# Central Durham Crematorium Joint Committee

29 September 2010

Provision of Audit Services 2010-2014



# Report of the Head of Internal Audit & Risk

# **Purpose of the Report**

1. The purpose of this report is to present for approval a proposed Service Level Agreement (SLA) for the provision of an Internal Audit Service by Durham County Council to the central Durham Crematorium Joint Committee for the period April 2010 to March 2014, together with an indicative 4 year strategic plan and annual plan showing the scope of audit coverage for 2010/11.

# **Background**

- 2. Following recommendations by the Audit Commission in the Annual Governance (AG) report 2008/09, arrangements for the provision of Internal Audit were strengthened in 2009/10 through the development of a formal service level agreement. This agreement has been reviewed for 2010/11.
- 3. To increase its accountability it was also agreed that Internal Audit would present an annual audit plan of work for approval to the Committee and an annual report to inform the Annual Governance Statement.
- 4. This report sets out details of the proposed SLA for the period April 2010 to March 2014 following a review of the SLA that was established in 2009/10 and details of the audit plan for 2010/11

## **Service Level Agreement (SLA)**

- 5. It is proposed that a 4 year SLA be established for the provision of an Internal Audit Service to the Joint Committee to provide a commitment for both parties over the medium term. This includes the provision of risk management and corporate governance support by the Council's Risk & Governance Manager, in addition to internal audit services, if required. This longer term agreement will allow the Joint Committee to budget effectively for the cost of audit services and will enable the Durham County Council Audit Service to plan the use of its resources more effectively.
- 6. The proposed SLA, attached at Appendix 2, has been developed in consultation with the Treasurer to the Joint Committee and reflects the nature of the current partnership, the services to be provided, the period of agreement, the number of audit days to be delivered, and the cost of the service expressed as a cost per day and total estimated annual budget.

- 7. Members should be aware that previously the cost of the work carried out by the Internal Audit Service has been included in a general administration recharge. This does not accurately reflect the cost of the level of work carried out as the basis of the recharge only reflects the direct audit days required to carry out the agreed planned annual audit review. Work involved in reviewing agreements, planning and reporting etc has been absorbed by the service as overhead. It is therefore proposed that all work carried out directly on behalf of the Joint Committee will be recharged in future and the resultant budget requirement for an Internal Audit Service is set out in the SLA. Details of all work to be carried out will be itemised in Annual Audit Plans so that costs are more transparent.
- 8. The SLA is supplemented by a detailed Audit Charter, which explains the nature of Internal Audit's role and how it intends to carry out its work. (See Appendix 2, Schedule 3).
- 9. The SLA will be supplemented by a corresponding 4 year Strategic Audit Plan based on an audit needs assessment, which helps to develop the audit strategy by focusing audit resources against areas of higher risk. A proposed Strategic Audit Plan based on an initial internal audit risk analysis is attached at Appendix 3. Year 1 of this Strategic Audit Plan will form the basis of the Annual Audit Plan for the current year. Years 2-4 are indicative and will be developed in consultation with the Treasurer to the Joint Committee (or his nominated representative) the Crematorium Superintendent and the External Auditor. This strategic plan will be subject to revision as part of the annual planning process.

## 2010/11 Audit Plan / Scope

- 10. Internal Audit will provide an Internal Audit Service to the Central Durham Crematorium Joint Committee in 2010/11 in accordance with the SLA, year 1 of the strategic audit plan and the internal audit charter.
- 11. The Internal Audit Service will be provided under the relevant standards of the CIPFA Code of Audit Practice for Internal Audit in Local Government.
- 12. Internal audit will review, appraise and report upon the effectiveness of the internal control environment including the risk management and corporate governance arrangements. It is the responsibility of management to establish and maintain appropriate systems of internal controls.
- 13. In addition to the completion of the audit plan, audit staff will support the management of the Central Durham Crematorium by providing informal advice and assistance through discussion of key issues and risks as they arise throughout the year.
- 14. Details of the proposed areas of work to be covered by Internal Audit in 2010/11, which have been developed in consultation with the Treasurer to the Joint Committee are shown below:

#### **Management and Governance**

Internal Audit is responsible for the following:

- Annual risk analysis
- Assessment of internal audit needs
- Review of audit strategy
- Annual report and opinion
- Liaising with the Crematorium Superintendent
- Liaising with the Head of Finance, HR and Business Support and other relevant staff.
- Attendance at pre meetings of the Joint Committee.
- Reporting to the Joint Committee
- Following up of previous audit recommendations.

# **Systems Testing**

## **Fundamental Accounting systems**

The Crematorium uses the main financial systems (Payroll, Accounts payable, Accounts receivable, Pensions and General Ledger) of Durham County Council. Each year Internal Audit reviews these systems as part of its fundamental accounting systems audits to ensure that the systems have adequate controls in place. Previously Internal Audit has relied upon the assurance gained from these reviews to inform the work carried out on behalf of the Joint Committee. The External Auditor has expressed an opinion that the level of assurance gained in this way is insufficient. Consequently additional testing not previously considered by Internal Audit will be carried out to ensure that all transactions relating to the operation of the Crematorium are reflected accurately in the relevant Durham County Council systems.

## **Crematorium Onsite / Detailed Review**

The overall objective of the review is to provide a risk based assessment of the systems in place in order to form an opinion as to whether they are robust and provide an adequate basis for effective control. Detailed terms of reference for the work to be carried out for 2010/11 will be agreed with the Crematorium Superintendent prior to commencement of the audit. The proposed scope for the 2010/11 audit is attached at Appendix 4.

## Other proposed areas of work

#### Advice and assistance

Internal Audit will continue to offer ad hoc advice and assistance on a wide range of areas including Standing Orders, Financial regulations, Financial Management Standards etc.

#### **Redevelopment of the Crematorium**

Contract audit activity, attendance at meetings

## Contingency

Set aside for special assignments including fraud and corruption investigations

## Recommendations

15.It is recommended that:-

- Members approve the Chair to sign the enclosed Service Level Agreement.
- Members approve the Audit Charter
- Members approve the Strategic Audit Plan for the current year and future years.
- Members approve the proposed scope for the 2010/11 audit.

# **Background Documents**

Annual Governance Report 2008/09 and 2009/10 Internal Audit Report 2009/10 Service Level Agreement 2009/10

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## **Implications**

#### **Finance**

With the approval of a service level agreement costs in respect of the internal audit service will be agreed in advance for a specified number of years (subject to any agreed inflationary increase) and will cover a specified number of days. This means that the cost of the service is more transparent and the committee has more control over the work areas covered. Details of how costs will be factored into the Joint Committee budget and how they will be recharged are shown in the Service Level Agreement.

## **Staffing**

There are no staffing implications associated with this report. Internal Auditors are provided from within the Internal Audit, Risk and Governance Team of Durham County Council.

## **Equality and Diversity**

There are no Equality and Diversity implications associated with this report.

## **Accommodation**

There are no Accommodation implications associated with this report.

#### **Crime and Disorder**

There are no Crime and Disorder implications associated with this report.

## **Sustainability**

There are no Sustainability implications associated with this report.

## **Human Rights**

There are no Human Rights implications associated with this report.

## **Localities and Rurality**

There are no Localities and Rurality implications associated with this report.

## **Young People**

There are no Young People implications associated with this report.

## Consultation

Officers of Spennymoor Town Council were consulted on the contents of this report.

#### Health

There are no Health implications associated with this report.