) completed
- Percentage of children becoming the subject of a Child Protection Plan for a second or subsequent time
Altogether safer

Altogether better for children and young people

County Durham Children and Families Trust - ensures all agencies working for children and young people improve outcomes for children, young people and their families in County Durham.

The Children and Families Trust has recently undergone a structural review in order to respond to the changing landscape in the way that key services are delivered. Early intervention services are now delivered through 3 specific areas within the County. Within the areas there are 10 One Point Service ‘hubs’ and 22 spokes delivering key and ‘connected’ services.

The Children’s Executive Board provides the strategic and senior leadership to improve outcomes for children, young people and their families in County Durham and ensures that partnership arrangements are effective. It oversees the development of the Children, Young People and Families Plan (CYPFP). It leads on joint strategic and resource planning and oversees joint commissioning and performance management of the Children's Trust. It is also responsible for managing risk and ensuring a range of control measures are identified and implemented to reduce the potential impact.

Further information can be found at www.countydurhampartnership.co.uk

Actions that will help achieve the indicators highlighted include:

• Invest in early years to ensure readiness for school.

• Young people have access to and benefit from high quality, comprehensive education and training opportunities, including Apprenticeships.

• Develop and deliver the Places to Go and Things to do Commissioning Plan.

• Reduce first time entrants to the youth justice system by increasing access to the Positive Futures Programme and working closely with the One Point Service.

• Work in partnership to reduce re-offending by young people by increasing the use of restorative approaches and improving the quality of exit strategies.

• Implement the Working Together Protocol.

• Implement the Announced Inspection of Safeguarding and Services to Looked After Children action plan.

• Implement Social Norms project in secondary schools in County Durham which considers risk taking behaviour.

• Develop and deliver a resilience commissioning strategy and plan that considers all risk taking behaviour.

• Implement the Munro review of child protection recommendations.

• Implement the One Point Operational Plan.

Further information can be found at www.countydurhampartnership.co.uk
Altogether better for children and young people

- Improved mental health
- Improve Life Expectancy
- Thriving Durham City
- Competitive & Successful People
- All C&YP Achieve Economic Wellbeing
- All C&YP are Supported to Make a Positive Contribution
- All C&YP enjoys their lives & achieve to their potential
- All C&YP are Healthy
- Protect Vulnerable People From Harm
- Reduce ASB
- Reduce Re-offending
- Casualty Reduction
- Alcohol & Substance Misuse Harm Reduction
- All C&YP are Kept Safe From Harm
- All C&YP Enjoy Economic Wellbeing
- All C&YP Are Supported To Make A Positive Contribution
- All C&YP Enjoy Their Lives & Achieve To Their Potential
Our vision for 2030

Our vision is for a Durham where people are altogether healthier.

By 2030 County Durham will be known for

• Its strong focus on healthy lifestyles, which has significantly reduced deaths from cancers and circulatory diseases, and almost eliminated health inequalities within the County.

Key objectives

• Improve life expectancy

• Reduce health inequalities

• Improve mental health and wellbeing of the population

For further information please contact Michelle Baldwin, Health Improvement Practitioner (Partnership) NHS County Durham on 0191 3744112
Altogether healthier

Our vision for 2030
Our vision is for a Durham where people are altogether healthier.

Key indicators
- Mortality rate from all circulatory diseases at ages under 75
- Mortality rate from all cancers at ages under 75
- All cause mortality rate at ages under 65
- Smoking attributable mortality
- Rate of hospital admissions per 100,000 for alcohol related harm

On a quarterly basis the following will be monitored
- Delivery of health checks
- Increase in cancer screening for bowel and cervical cancers
- Four weeks smoking quitters
- Stopping the downward trend of screening rates amongst the priority groups
- Number of people in treatment with the Community Alcohol Service
- Percentage of clients in alcohol treatment with new presentation
- Percentage of all exits from alcohol treatment that are planned discharges
- Number of Drug Users leaving treatment in a care planned way
- Promote and encourage uptake to the CPAL programme in CVD risk, their families and others
- Increasing breastfeeding maintenance rate
- Number of new referrals onto IAPT Programme (psychological therapies)
The Altogether healthier theme is led by the Health and Wellbeing Partnership.

The Partnership provides high-level leadership and co-ordination of the health and wellbeing agenda across County Durham. It acts as a sub-group of The County Durham Partnership (CDP), working to produce positive outcomes across all lead thematic partnerships with a focus on narrowing the gap in life expectancy both within County Durham and between County Durham and England, achieving reductions in health inequalities.

The Partnership links together national, regional and local strategies relating to health and wellbeing and plans and delivers in relation to shared objectives, particularly those agreed in the context of the CDP which are related to health and wellbeing.

It has a co-ordination role and monitors and manages performance so that service improvements are delivered and targets met; to take appropriate action where this is not happening.

It is tasked with promoting full engagement of all sectors that represent local people, including the voluntary and community sector and ensures effective communication of health and wellbeing related issues to all partners including the CDP Board.

Five Health Networks facilitate the joint local working between partners with a specific focus on the communities identified as having the greatest level of need. The aim of health networks is to maximise opportunities for joined up working and partnership delivery and promotion of health and wellbeing at the local level.

Key actions include:

- Implement e-learning courses to support training programmes for staff for example Tobacco, Alcohol and Cancer.
- Develop the delivery of NHS Health Checks in different settings to address health inequalities and inequalities of access.
- Embed a DCC Health Hearts Champions Scheme.
- Achieve PCT targets in number of smoking quitters.
- Deliver a region-wide social marketing initiative around cancer screening.
- Increase number of people referred to the Community Alcohol service (CAS).
- Ensure strong transition pathways between young people and adult treatment services.
- Recruit an Alcohol Champion to County Durham and Darlington Foundation trust.
- Further develop Health Networks both locally and across County Durham.
- Incorporate asset based principles into the work of the Health & Wellbeing Partnership.

Detailed information on the actions for the Health and Wellbeing Partnership can be found at [www.countydurhampartnership.co.uk](http://www.countydurhampartnership.co.uk)
Altogether healthier

Reduce worklessness

Pride in our communities to deliver a cleaner, greener Co Durham

To deliver a cleaner, greener Co Durham

C&YP Are Kept Safe From Harm

Children & Young People Are Healthy

Competitive & Successful Businesses

Casualty Reduction

Improve Mental Health & Wellbeing

Improve Life Expectancy

Reduce Health Inequalities

Protect Vulnerable People From Harm

Alcohol & Substance Misuse Harm Reduction

Reduce Serious Violent Crime

Altogether Healthier

Altogether healthier
Our vision for 2030

Our vision is for a Durham which is altogether safer. Where every adult, child and place in County Durham will be, and will feel, safe

By 2030 County Durham will be known for:

Its quality of life which is enhanced by low crime, safe neighbourhoods and public confidence in the ability of partners to deal with crime and anti-social behaviour.

Key objectives

• Reduce anti social behaviour
• Protect vulnerable people from harm
• Reduce re-offending
• Alcohol and substance misuse harm reduction
• Reduce serious crime
• Counter terrorism and prevention of violent extremism
• Casualty reduction

For further information please contact Caroline Duckworth, Safer Communities Manager on 03000 265435
Our vision is for a Durham which is **altogether safer**. Where every adult, child and place in County Durham will be, and will feel, safe

**Key indicators**
- Number of reported incidents of anti-social behaviour
- Dealing with concerns of ASB and crime issues by the local Council and Police (formally NI21)
- Repeat incidents of domestic violence (formally NI32)
- Number of Safeguarding investigations completed with 28 days
- Percentage change in detected crimes for offenders in the IOM cohort
- Re-offending rates (new national measure currently being developed and implemented)
- First time entrants into the youth criminal justice system (formally NI111)
- Resilience to Counter Terrorism (formally NI35)
- No. of people killed or seriously injured in road traffic collisions
- Rate of alcohol related hospital admissions (formally NI39)
  - Numbers in alcohol treatment with the Community Alcohol Service per 100,000 dependent drinkers
  - Percentage of successful completions from the Community Alcohol Service
- Percentage of successful completions of those in drug treatment
- Overall crime rate
- Crime categorized as stealing
- Reduction in victim based crimes
The Safe Durham Partnership was formed in April 2009 following Local Government Reorganisation. Prior to this there was a long history of partnership working across County Durham at both a countywide level and through the five district / borough based Community Safety Partnerships.

The Safe Durham Partnership brings together a range of stakeholders from the public, private, community and voluntary sectors to deliver the outcomes in the Safe Durham Partnership Plan. There are six ‘responsible authorities’ on the Safe Durham Partnership who have a legal duty to work in partnership to tackle crime, disorder, substance misuse, anti-social behaviour and other behaviour adversely affecting the environment and to reduce re-offending.

The Safe Durham Partnership has developed its Partnership Plan, taking into account key national, regional and local policy drivers. The plan will be reviewed on an annual basis to ensure that it remains current. Further information can be found at the link below Safe Durham Partnership

Key actions include
• Develop referral mechanisms and interventions for High Impact Households, aligned with the work of the Think Family Programme
• Supporting people to become and remain drug free, through focusing on treatment, housing, education and employment.
• Implementation of multi-agency actions plans in the top 12 High Impact Localities
• Deliver sustainable reductions in crime and ASB by working collaboratively within the problem-solving framework
• Implement the ASB risk assessment matrix to ensure a consistent approach to assessment of victim’s vulnerability
• Implementing the Anti Social Behaviour Strategy to tackle ASB through early intervention, education and preventative measures and where necessary a rigorous enforcement approach.
• A review of the alcohol harm reduction strategy following the publication of the national alcohol strategy
• Increased focus on families and the prevention of alcohol misuse that leads to violent crime and ASB
• Continue with the Community Alcohol Partnership pilot to reduce the impact of alcohol harm on young people
• Ensure that partners work collaboratively to disrupt organised criminal groups and raise confidence in our communities
• Implement the Government’s Counter Terrorism Strategy CONTEST, leading on the Prevent strand
• Develop a partnership strategy for Restorative Justice, providing a clear strategic direction and enabling the expansion of the use of Restorative Approaches in our work for both adults and young offenders.

Altogether safer theme is led by Safe Durham Partnership.

Detailed information on the actions for the Safe Durham Partnership can be found at www.countydurhampartnership.co.uk
Altogether safer

- Protect Vulnerable People From Harm
- Counter Terrorism & Prevention of Violent Extremism
- Reduce Serious Violent Crime
- Alcohol & Substance Misuse Harm Reduction
- Reduce Reoffending
- Reduce ASB
- All C&YP are Kept Safe from Harm
- Thriving Durham City
- Vibrant & Successful Towns
- A Top Location for Businesses
- Improve Life Expectancy
- Improved mental health
- All Together
- Altogether Safer

Pride in Co Durham

Improved mental health

A Top Location for Businesses

Thriving Durham City

Vibrant & Successful Towns

All C&YP are Kept Safe from Harm
Altogether greener

Our vision for 2030 is for an altogether greener Durham, and County Durham will be known as a place where people want to live and visit because of the quality of the natural and historic environment.

By 2030 County Durham will be known for its:
- low carbon economy
- lack of fuel poverty
- sustainable transport
- high quality, innovative design
- sustainable tourism
- network of green spaces allowing wildlife to migrate freely
- local food economy
- renewable energy generation
- Pride in County Durham campaign
- effective waste management solutions

Key objectives:
- Enhance, preserve and promote Durham’s built environment
- Mitigate the impact of and adapt to Climate Change
- Enhance, conserve and maximise the value of Durham’s natural environment to the benefit of all
- Promote pride in our communities to deliver a cleaner, greener County Durham
- Deliver sustainable waste management solutions

For further information please contact Mary Readman on 03000 268161
Our vision for 2030

Our vision is for an **altogether greener** Durham

Key indicators:

- % of residents satisfied with parks and open spaces of relevant land and highways assessed (LEQSPRO) as having unacceptable levels of
  - a) litter
  - b) detritus
- Number of fly-tipping incidents
- % of municipal waste landfilled
- % of household waste that is reused, recycled or composted
- Improved local biodiversity: Percentage of local sites where positive conservation management is being implemented
- Per capita CO$_2$ emissions in the Local Authority Area.
County Durham Environment Partnership are responsible for coordinating and driving multi-agency activity across the County, with the aim of becoming an ‘altogether greener’ County Durham.

The Altogether greener theme is led by the Environment Partnership.

The partnership will work together to create a cleaner greener place, protect and enhance our landscapes and buildings, and deal with the county’s waste.

To achieve this, the Environment Partnership will:

• provide collective leadership
• explore joint ways of delivering improvements to improve the quality of life of our residents
• provide a forum through which organisations and individuals across County Durham can identify and address environmental priorities

The broad environmental agenda will be addressed by five thematic groups.

Further information can be found in the Altogether greener Delivery Plan

Key actions include:
• Refresh the annual Environment awards to recognise the achievements of volunteers and organisations
• Work with partners to plan and host the ‘Altogether Greener’ event in Durham City
• Based on the views and comments received from residents and community groups, carry out ‘week in action’ events
• Recognise the achievements of ‘Pride in Durham’ volunteers through an annual award scheme
• In partnership, develop a programme of school visits to involve children in events associated with Pride
• Work with Town and Parish Councils to increase applications for Northumbria in Bloom
• Work with partners to increase the availability of dual purpose litter bins within the vicinity of schools, fast food outlets and popular areas of the countryside.
• Develop, implement and support new and existing landscape scale conservation initiatives
• Support health, wellbeing and the protection of Durham’s Natural Environment through Green Infrastructure
• Promote sustainable land uses, the protection and enjoyment of the Natural Environment
• Ensure Climate Change and its issues are effectively communicated across County Durham
• Increase accessibility to the County’s historic environment and its historic assets
• Establishment and management of a list of locally important heritage assets

Detailed information on the actions for the Environment Partnership can be found at www.countydurhampartnership.co.uk
Altogether greener

- Open for Business
- Pride in County Durham
- Improve derelict & vacant buildings
- Enhance/ promote historic environment
- Reduce enviro-crime
- Create high quality clean attractive accessible environment
- Increase public confidence
- Reduce ASB & low level crime
- Improve places to go & things to do
- Improve emotional wellbeing
- Enhance town & village centres
- Tourism
- Better housing markets
- Durham City vision
- Enhance town centres
- City of Culture
- Better housing markets
- Tourism
- Durham City vision
- Enhance town centres
- City of Culture
- Altogether greener
A key component of the SCS is tackling the disadvantage that continues to exist within County Durham and which can be seen as a causal link to key inequalities issues such as under achievement and poor health.

Deprivation, socio-economic considerations and inequality have been on the agenda for some time in County Durham and it is widely recognised that pockets of inequality and deprivation are still in evidence within the County. The Equality Act reinforces the focus on tackling social disadvantage and partners will be monitored on the strategic action to reduce inequalities and narrow the gaps. The aim to narrow the inequalities gap in the County is an overarching ambition for the CDP and the core importance of this ambition is reflected within the choice of performance indicators for the SCS performance management framework.

Inequalities can, of course, cover many aspects but a key issue for County Durham is the equality gap between the most affluent and poorest areas. A review of the different geographies in use by partners in the County is currently underway, together with an assessment of what data, including performance information, can be reported at a lower geographical level without compromising data quality or infringing confidentiality. Disaggregated performance information will help to chart progress against the ambition to narrow the inequalities gap between the most affluent and deprived areas in the County. This will be particularly important in the coming years as scarcer resources may result in the need for partners to target resources more effectively in order to achieve aims and ambitions.

In order to ensure that we are meeting the needs of all members of our community (particularly the most vulnerable) and enabling inequalities to be addressed we will work through infrastructure organisations to collate qualitative information on how the SCS priorities and actions are impacting on these specific communities.
The PMF and Action Plan will undergo constant review and revision to ensure it is fit for purpose and that the County Durham Partnership is achieving the objectives set out in the SCS.

It is an iterative process that will be monitored quarterly with an annual review process key to the success of its implementation. As the local, regional and national landscape changes the framework will adapt in order to ensure time and resources are not wasted and priorities continue to be achieved.

It is important to ensure that all levels of the CDP Framework; the Forum, Board and Area Action Partnerships (AAPs), receive performance information at the most appropriate level to ensure a continued focus on the agreed shared priorities detailed in the SCS; and that this is a two way exchange between the locality arrangements and the Strategic Partnership.

For further information please contact the County Durham Partnership Team, Tel.: 03000 263593